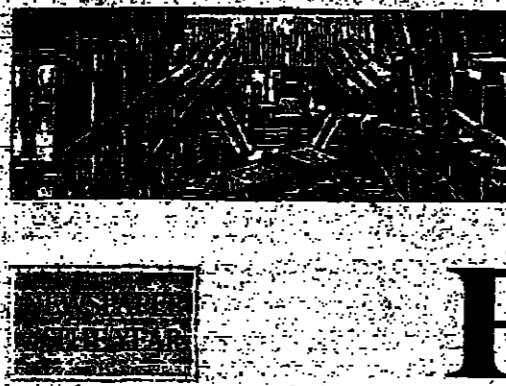


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## Warehouse robots Automated handling Storage

Japan

Why small business  
is more resilient

Page 8

## World chemicals

Du Pont seeks a  
new formula

Page 12

## Clintonomics

New view or  
déjà vu?

Page 12

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

D8523A

Tuesday August 18 1992

## Bosnian president supports idea of UN protectorate

Bosnia-Herzegovina should be placed under some form of United Nations protectorate, according to Bosnian President Alija Izetbegovic.

His backing for the idea comes in spite of fears that it could consolidate territorial gains by Serbs and Croats in the former Yugoslavia republic.

Mr Izetbegovic supported the idea of a protectorate - the first time he has done so - during talks in Brussels on Friday with Lord Carrington, chairman of the EC-sponsored peace conference on Yugoslavia. Page 14; Editorial comment, Page 12; Yugoslav sanctions, Page 4.

**Opposition to Maastricht grows:** Danish opposition to the Maastricht treaty has risen to 57 per cent since the June referendum, when 51 per cent of the electorate rejected it, according to an opinion poll. The treaty needs backing from Denmark before it can take effect next year. Page 14; Swedish opposition seeks EC role, Page 2.

**Ercros hit by Kuwaiti cuts:** The Kuwaiti government appears to have been directly responsible for triggering the collapse of Spain's biggest chemicals group, Ercros, by cutting short a big transfer of funds to the Spanish industrial and property assets of the Kuwait Investment Office. Page 15; KIO's change of policy, Page 16.

**Arabs may delay peace talks:** Arab participants in Middle East peace talks are threatening to delay their arrival in Washington next week in protest at the US decision to grant Israel billions of dollars in loan guarantees. Page 4.

**Black's Daily News bid supported:** Management of the Daily News, cash-strapped New York city tabloid, has voted to accept a bid by Canadian publisher Conrad Black. Page 18.

**Hippo Housing Loan:** Japan's home loan company, which faces debts estimated at Y2,300bn (US\$15bn), announced that its nine major creditor banks had agreed to provide financial assistance for its restructuring programme. Page 18.

**Somalia aid airlift nears:** A US military team has arrived in Kenya to prepare for an airlift of food into famine-plagued Somalia. Page 4.

**Wang shares continue to fall:** Shares in Wang Laboratories, ailing US office computer company, fell another \$1 to \$4 as speculation grew over the company's future. Page 15.

**Lufthansa pay offer:** Germany's DAG trade union offered to accept longer working hours and less pay for 60,000 employees of Lufthansa, loss-making state airline. Page 2.

**Kmart:** US discount retailer, reported flat profits for the second quarter of 1992 - \$163m, compared with \$165m a year earlier - and a small dip in earnings per share. Page 18.

**Group Lotus:** UK sports car maker and automotive engineering consultancy which is a subsidiary of General Motors, suffered a pre-tax loss of £14.7m (\$26m) last year. Page 15.

**Imports anger Argentinian industrialists:** in Argentina are demanding that their government reduce imports, especially from Brazil, which they say is damaging local industry. Page 3.

**Philips:** Dutch electronics company, has slashed the US list price of its compact disc interactive from \$399 to \$299. Page 16.

**Kirnewirk:** Swedish telecommunications and media group, intends to merge with Korsmark, Swedish pulp and paper company. Page 16.

**NY exchanges plan new homes:** Three New York commodities exchanges - the Coffee, Sugar and Cocoa Exchange, the Commodity Exchange, and the Cotton Exchange - have agreed on a \$150m plan to build a headquarters and trading facility in lower Manhattan. Page 22.

**Head of BAE property arm resigns:** Raymond Mould, chairman of British Aerospace's property subsidiary Arlington, has resigned from BAE's main board, clearing the way for the subsidiary's eventual disposal. Page 15; Lex, Page 14.

**Playmates:** Hong Kong manufacturer of Teenage Mutant Ninja Turtle toys, reported a 57 per cent drop in half-year profits, from HK\$409m (US\$53m) to HK\$175.5m. Page 19.

**Pakistan proposes Kashmir talks:** Pakistan has formally proposed talks with India on the Kashmir issue, for the first time since the Simla Agreement was signed 20 years ago. Page 4.

**Castro should quit, says sister:** Juana Castro, sister of Cuba's president, has urged Fidel Castro to resign and let Cuban people "enjoy freedom", according to a German magazine. Juana lives in exile in Miami, Florida.

**FT-SE 100:** 2,378.1 (+19.3)

**FT-SE Eurobank 100:** 1,045.99 (+2.87)

**FT-A All-Shares:** 1,284.1 (+0.85)

**FT-4 World Index:** 135.3 (+0.05)

**Nikkei:** 14,929.55 (+103.30)

**New York:** 1,404.99 (+4.05)

**London Jones Ind Ave:** 1,254.29 (-4.05)

**S&P Composite:** 458.74 (+0.03)

**FT-SE CLOSING RATES:**

**Federal Funds:** 3 1/2% (3 1/4%)

**3-mo Tres Bls: Yd:** 3,115.00 (3,116.00)

**Long Bond:** 9812 (99.52)

**Yield:** 7.35% (7.31%)

**FT-4 LONDON MONEY:**

**3-mo Interbank:** 10.7% (same)

**New York:** DM 1.485 (1.4855)

**FF 4.95 (4.9775)**

**Yield:** 7.35% (7.31%)

**Brent 15-day (Oct):** \$25.025 (20.05)

**Gold:** \$368.9 (324.0)

**New York Comex (Aug):** \$327.3 (325.45)

**London:** Tokyo class Y 125.25

**STOCK MARKET INDICES:**

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**Belgium:** D100 (2000)

**Denmark:** Dax (200)

**Cyprus:** Ct200 (2000)

**Czech:** Kac25 (2000)

**Finland:** Fin14 (2000)

**France:** Frf150 (2000)

**Germany:** Dax30 (2000)

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**Italy:** Ita100 (2000)

**Malta:** Mta100 (2000)

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**Norway:** Nok100 (2000)

**Portugal:** Pta100 (2000)

**Russia:** Rur100 (2000)

**Spain:** Esp100 (2000)

**Sweden:** Sma100 (2000)

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**Spain:** Esp100 (2000)

**Sweden:** Sma100 (2000)

## NEWS: EUROPE

# Union offers pay cut for Lufthansa staff

By Christopher Parkes  
in Bonn

CERMAN'S DAG white-collar trade union turned traditional negotiating tactics on their head at the weekend with an offer to accept longer working hours and less pay for its high-flying members.

The surprise initiative, revealed yesterday, came at Sunday's preliminary pay talks for the 60,000 employees of Lufthansa, the loss-making state airline, which will shortly announce a cost-cutting programme expected to include up to 10,000 job losses.

DAG, which earlier this year backed the ÖTV union in Germany's longest public-sector strike since the 1970s, said its aim was to help restore Lufthansa's fortunes.

The union's proposal, made after a hard-fought 1992 pay round between unions and employees in all sectors of industry, is the first suggestion that appeals for wage restraint from the government, Bundesbank and economists may have had some impact.

However, Lufthansa is a special case. While many compa-

nies are in difficulties, few can match the national carrier's DM542m (\$370m) loss in the first half of this year, or its expected 12-month deficit of well over DM1bn.

If directors, management and other non-union employees followed the DAG lead, the company could save DM500m a year, the union claimed.

Lufthansa, caught unprepared, said only that the offer "could be an important contribution to the package of measures being prepared by the board". All proposals would be considered at the formal pay talks for the airline's 60,000 workforce which start on August 26, it said.

However, the more militant and far bigger ÖTV union said it saw no reason to change pay standards. It was wrong to put all the blame for Lufthansa's crisis on wages and staffing levels, officials said yesterday.

While it was prepared to co-operate, the priority had to be the company's "uncompetitive structure", Ms Monika Wulf-Matthes, ÖTV president, is deputy chairman of Lufthansa's supervisory board, which meets on August 31 to

vote on the management's cost-cutting plans.

Union leaders have already been given copies of the plan, code-named Programme 93, which spells out the need for drastic economies. Lufthansa officials claim that personnel costs are 30 per cent higher than those of British Airways, and that numbers of administrative staff have increased 47 per cent since 1986.

Full details of the DAG offer were not available yesterday, but they included "adjustments" to overtime pay rates, and the sacrifice this year of the traditional "13th month's pay" Christmas bonus.

In return, the union said employees of the airline's internal flight subsidiary, Lufthansa Express, and its other undertakings should be paid and employed on the same terms as workers in the parent group. Lufthansa staff last night seemed resigned to the need for economies. Several said they appreciated the airline's difficulties and they would be prepared to work more overtime at normal rates and take home less pay if it meant job security.

## Berlin's red scarf man quits

By Christopher Parkes  
in Bonn

THE star of Mr Walter Momper, who shot to international prominence as mayor of Berlin during Germany's unification celebrations, dived below the horizon yesterday.

"The man with the red scarf" resigned as chairman of the city-state's Social Democratic party after a short, sharp clash over his new job as general manager of Ellinghaus, a building and property company.

Complaining of attacks "bordering on vilification", Mr Momper, 47, said he had been surprised by the vigour of the assault and claimed enemies

had seized on his new job as an excuse to get rid of him.

His political leadership had not been brought into question and there were no candidates for his job, he said yesterday. He had recognised the possibility of a conflict of interests between business commitments and political vocation.

Mr Momper gained local fame in 1989 after rallying SPD factions and leading the party to a surprise parliamentary victory over the CDU.

For a brief 20 months, as unicorporation loomed, came and went, Mayor Momper – never without his red scarf – enjoyed popular support.

But off-stage, his wobbly

coalition with the Greens was unpopular with many SPD supporters.

Although the CDU formed a government with the Social Democrats, there was no place in it for Mr Momper. Holding on as party chairman, he took a back seat in parliament. Resentments simmered and rivals waited for him to make a mistake. Finally he made two.

While Ellinghaus is above reproach, the Berlin property and construction business is no stranger to scandal and corruption charges. Second, and possibly worse, Mr Momper's new boss, Mr Gert Ellinghaus, is a member of Chancellor Kohl's Christian Democrats.

## Swedish opposition seeks EC role

SWEDEN'S opposition Social Democrats want the right-centre government to agree a broad-based bargaining position with them before it starts negotiations next year with Brussels on the country's future membership of the European Community, reports Robert Taylor from Stockholm.

The opposition's move comes in the face of substantial public hostility towards the EC. Mr Carl Bildt, the country's conservative prime minister, hopes to complete the negotiations in early 1994 in time for a binding national referendum.

The Social Democratic leadership continues to back Sweden's EC application but questions whether Mr Bildt will defend the country's national interest in negotiations with

Brussels. Many feel he has been too ready to argue that Sweden has no alternative but to join and that this could weaken his negotiating stance. Leading Social Democrats fear unless a bipartisan stance is worked out there will be a "no" vote against Swedish membership in the referendum.

As one adviser in the party said: "If we don't reach agreement on a common position I don't see how Sweden can join the EC."

The initial euphoria at the Swedish application on July 1 last year by the then Social Democratic government has long since evaporated. The Danish "no" to Maastricht earlier this summer increased what was already a growing hostility towards EC membership in Sweden.

A poll at the weekend showed 41 per cent of Swedes saying they would vote against the EC if the referendum was held now. Only 32 per cent were in favour, with 27 per cent undecided. A mere 18 per cent of Social Democratic supporters favour membership.

The Social Democrats' scepticism about the EC has become especially noticeable in the past few days. Mr Allan Larsson, the party's finance spokesman, questioned whether Sweden should accept a common currency within the economic and monetary union envisaged by the Maastricht treaty.

Doubts about the EC inside the main opposition party are also crowding onto the Swedish negotiating agenda including agriculture, the environment and alcohol policy, where Sweden wants to retain a monopoly system designed to deter drinking.

The end of the cold war led to a reassessment by Sweden of the meaning of their pragmatic neutrality, but many of them do not want to lose the country's right to decide for itself whether to belong to a system of collective security that may emerge inside the EC in future.

Mr Bildt appeared to reassure the Social Democratic leader, Mr Ingvar Carlsson, at the weekend that no serious differences existed between the parties over the issue of security.

But other questions are also crowding onto the Swedish EC negotiating agenda including agriculture, the environment and alcohol policy, where Sweden wants to retain a monopoly system designed to deter drinking.

## UK under attack on Yugoslav sanctions

THE British Labour party yesterday stepped up its charges that the government had been slow off the mark in applying the United Nations trade embargo to Serbia, using new figures on the extent of bilateral trade with Yugoslavia, writes David Owen in London.

Referring to Customs and Excise statistics for June, the first month after the UN resolution calling for a trade embargo, Mr Robin Cook, shadow trade and industry secretary, said that trade in a third of all types of goods had increased in comparison with June 1991.

Examples of goods in which trade had increased included imports of iron and steel and exports of telecommunications equipment, Mr Cook said. "It is extraordinary that the government still cannot produce figures to show how much of this trade was with Serbia," he added.

• European Community officials yesterday did not endorse a plan put forward last week by the European Commission to make EC exports to Serbia and Montenegro subject to a triple licensing system, David Gardner adds from Brussels.

The Brussels proposal may, however, go into a broader package designed to reinforce sanctions against the two former Yugoslav republics, UK presidency officials said.

## France holds inflation at 2.9%

French retail prices rose by 0.3 per cent last month, keeping the annualised rate of inflation at 2.9 per cent, one of the lowest in the European Community, Alice Rawsthorn reports from Paris.

France is committed to maintaining tight control of inflation as the cornerstone of its economic policy.

July's 0.3 per cent rise compared with an increase of 0.1 per cent in June. France still has a lower annualised rate of inflation than its main trading partners, notably Germany with 3.3 per cent, and the US with 3.2 per cent.

## Finnish economy on right track

The Finnish economy does not need outside financial assistance to recover from its present deep recession, said Mr Michel Camdessus, head of the International Monetary Fund, yesterday, after talks in Helsinki with government ministers. Robert Taylor reports from Stockholm.

"The economy is on the right path, its competitiveness has grown better, exports are increasing and inflation is low," added Mr Camdessus. "I can see no situation where Finland needs to come to the IMF for help."

## Hungarians and Czechs seek unity

Czech and Hungarian leaders met yesterday in Budapest to salvage central European regional co-operation, the prospects for which have been damaged by the planned break-up of the Czech and Slovak Federation, writes Nicholas Denton in Budapest.

Mr Vaclav Klaus, the Czech prime minister, and Mr Jozsef Antall, his Hungarian counterpart, committed themselves to the Visegrad group of central European countries and to the goal of a free trade zone – whether of three or four members.

The two premiers took pains to include Slovakia in the process, saying that to isolate it was in no one's interests.

## Defence minister vows to crush rebellion

## Death toll in Georgia rises to 40

By John Thornhill in Moscow

THE death toll in the disputed Abkhazia region of west Georgia rose yesterday to at least 40, with Georgian leaders warning they would crush the rebellion in renewed military action today.

Mr Tengiz Kitovani, Georgia's defence minister, yesterday demanded the immediate resignation of Abkhazia's parliamentary leader, Mr Vladislav Ardzinba.

"If he declines, we shall move forces into Sukhumi and disband his illegal parliament," he told Reuters at the former dacha of Josef Stalin on the Black Sea coast.

The Abkhazian leadership said they would not back down and appealed to the leaders of the Commonwealth of Independent States and the United Nations to persuade Georgia to withdraw its forces.

Fierce fighting erupted in Sukhumi, Abkhazia's capital,

last week as Georgian forces reacted to the kidnapping of several senior officials, including the interior minister. Although the officials were subsequently released, Georgia continued to press for the re-in-

tegration of the breakaway Abkhazian region, which declared its independence last month.

The centre of Sukhumi has been ravaged by gun battles as Georgian troops have fought

Abkhazian irregulars. Looting broke out on Sunday night after the two sides began to disagree in line with a fragile ceasefire.

Georgia has put the death toll from the recent fighting at 40. But the independent Interfax newsagency quoted Abkhazian health ministry sources saying that at least 50 people had been killed with more than 200 wounded.

Mr Eduard Shevardnadze, the Georgian leader, is determined to preserve the integrity of the Georgian state both from the rebel region of Abkhazia and the still active forces of Mr Zviad Gamsakhurdia, Georgia's ex-president, who was deposed after a violent revolt in January.

His warning struck an ominous chord only two days before the first anniversary of the coup that hastened the disintegration of the Soviet Union.

Although Mr Gorbachev thought that only an "idiot or a crazy man" would attempt another coup, he warned of a more gradual and sinister coalescence of anti-democratic forces, threatening dictatorship or some form of neo-Sovietism.

## Gorbachev urges faster reform drive

By John Thornhill

MRI MIKHAIL GORBACHEV, Russia's most famous private citizen, yesterday urged the country's leaders to speed up reform, warning of dire consequences if they failed in their task.

"I lagged behind events and they are doing the same today. If the leaders of Russia and the Commonwealth do not take the initiative, then others will seize it from them," the former Soviet president said.

His warning struck an ominous chord only two days before the first anniversary of the coup that hastened the disintegration of the Soviet Union.

Mr Gorbachev thought that only an "idiot or a crazy man" would attempt another coup, he warned of a more gradual and sinister coalescence of anti-democratic forces, threatening dictatorship or some form of neo-Sovietism.

## Armenian president faces stiff protests

By Steve Levine in Yerevan

ARMENIAN President Levon Ter-Petrosian yesterday defended himself against a growing tide of opposition to his handling of the war with neighbouring Azerbaijan.

Last night he won a parliamentary motion of no-confidence after three days of protests in the capital sparked by a series of Armenian setbacks in the war. Observers said that up to 50,000 people attended a rally in Yerevan last Friday, in which speakers demanded his removal.

"If I save Ter-Petrosian, I'll kill him," said Mr Valeri Mirzajian, 46, an Armenian soldier who attended an opposition rally on Sunday night at Yerevan's Liberty Square. "We're losing Karabakh. We're losing Armenia."

The four-year old war is centred on the Armenian enclave of Nagorno-Karabakh, which lies entirely within Azerbaijan. But the fighting has recently spilled over into other areas.

The weekend protesters in Yerevan expressed dismay at Azeri success in capturing several Armenian enclaves lying within Azerbaijan. Azerbaijan controls the north of Nagorno-Karabakh, or one-fourth of the enclave. Last week, Azerbaijan also captured the Armenian region of Artsashen.

Mr Ter-Petrosian is thought still to enjoy majority support in the republic of 3.3m people. But "the opposition is growing stronger every day," said a western diplomat in Yerevan.

Mr Raffi Hovannisian, the foreign minister, defended the president's policies, and said Armenia might "reply in kind" to Azeri bombing last week of border villages. Mr Hovannisian also said the government might declare emergency rule "in the immediate future" in those regions bordering Azerbaijan. "Azerbaijan is carrying out a military final solution," he said.

## Slow death by a thousand rumours of resignation

John Lloyd on why Russia's foreign minister has been hurt, perhaps fatally, by a campaign of denigration

THE FOREIGN policy of Russia is being conducted by a man who has been injured, it may be fatally, by a campaign of denigration and hostility which has gone so far as to threaten the effectiveness of his actions.

Mr Andrei Kozyrev is increasingly cut out of the important decisions which confront the Russian state in the world. Most recently, he suffered the public snub of seeing Mr Mikhail Poltoranin, a vice premier and a confidant of Mr Boris Yeltsin, the Russian president, going to Japan to prepare the way for Mr Yeltsin's trip there next month.

Mr Kozyrev has played little part in managing the truce – still more or less holding – in the hot spots around the Russian borders. He seems to have no special relationship with Mr Yeltsin and has been unable to find a reliable base in the parliament – whose more active members are pursuing their own international agendas.

He has succeeded in retaining his position for now – but it hangs by a string held by the Russian president. There are many in the foreign diplomatic community who fault Mr Kozyrev on grounds of style and tact. He has never defined a foreign policy, saying only that "the essence of the concept ... is to create a favourable environment for the transformation of Russia" – hardly a help to foreign governments trying to discern a pattern. He has been frenetic in his travelling, as yet to no great purpose.

The attacks on him are not motivated by a desire to replace him with someone diplomatically or strategically more effective.

The main reason for his slow death by a thousand rumours of resignation is that he is out of fashion: he tries to continue a pro-western liberal tradition which had been all the rage in government until a few months ago – but is now on the wane.

Mr Vitaly Tret'yakov, editor of the Nezavisimaya Gazeta (the daily voice of Moscow's intelligentsia) wrote in a front page editorial column last month that, were Mr Kozyrev to be forced into resignation, then the only liberals left in government would be the few clustered round Mr Yegor Gaidar, the acting prime minister.

It was all quite different when Mr Kozyrev took over the Russian foreign ministry over a year ago.

Then, his rhetoric was based on the assumption that the collapse of Soviet structures would inevitably give the new state the opportunity to advance rational and peaceful relations with the rest of the world.

"Our task," he said in an interview last December, as the Soviet Union collapsed, "is, as Andrei Sakharov once said, not to be buried under the rubble of a decomposing empire ... I think that such a threat is more distant now than before."

Less than four months later these words were hollow: the congress of Russian peoples' deputies, meeting in April, saw him as a traitor pre-

pared to sell Russian interests – and Russian people – to the resurgent nationalisms in what had been subject races. The congress forced him on the defensive; yet he did not drop his fundamental positions.

The congress made him aware that distasteful of him stretched beyond the ranks of the ultra-nationalists and the former Communists, who had made common cause.

His former democrat allies saw him as vacillating: a motion produced at the congress demanding the return of the Crimea from Ukraine

will have a confrontation on foreign policy.

The confrontation is now upon him, its emotive power drawn from the plight of Russians outside the Russian borders.

In the self-declared TransDniester Republic in Moldova, the majority Slavs came under the attack of the Moldovan army (a fragile ceasefire has been kept).

In all of the Baltic states, Russians are being treated as second-class citizens, and tension is rising (particularly in Estonia, where a firebreak daily grows more intense).

## UK under attack on Yugoslav sanctions

THE British Labour party yesterday stepped up its charges that the government had been slow off the mark in applying the United Nations new figures on the extent of bilateral trade with Yugoslavia, writes David Owen in London.

Referring to Customs and Excise statistics for June, the first month after the UN resolution calling for a trade embargo, Mr Robin Cook, secretary, said that trade in shadow trade and industry by a third of all types of goods had increased in comparison with June 1991.

Exemptions of goods in which trade had increased included imports of iron and steel and exports of telecommunications equipment. Mr Cook said: "It is extraordinary that the government can continue produce the same amount of goods as before, but now less much of the trade was with Serbia."

• European Parliament yesterday did not endorse a ban put forward last week by the European Commission to make EC exports to Serbia and Montenegro subject to a triple licensing system. David Gardner, spokesman from Brussels, said: "The Brussels proposal may however go into a broader package designed to reinforce sanctions against the two Yugoslav republics," he said.

## France holds inflation at 2.9%

French retail prices rose by 2.9 per cent last month, below the anticipated rate of inflation of 3.1 per cent, one of the best in the European Community, the Paris-based INSEE said.

France's success is attributed to the launching of strict control of inflation by the government of President François Mitterrand.

Finnish economy "on right track"

The Finnish economy has been growing steadily since the early 1980s, despite the effects of the recession. The economy is currently growing at a rate of about 2.5% per year, which is considered to be a healthy rate of growth.

Hungarians and Czechs seek unity

## Bush under pressure in oilseeds row

By Nancy Deneen in Washington

AS THE US-EC dispute over oilseeds moves towards a climax, the Bush administration is being pressed by farm organisations and Capitol Hill to make the oilseeds dispute a test of the effectiveness of the General Agreement on Tariffs and Trade.

Today is the end of the 60-day period for compensation talks under Gatt. Brussels made a number of offers, including proposals to raise quotas for beef imports and to increase access for imported maize.

These have all been rejected as insufficient and providing little for the injured party - the oilseeds producers. However, according to one US farm group official, there was "progress of sorts" when the EC withdrew a threat to impose a tariff rate quota on its oilseeds sector.

It remains possible that even today, the US could release its retaliatory "hit list" which would put tariffs on as much as 400 per cent on trade worth \$1bn. The list, thought to be the largest US sanctions package on record, will have been whittled down from a list valued at more than \$2bn.

Although the 60-day period is expiring, it could be some days before a final sanctions roster is released, because the farm experts at the US Trade Representative's office have been preoccupied with the North American Free Trade talks.

If it comes to retaliation, the damage will be painful on both sides of the Atlantic.

## Argentina angry at Brazil imports

By John Barham in Buenos Aires

INDUSTRIALISTS in Argentina are demanding that the government take action to slow an avalanche of imports, especially from Brazil, which they claim is threatening the survival of domestic industry.

Mr Israel Mahler, head of the Argentine Industrial Union (UIA), which represents the country's industry, said at the weekend that "we are very close to industrial disruption, because [the imports] affect the domestic market, the last redoubt that is left to certain sectors."

The UIA has singled out Brazil as the chief offender, with which Argentina together with Paraguay and Uruguay, plans to create a common market to be known as Mercosur by the end of 1994. The four countries are already reducing trade barriers in preparation for economic integration.

However, concern is rising in Argentina over the volume of Brazilian exports. Brazil is now expected to run up a \$2.5bn surplus in its trade with Argentina this year, contributing heavily to Argentina's deteriorating trade balance. Argentina registered a \$302m trade deficit in the first quarter, which forecasters fear could rise to an annual deficit of more than \$1bn. Even optimistic analysts expect the \$3.37bn trade surplus of 1991 to be whittled away to a very small surplus.

The UIA wants the government to tighten up anti-dumping procedures and increase administrative controls to prevent "abuse" by foreign, particularly Brazilian, competitors. The union has also demanded that the government introduce countervailing duties against Brazil to offset the effects of Brazil's macroeconomic instability. The government has so far refused to adopt any protective measures.

The UIA says Brazilian companies receive government export incentives, subsidised trade finance and artificially low prices for such inputs as steel, gas and electricity, plus the benefits of a strongly undervalued currency. Furthermore, Brazil's severe economic downturn has strongly increased exports.

However, the Brazilians blame serious structural distortions in Argentina for the surge in imports. Argentina's industrial costs are rising steadily, pricing companies out of the international market.

## Protest at lack of green measures for trade body

By Frances Williams in Geneva

THE proposed Multilateral Trade Organisation (MTO) that would implement the results of the current round of global trade talks should be renegotiated to take account of environmental concerns and if not should be jettisoned, according to the World Wide Fund for Nature (WWF).

Environmental groups, especially in the US, are angry that the MTO, which would be a far more powerful institution than the present General Agreement on Tariffs and Trade (Gatt), makes virtually no reference to the environment and its relationship with trade.

This is likely to be one of the most hotly debated issues if and when the Uruguay Round package, still stalled over farm trade reform, goes to the US Congress for ratification.

A report on the proposed MTO by WWF International points out the contrast with the Maastricht treaty, which states that one of the objectives of the European Community is to promote "sustainable and non-inflationary growth respecting the environment".

The recently completed North American Free Trade Agreement (Nafta) also refers to sustainable development as a principal goal.

Mr Charles Arden-Clarke of WWF International said that the draft MTO would perpetuate the pre-eminence now given by Gatt to free trade over the environment, and failed to honour commitments made at the Earth Summit in June to make trade and environment policies "mutually supportive".

The WWF is calling for MTO objectives to include a commitment to sustainable development.

## NEWS: WORLD TRADE

## Turks look to future with Bosphorus radar

The costs of progress have put transit charges for ships on the agenda, writes John Murray Brown

TURKEY is considering breaking with a tradition of more than half a century. It plans to introduce charges for ships going through the Bosphorus, in an effort to defray the costs of a proposed radar system.

Such a move would represent the first change since the Montreux Convention of 1936 established the Bosphorus as an international waterway, guaranteeing free transit between the Sea of Marmara and the Black Sea.

In April, 10 companies, including Thompson CSF of France and the UK's GEC Marconi, submitted bids for a turnkey supply contract for a fully automatic, computer-supported radar system.

The project is estimated to cost \$20m (£10.4m). It comprises as many as 20 direction-finding radars, providing the Bosphorus with the equivalent of an air traffic control system.

The project has been postponed a number of times, but a contract is now expected to be awarded in the next two months.

Turkey is bracing itself for increased traffic. For the new Black Sea countries and central Asian states, the Bosphorus offers the most direct route to western markets.

In addition, once the network of canals in central Europe links with the Danube over the next two years, demand to use the Bosphorus is likely to increase.

Dr Demir Sindel, professor of marine engineering at Istanbul University and an expert on the Bosphorus, says: "If we have a good radar system we can manage twice the volume of traffic. But we must earn money from this. At the moment we have expenses but no income."

There are just three passive radar units for the entire 30km length of the Bosphorus Passage. When supertankers



Bosphorus ferries on the Golden Horn at Istanbul with the Mosque of Suleiman the Magnificent in the background

The Bosphorus is one of the busiest sea lanes in the world, with more than 40,000 ships in transit every year, from coasters to oil and LNG tankers. In addition, it is also one of the most difficult waterways to navigate with 12 major turns, and as little as 500 metres at the narrowest point.

The Turkish Foreign Ministry is said to favour completely renegotiating the treaty, given that one of the main signatories, the Soviet Union, no longer exists.

Turkey currently charges a fee based on tonnage, if ships choose to take pilots to direct them through the straits which divide European Turkey from the Asian mainland, but under Montreux pilotage is not mandatory.

Officials at the Turkish Maritime Organisation (TDI) in Istanbul estimate that more than 20,000 vessels go through every

year without pilots.

Only warships have to notify the Montreux signatory countries, a key provision for Nato members Turkey and the UK during the cold war, when the Bosphorus was an outlet to the Mediterranean for the Soviet fleet.

Earlier this year, Turkish authorities seized the Cape Malles, a Greek-Cypriot ship taking arms to Iran. The public prosecutor defended the action,

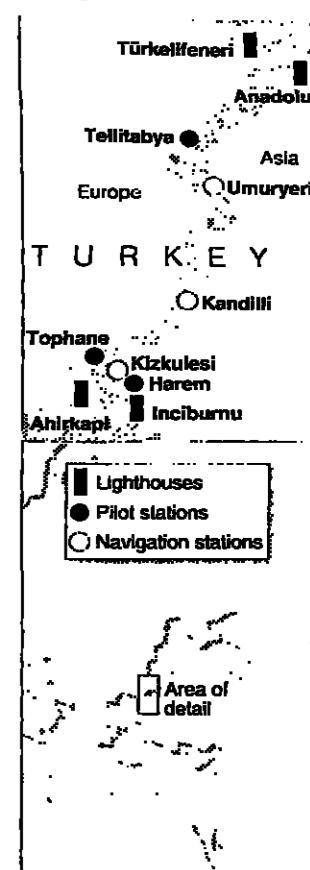


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## NEWS: INTERNATIONAL

# Bush spurred by hopes that Saddam is nearly finished

By Roger Matthews in Washington

PRESIDENT George Bush insists, probably honestly, that he is not seeking a military showdown with President Saddam Hussein or seeking to manipulate the situation in the Gulf for his own domestic political advantage. The political key to the present increase in tension lies far more in the additional damage that could be done to Mr Bush during the next three months by Mr Saddam, rather than the punishment that can be inflicted on the Iraqi leader by US air strikes.

The hollowness of the Gulf war victory, as it has come to be seen in US domestic political terms, was fully brought home to the administration last month when, for nearly three weeks, the Iraqis denied UN weapons inspectors access to the ministry of agriculture, in defiance of UN ceasefire resolutions. Baghdad presented the affair as a great national triumph, Mr Saddam went

for a much-photographed swim in the Tigris, and US officials acknowledged that they had been caught badly off balance.

It was an event that the White House was determined should not be repeated in the run-up to November's presidential election, in which Mr Bush is already trailing Governor Bill Clinton, his Democratic rival. The timing of the weekend's revelations of increased US military preparedness in the Gulf owed more to the fact that the UN weapons inspection team was completing its latest searches in and around Baghdad than to the Republican party national convention which opened yesterday in Houston.

As senior party members pointed out, the last thing they wanted was for Saddam Hussein to deflect international attention from the official launch of the Republican campaign and it was certainly not something Mr Bush would deliberately choose to happen. They also doubted

whether there was a great deal of political advantage to be reaped by bombing Baghdad, but there was much to be lost by allowing Mr Saddam to claim another victory.

Part of this damage-limitation exercise appears to have paid off already, with the present visit by weapons inspectors in Iraq apparently concluding without Baghdad challenging the UN's authority. However, US policy is also directed to the overthrow of Mr Saddam and

## MUCH INSPECTION WORK STILL TO DO

HAVING completed 42 inspections in 16 months in the effort to eliminate Iraq's major weapons capability, the UN now is expected to continue operations at a slower pace, but officials emphasise that a lot of work remains to be done, writes Michael Littlejohns in New York.

Still, they appear confident that, apart from some gaps, most of the

longer-term planning to achieve that objective continues.

Evidence of this is now emerging from what seems to be a US-led allied decision to establish an exclusion zone below the 32nd parallel in southern Iraq below which Iraqi aircraft will not be permitted to fly. It is a move that the US has been reluctant to make, despite powerful evidence of repeated violations of UN resolutions by Baghdad.

Western forces stood by when, in

the immediate aftermath of the Gulf war, Saddam Hussein stamped out the Shia uprising in the south.

Mounting evidence that the Iraqi regime is now deploying both helicopters and fixed-wing aircraft against the Shias may have tipped the US hand. Representatives of exiled Iraqi opposition groups last month called on Mr James Baker, then secretary of state, and last week evidence was produced to the UN Security Council of continuing

atrocities in the south.

What seems to have been holding the administration back is its determination to avoid becoming involved in the political dismemberment of Iraq and its fear that Iran would be the main beneficiary of any allied intervention on behalf of the southern Shias. Arab leaders in the Gulf are themselves divided over the wisdom of seeking to divide Iraq into three parts with the Kurds in the north, the Sunnis in the south, and the Shias to the south.

Set against that is the conviction among some sections of the Bush administration that Saddam Hussein is now closer than ever to being toppled. They point to a serious economic situation with inflation out of control and basic foodstuffs ever scarcer. The recent execution of an estimated 40 traders is cited as evidence of the desperate state of the regime. It is argued that a further twist of the screw now, by at least quiescent.



giving protection to the Shias, could push the regime over the edge.

The fall of Saddam Hussein in the next three months, whoever or whatever replaces him, would be a political bonus for Mr Bush. But if Mr Saddam is to survive, the administration is determined he should at least be quiescent.

# UN relief attacked by south Sudan rebels

By Julian Ozanne in Nairobi

SUDANESE rebels yesterday threatened a United Nations plan for an emergency food airlift to some 300,000 starving residents of Juba, saying that relief workers flying into the besieged town did so at their own risk.

The dispute, which emerged between the rebel Sudan Peoples Liberation Army (SPLA) and the UN, highlights the lack of a co-ordinated, comprehensive UN relief effort in southern Sudan, and the way

in which food is being used, by both sides, as a weapon in the nine-year civil war.

Ambassador Darko Silovic of the UN department of humanitarian affairs told reporters yesterday morning a resumed UN airlift would begin on Thursday to move 1,075 tonnes of food, medicines and shelter material into the starving government-held city.

The initiative was immediately attacked by the SPLA who described it as "provocative". "Anybody flying to Juba without proper agreement does

it at his/her risk," warned Mr Elijah Malik Elieh, executive director of the SPLA relief organisation. The SPLA has in the past shot down aircraft.

Thousands of women and children have died in southern Sudan as both the fundamentalist Islamic government and the rigid SPLA have consistently disrupted and blocked relief efforts and sought to exploit them for military gain. Since the beginning of the year fighting has escalated as the government has pressed home a lightning offensive.

For four years the civilian population of Juba has been dependent for food supplies on a threadbare airlift operation.

The airlift was suspended on July 18 after the SPLA, which has laid siege to the town, stepped up fighting and shelling of the airport and shot down several government planes. The suspension also followed SPLA protests after the government had used a UN flagged aircraft allegedly to fly arms and ammunition to encircled government soldiers.

Mr Silovic said: "Today in

Juba there is no food left. If immediate assistance is not provided, large-scale deaths will certainly follow."

The SPLA statement, which demanded a round-table meeting of all parties to discuss relief, appeared to cast doubt on whether the airlift could go ahead this week.

Mr Silovic admitted the UN had no guarantees that the SPLA and government would not attack relief flights but said "we have an understanding and we hope it will go smoothly".

a year. Destruction teams are already in Iraq on a full-time basis. As for UN monitoring to ensure that Iraq never again develops the potential to become a serious military threat to the region, that will continue indefinitely, officials say.

Mr Tim Trevan, the commission spokesman, hailed the latest mission as a total success.

# US military team speeds Somalia aid

By Julian Ozanne and Michael Holman in Nairobi

A US military team arrived in Kenya yesterday to prepare for a big airlift of food into famine-plagued Somalia, as a top United Nations official appealed to the Somali people to help resolve security problems impeding the international relief effort.

The 33-member team from the US defence department arrived at the Kenyan coastal city of Mombasa in a C-141 transport aircraft. In the next couple of days it will set up a base for shifting 145,000 tonnes of food in Somalia, where an estimated 1.5m people are at risk of starvation.

Aid officials have expressed surprise at the sudden speed with which the Bush administration has reacted, stung by criticism of inadequate relief efforts so far. The details of the airlift are still to be fleshed out, although at least 10 military transport aircraft will fly food to Wajir, in northern Kenya, and to destinations so far unnamed inside Somalia.

The US has no relief personnel on the ground in Somalia to help ensure the security and effectiveness of food distribution to the needy and does not appear to have consulted other aid agencies.

But Ambassador Mohammed Sahnoun, the UN secretary-general's special envoy in Somalia, paid tribute to the US bilateral aid effort, which will complement aid operations by the UN, Red Cross and other aid agencies.

He described it as a humanitarian act of solidarity with the Somali people, especially starving children, and Somalis should respond by ensuring the security of relief personnel and getting together under a UN-backed national reconciliation conference.

Mr Sahnoun, who left Nairobi last night for Sweden, said he had consulted the Canadian, German and Italian governments, which had promised to fund a large part of the UN operations in Somalia.

# More Chinese students pay

ONE in every seven students enrolling in Chinese universities at the start of the new academic year next month will pay for the privilege, writes Yvonne Preston from Beijing.

The 100,000 new fee-paying students is the highest number in the 40 years since China's universities were nationalised and tuition fees abolished.

Fees are 2,000 yuan (£190) a year. Students who pay their own way must find their own jobs on graduation. Free education is for students passing the highly competitive university entrance exams, who are mostly assigned jobs at the end of their courses. Even they pay fees of around £19 a year.

The State Education Commission said growth in the number of fee-paying students was a natural outcome of the reform drive of Deng Xiaoping,



Nelson Mandela, president of the African National Congress (right), acknowledges cheers from student supporters on a visit to the Peninsula Technicon, near Cape Town. With him is Mr Allan Boesak.

ANC regional chairman. Business Day, a leading Johannesburg newspaper, reported that the ANC may be preparing new mass protests to try to force the white government to step down.

Meanwhile, police said yesterday that at least 18 people were killed in factional violence throughout South Africa, including four black police officers shot and burned to death in a gun battle.

## NEWS IN BRIEF

# Kabul suffers night of rocket duelling

A NIGHT-LONG rocket duel between rebel forces and pro-government troops ended early yesterday with defence ministry officials claiming to have repulsed the attack, AP reports from Kabul. For a week rebels loyal to fundamentalist rebel Gulbuddin Hekmatyar and his fundamentalist Hezbe Islami group last Friday, Mr Hekmatyar has vowed to destroy the capital unless an Uzbek militia, led by Gen Rashid Dostum, is evicted from Kabul.

Clashes between rival Sunni and Shia rebels on the western outskirts of Kabul have been aggravating the violence in the city.

## Khmer Rouge accuses UN

Khmer Rouge officials yesterday accused United Nations peacekeepers of failing to act over the killing of one of their guerrilla leaders in north-eastern Cambodia, Reuter reports from Phnom Penh. "They claim nothing has been done... so now they will seek revenge themselves. Military observers are in place and will try to defuse the situation," said Mr Eric Falt, a UN spokesman.

Soldiers of the Phnom Penh government killed San Boun on August 1 after he surrendered to them to try to free his wife who had been taken hostage, he said. San Boun was apparently killed by a bullet to the back of the head, Mr Falt said.

## Ramos changes tack on Marcos

Philippine President Fidel Ramos yesterday withdrew his backing for a judge's decision to dismiss 11 criminal cases against former first lady Imelda Marcos, Reuter reports from Manila.

Mr Ramos had told reporters earlier in the day that the 11 currency violation charges filed against Mrs Marcos had "become just and academic" because of a decision this month to liberalise foreign exchange rules. However, Mr Ramos's remarks contradicted positions taken by Central Bank Governor Jose Cuisia, Justice Secretary Franklin Drilon and government prosecutors, who had said they would appeal to the Supreme Court.

# Pakistan proposes talks on Kashmir

By Shiraz Sidhu  
in New Delhi

PAKISTAN yesterday formally proposed talks with India on the Kashmir issue under the Simla Agreement - for the first time since the agreement, laying down terms for normalisation of relations between the two countries, was signed 20 years ago.

The proposal, contained in a letter from Mr Nawaz Sharif, the Pakistani prime minister, to his Indian counterpart, Mr Narasimha Rao, was delivered by Mr Shahryar Khan, the Pakistani foreign secretary, on the first day of talks between the two countries at the foreign secretary level.

Mr Khan said Pakistan hoped that India would respond positively to its proposal for bilateral discussions on Kashmir under Article 6 of the Simla Agreement, which states that final settlement of the dispute needs to be discussed between the two sides.

But he stressed that the proposal should not be seen as a change in Pakistan's policy on Kashmir, or evidence that Pakistan "had turned its back" on United Nations resolutions on the disputed territory.

"Pakistan does not regard the Simla Agreement and its

UN resolutions as mutually exclusive," he said. "It is Pakistan's considered view that the UN Security Council resolutions calling for a plebiscite remain valid."

An Indian foreign ministry spokesman said there was "nothing new or startling" about Mr Sharif's proposal. He said Mr Rao had told Mr Khan that India would consider the proposal and convey an appropriate response.

He also said India had pointed out during the first round of talks that it was "not possible to isolate individual articles of the Simla Agreement, which had to be viewed in its totality as a document".

The foreign secretaries' talks - earlier scheduled for July and postponed by India after an Indian diplomat was assaulted in Islamabad - are meant to prepare the ground for a meeting between the prime ministers of the two countries in Jakarta on September 3.

The Delhi talks are due to culminate today in the signing of a memorandum of understanding on a code of conduct for diplomats, an agreement banning the use of chemical weapons, an exchange of instruments of ratification and the non-violation of each other's air space.

The Delhi talks are due to culminate today in the signing of a memorandum of understanding on a code of conduct for diplomats, an agreement banning the use of chemical weapons, an exchange of instruments of ratification and the non-violation of each other's air space.

those present. Mr Hussein took calls on his cellular phone and fielded questions about progress towards peace, seeking to reassure his audience that the process seemed to be on the right track, and that Jewish settlements on Arab land were being curbed. He also gave the impression that Mr Yitzhak Rabin, the new Israeli leader, was someone he could do business with.

"The situation is better than it was before..." Mr Hussein



Faisal Husseini: statesman and tribal leader

told his audience, to which an old man interjected, somewhat sceptically, it seemed. "Israel is for the time being, giving him room to move. He has been allowed, for example, to reopen the offices of his Arab Studies Society in an east Jerusalem hotel."

A proposed amendment to Israel's 1985 anti-terrorism law, allowing Palestinians from the West Bank and Gaza openly to meet Mr Arafat and other PLO officials will also enhance Mr Husseini's visibility.

On the drive from Jerusalem to Sawaheh for the meeting, Faisal Husseini had seemed preoccupied, for he has much on his plate at the moment.

Among his main concerns is how to ensure Palestinian security, should an interim self rule agreement be reached with Israel, involving a pull-back of the Israeli military from Arab population centres.

He has proposed a 20,000-strong "police force" to guard security. He argues that it would be disastrous for the Palestinians if, having been granted autonomy, they were unable to provide a secure environment. He warns of threats from armed Jewish settlers and from a local "mafia" of drug dealers and car thieves.

One worry for Mr Husseini is that of factional strife involving the Islamic fundamentalist Hezbullah, which opposes compromise with Israel.

Mr Husseini is also being advised to take better care with his own security, and lately recently has acquired several bodyguards, who are not permitted by Israeli law to carry arms. In his quiet way, Mr Husseini acknowledges the dangers. "Now there is more risk," he says. "Yes, I must be more careful."

The Republican party's convention is a proving ground for those with ambitions for 1996

## Presidential hopefuls take long view on prospects

**WHATSOEVER** happens in November, George Bush will not be the Republican party's presidential nominee in 1996. This makes the Houston convention something of a proving ground for those who have eyes on the prize four years from now, writes Jurek Martin, US Editor, in Houston.

The list is long — very long for a party not known for great diversity of opinion. But it can be divided conveniently into two: those not in Houston or, if so, not much in evidence; and those jockeying for public exposure.

In the first category, naturally, are Mr James Baker, still secretary of state until Sunday, and Mr Dick Cheney, the secretary of defence. Reflecting the pressure of other business, with Iraq, and the tradition that these two cabinet positions should be reasonably above partisan politics, neither will address the convention, although Mrs Lynn Cheney will do so in her capacity as head of the National Endowment for the Humanities.

Also absent is Governor Pete Wilson of California, attending his state's budgetary crisis. He might, in any case, have found Houston uncomfortable, given that he supports freedom of reproductive choice and that the party platform is calling for a constitutional amendment to ban abortion.

The stakes are probably

highest for those who have been given prominent speaking roles. Chief among them are Vice-President Dan Quayle, the housing secretary; Senator Phil Gramm from Texas, and Mr Pat Buchanan, Mr Bush's erstwhile primary challenger.

Also very much in the frame and on the podium are Mr William Bonelli, the former education secretary, Mr Lamar Alexander, who now holds the job, and at least four governors — Mr William Weld of Massachusetts, Mr Carroll Campbell of South Carolina, Mr Pete du Pont of Delaware and Mr Tommy Thompson of Wisconsin.

And the last may not have been heard from the Rev Pat Robertson, the television evangelist who made a run four years ago.

Some are obviously long shot for 1996. If Mr Quayle is defeated with Mr Bush in November he will not be a contender. Even if he wins he can expect to be challenged, if for no other reason than he stands in the way of Mr Baker's presumed ambitions, not to mention some others on the right.

Nevertheless, Mr Quayle will be extremely visible this week, with a dozen public appearances and his own acceptance speech on Thursday night. He

knows he is being compared unfavourably with Senator Al Gore, Mr Bill Clinton's running mate, but he remains popular with conservatives.

It is on the right where the battle for succession is the hottest.

Mr Buchanan, an early convention speaker last night, has expressed an interest in 1996 but recently underwent heart surgery and has, in any case, probably been overtaken in the outsider-conservative sweepstakes by the likes of Mr Kemp.

The housing secretary — a conservative renegade within, and frequently semi-detached from, the Bush cabinet — had to lobby even to be given a speaking slot at the convention.

Having won his point by threatening to stay away, he is among the most visible in Houston, pushing the cause of a more radical tax-cutting agenda in a second Bush term.

Mr Bennett, among the most articulate conservative critics of the president, is putting Mr Quayle's name in nomination tomorrow night, but, in the opinion of those who know him, will use this speech as his over-springboard.

Conservatives are also becoming increasingly attracted to Mr Weld of Massachusetts. He fails two litmus tests — he supports both abortion and gay rights — but his uncompromising fights with his state's Democratic legislature over taxation go down well with the right.

The "moderate" with most to gain and lose this week is Senator Gramm, whose keynote address tonight will probably be the most important speech he gives. First elected to Congress as a Democrat, he was co-author of the Gramm-Rudman-Hollings budget act of 1986 which sought, and failed, to control government spending.

Mr Gramm has an oily demeanour, but, with a sharp tongue, is a formidable debater; he has this week already criticised Mr Kemp for trying to force the president's hand on economic policy.

Although he is up for re-election in 1996, Texas law allows him to contest national and state elections simultaneously and he has a \$5m-plus (£2.5m) war chest left over from his last campaign.

Except Messrs Quayle, Baker and Cheney, and possibly Mr Buchanan, none of the above has enjoyed great national exposure. Even Mr Kemp, visible this year in the wake of the Los Angeles riots, is a closed book to seven out of 10 Americans, according to a recent New York Times poll.

The convention offers all a chance to make a mark, and to be better known among the faithful at the innumerable parties that sometimes seem to be the real business of the week.

**By Jurek Martin, US Editor, in Houston**

THE Republicans and Democrats see two very different shades of green on environmental issues, writes Matthew Kaminski in Houston.

The first clear salvo in the campaign war of words on the environment came from Senator Al Gore, Governor Bill Clinton's running mate, who at a California recycling plant earlier this month mocked President George Bush's 1988 pledge to be the "environmental president" by suggesting the alternative souffrante "hypocritical president".

Not to be outdone, Mr Gore's rival, Vice-President Dan Quayle, quickly labelled him "an environmental extremist" for his best-selling book on the environment and claimed the Democrats put "a spotted owl or a giant garter snake" ahead of economic growth and American

values.

However, the Bush administration itself suffers from severe internal strains on environmental issues. Mr Quayle leads the anti-regulatory flank, while the Democrats put "a spotted owl or a giant garter snake" ahead of economic growth and American

values.

A commitment to spending restraint is regarded by Republican strategists as advantageous for several reasons. It appears the only way to square a daunting fiscal circle: the vocal conservative wing of the party is calling for sweeping tax cuts in a second term, yet Mr Bush and many moderate Republicans are anxious to reduce the record fiscal deficits that have plagued his first presidency.

In theory sufficient restraint of spending could allow both goals to be met simultaneously.

A clamp on spending would also highlight philosophical differences between the Republican and Democratic parties. Governor Bill Clinton is proposing to increase public investment spending by \$200bn (£105bn) over four years. A credible plan to contain spending would allow Mr Bush to portray Democratic plans as irresponsible while stressing his commitment to a smaller, less intrusive public sector.

The pressure for tax cuts seems likely to intensify as the week progresses. Mr Jack Kemp, the housing secretary and a popular figure on the right of the party, has already called for a cut in the basic rate of tax from 15 to 12 per cent and a big increase in personal allowances.

He also wants a top income tax rate of 28 per cent and a maximum capital gains tax rate of 15 per cent, about half the present top rate. Neither Mr Kemp nor the official highly conservative party "platform" (which also favours a revival of 1980s supply-side doctrines) makes any attempt to quantify the cost of such measures.

Few Republicans dispute the potential appeal of tax cuts. The difficulty is making them appear consistent with Mr Bush's other commitments — such as his support for a constitutional amendment to balance the budget. Projections published last week by the independent Congressional Budget Office indicate that the outlook for the federal deficit is now much bleaker than most analysts appreciate.

If the faltering economic recovery gathers momentum, the CBO expects

the deficit to decline slowly over the next couple of years, to \$244bn (3.5 per cent of GDP) in 1995. However, it will then climb again, reaching \$514bn by 2002 — or roughly the same percentage

of GDP as the current deficit (which is swollen by the bailout of bankrupt savings and loan institutions).

The worst culprits are two of the biggest entitlement programmes — Medicare for the elderly and Medicaid for the poor. Over the next five years, spending on these programmes is set to rise by 71 per cent and 85 per cent respectively. Together they may absorb over 6 per cent of GDP in 2002 compared with 3.4 per cent today.

Mr Bush has said he does not favour a cap on the biggest entitlement programme, social security (federal pensions). But he may propose caps on most other entitlements, including veterans' benefits and farm subsidies. Such caps, which might restrain growth of spending to inflation plus population growth, would be a logical extension of caps placed on discretionary spending under the bipartisan budget agreement of 1990.

Caps on entitlement spending could deliver big "savings" but would be no means be an election-winner for Mr Bush. CBO figures suggest there is no room for tax cuts even if caps were implemented. And such figures make no allowances for new spending proposals such as the Republican plan for health care tax credits which would cost an extra \$100bn over five years.

Caps on entitlements, moreover, could prove exceedingly unpopular. Mr Clinton is believed to be planning a vigorous counter-attack if Mr Bush does embrace such a strategy, arguing that both poor and middle-class families could suffer if arbitrary cuts are imposed on government social programmes. Mr Clinton argues that changes in the structure of social programmes, rather than caps, are the way to achieve savings.

Chile wins \$267m in farm loans

CHILE has secured loans totalling \$267m from the World Bank and Japan, \$165m of which will be used to modernise agriculture and bring more land under irrigation, Leslie Crawford writes from Santiago.

Mr Alejandro Foxley, the finance minister, said the credits would help Chile increase its irrigated farmland by 20 per cent in the next four years.

The Japanese government's Fund for Economic Co-operation and Development is lending \$172m for irrigation projects, sanitation and the modernisation of the state railway company, Ferrocarriles del Estado, which has been earmarked for privatisation.

The World Bank loan of \$55m will be used to provide technical assistance and working capital for more than 100,000 small and medium-sized farms.

Chilean agriculture is at present sharply divided between a modern, export-oriented sector, which earned over \$1bn last year, and a backward and heavily indebted traditional sector which serves the local market. Mr Foxley said the loans would help the traditional sector to diversify crops and increase productivity.

## Test for Canada's constitution industry

**CANADIANS** joke that the only industry prospering in their recession-battered economy is that manned by a sizeable band of politicians, civil servants, lawyers and academics busy trying to write a new constitution.

Over the past two years the constitution industry has produced a procession of commissions, panels, public forums and high-level negotiations, all aimed at holding the world's second biggest country in one piece.

To its credit the process has kept English- and French-speaking Canadians on speaking terms, and has cooled the tempers, especially in Quebec, which flared after two English-speaking provinces failed to ratify the Meech Lake constitutional accord in mid-1990.

But patience with the constitutional merry-go-round is wearing thin. Pressure is growing on all sides for the politicians to move from consultation and negotiation to hard decisions on the country's future.

There is a good chance that some of these decisions will emerge from a full-scale constitutional conference which opens in Ottawa today. Chaired by Mr Brian Mulroney, the prime minister, the conference will bring together leaders of all 10 provinces, two Arctic territories and Canada's aboriginal people.

Mr Mulroney has indicated that if Quebec and the rest of the country cannot strike a deal this time, the federal government may step in with its own compromise proposals.

These would probably be crafted to ensure approval by Quebec and would then require the support of only six of the other nine provinces, including Ontario, Canada's most powerful province.

Mr Mulroney is also considering a national referendum. He would gamble that the country's eagerness to put the constitutional industry out of business and avoid an acrimonious break-up would be strong enough to ensure ratification.

The participation of Mr Robert Bourassa, Quebec's premier, at today's meeting is another sign that at least a partial — and perhaps only temporary — solution to the long-running constitutional saga is in sight. Mr Bourassa said over the week-

end that the next 10 days would be "a crucial time" in the long constitutional wrangle.

He has boycotted national unity talks for the past two years, initially in protest against the rejection of the Meech Lake accord, and more recently for fear that another failure at the negotiating table might ignite a new burst of separatist fervour in the francophone province.

Anger generated by the collapse of the Meech Lake agreement boosted the separatist cause in Quebec in late 1990 and early 1991.

But a deep recession, conciliatory gestures from the rest of the country and a skilful balancing act by Mr Bourassa have combined over the past year to dampen enthusiasm for independence.

Pressure to strike a deal at today's meeting is compounded by the national-unity referendum which Quebec is due to hold by the end of October. Unless he decides to delay the vote, Mr Bourassa has, by law,

less than a month to formulate the question which will be put to voters.

The separatist Parti Quebecois is pushing for a blunt question on sovereignty. But Mr Bourassa would prefer to campaign on a specific package of constitutional reforms already agreed with the rest of the country.

If he returns from Ottawa without a package which he can sell to Quebec's notoriously sceptical political establishment, the risk increases that the separatist

forces will again have the upper hand. A senior Quebec minister hinted last week that the referendum might be delayed under such circumstances.

Mr Claude Gauthier, executive vice-president of CROP, Montreal opinion polling group, says that in the last referendum campaign in 1990 — which the separatists narrowly lost — those in favour of some form of independence "had to prove it was the good thing to do".

Now, says Mr Gauthier, the onus is on federalists to make their case. "There is much more work to do this time for the people who want Canada to stay together," he says.

Mr Mulroney and his officials, helped by such provinces as Ontario, New Brunswick and British Columbia, have worked hard behind the scenes in recent weeks to bridge the gaps between Quebec on the one hand and the hard-line English-speaking provinces, notably Alberta, on the other.

The most divisive issue now on the table is reform of the Senate, the upper chamber of parliament. The nine English-speaking provinces complicated Mr Mulroney's job last month by cobbling together a pact — known as the Pearson agreement — which would transform the all-appointed Senate into an elected body with equal representation from each province.

Western provinces, especially Alberta, have for almost a decade pinned their hopes on an "equal" Senate as a way to gain more influence in Ottawa. But the Pearson agreement sparked an uproar in Quebec. The reforms would leave the province with only eight French-speaking senators in an 84-member chamber, and Quebec saw a real danger of bilingualism disappearing in one of the houses of parliament.

Other elements in the Pearson agreement have also drawn criticism, and not only from Quebec.

Having just negotiated a North American free trade agreement with the US and Mexico, Mr Mulroney is pushing for a stronger commitment from all the provinces to tear down the myriad of inter-provincial non-tariff barriers which they have erected over the years.

Hints were being dropped in Ottawa last week that any deal which emerges from today's conference may end up papering over the most intractable areas of disagreement, such as Senate reform, by putting them off into the far-distant future.

That would leave Canada's quest for a secure identity unfulfilled — and it would probably not be long before the constitutional bandwagon started rolling again.

## Television adds to pressure on Collor

By Bill Hinchberger  
in São Paulo

OPPOSITION parties plan to increase the pressure on Brazilian President Fernando Collor, whose administration is beset by allegations of corruption, in prime-time television election broadcasts starting last night.

Mr Collor's opponents hope to score points by attacking the president and harping on the corruption claims. The national scandal is likely to take precedence over local issues in the nightly broadcasts. Free TV and radio time, awarded to big parties under Brazilian electoral law, will continue at least until the first round of municipal elections on October 3.

Cracks have also begun to appear in the Liberal Front party (PFL), the anchor of Mr Collor's coalition support. Mr Joaquim Francisco, the PFL governor of the northeastern state of Pernambuco, has withdrawn his backing of the president. He was an early supporter of Mr Collor's 1989 campaign.

The report of the congressional commission investigating the activities of Mr Paulo Cesar Farias, Mr Collor's campaign treasurer and the focus of the corruption allegation, is to be completed on Saturday and presented to the committee for approval on August 26. The report will serve as the basis for impeachment charges against the president. The commission is searching the bank accounts of figures involved in the scandal.

A poll by Datafolha, associated with the opposition newspaper Folha de São Paulo, showed that 70 per cent of those surveyed in 11 cities want the Congress to remove Mr Collor from office.

The tone for the municipal campaign was set by a televised debate on Sunday night among leading candidates for mayor of São Paulo, the country's largest and economically most important city.

## Chile wins \$267m in farm loans

CHILE has secured loans totalling \$267m from the World Bank and Japan, \$165m of which will be used to modernise agriculture and bring more land under irrigation, Leslie Crawford writes from Santiago.

Mr Alejandro Foxley, the finance minister, said the credits would help Chile increase its irrigated farmland by 20 per cent in the next four years.

Caps on entitlement spending could deliver big "savings" but would be no means be an election-winner for Mr Bush. CBO figures suggest there is no room for tax cuts even if caps were implemented. And such figures make no allowances for new spending proposals such as the Republican plan for health care tax credits which would cost an extra \$100bn over five years.

Caps on entitlements, moreover, could prove exceedingly unpopular. Mr Clinton is believed to be planning a vigorous counter-attack if Mr Bush does embrace such a strategy, arguing that both poor and middle-class families could suffer if arbitrary cuts are imposed on government social programmes. Mr Clinton argues that changes in the structure of social programmes, rather than caps, are the way to achieve savings.

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Mr Lyndon Pindling, prime minister of the Bahamas, faces a strong challenge over his handling of the economy as he seeks a seventh consecutive term in a general election tomorrow. Canute James reports from Kingston.

Sir Lyndon's Progressive Liberal party, which took 32 of the 49 seats in the 1987 election, is being opposed by the Free National Movement led by Mr Hubert Ingraham, a former minister in the PLP government.

The administration in the archipelago of 250,000 people has been troubled by a deteriorating economy. Tourism and offshore financial services, pillars of the economy, have suffered from the international recession; the national debt has grown; and increasing taxation has been used to stem a widening fiscal deficit.



Robert Bourassa: next 10 days are crucial



## Growth put firmly before environmental progress

The brief environmental plank in the Republican's platform for this week's party convention refuses to "sacrifice" environmental progress to economic growth in sharp contrast, the Democratic platform loftily pledged to conserve "the critical sources of soil, water and air".

## Textile, clothing exports rise 8%

By Daniel Green

TEXTILES AND CLOTHING exports rose almost 8 per cent to £2.3bn in the first half of the year, more than double the growth in imports, said the Apparel, Knitting and Textiles Alliance (AKT), the industry's trade body, yesterday.

The change left the UK's textile and clothing trade deficit steady at £1.8bn.

"This is a remarkable achievement when the economics of the UK's major overseas markets are in difficulty," said Mr Alan Nightingale, chairman of AKT. "However, the UK market remains extremely depressed."

Clothing exports increased faster than textiles and accounted for £875m of the total. The biggest markets remained the Irish Republic and Germany, with the fastest growth coming from France, Sweden, Spain and Italy.

France reinforced its position as Britain's third biggest export market as sales grew more than 20 per cent to £90.4m.

Sales to Sweden climbed 30 per cent to more than £68m, largely as a result of the shrinking domestic manufacturing base and the strong traditional trading links.

A weak dollar was one of the factors behind a 14 per cent fall in clothing sales to the US, but the value of goods going to the former Soviet Union rose from a negligible level to £13m.

Hong Kong remained the biggest supplier of clothes to the UK, despite a fall of 7.2 per cent to £341m.

Textile exports grew by a more modest 6 per cent. The fastest growing market was the Netherlands, although this figure was distorted by the establishment of a new distribution centre for an artificial fibres manufacturer.

## Bullion case ends as police pursue spoils

By Richard Donkin

MUCH of the spoils from Britain's biggest bullion robbery continues to evade detection some nine years and 12 trials after an armed gang escaped with £26m of gold bars from a top security warehouse near Heathrow Airport.

As four members of the criminal network that handled and conspired to handle proceeds from the Brink's-Mat raid were sentenced yesterday to prison sentences ranging from five to ten years, police were still pondering what happened to part of the proceeds.

Mr Brian Perry and Mrs Jean Savage, who were convicted yesterday at the Old Bailey of taking part in a plot to launder profits from the raid, received sentences of nine years and five years respectively.

Fellow defendants who were convicted last week, Mr Gordon Parry and Mr Patrick Clark, were sentenced to 10 years and six years. Mr Clark's son, Stephen, was acquitted.

In the Brink's-Mat case - Britain's most notorious robbery since the Great Train Robbery more than 20 years earlier - armed raiders threat-

ened to turn security guards into human torches to make them disclose the combination of the vault.

Unlike the train robbers, the Brink's-Mat gang evolved an elaborate plan to convert the bullion into cash and launder the proceeds into the international financial system.

Gold was melted down and sold on the open bullion market by Mr Kenneth Noye, a Kent businessman said to be the central linkman in the scheme. Noye was sentenced in 1986 to 14 years in jail for his part in the plot.

Some £14m is thought to have been laundered into the banking system through two groups of launderers, using the Noye route. Another route is so far undiscovered.

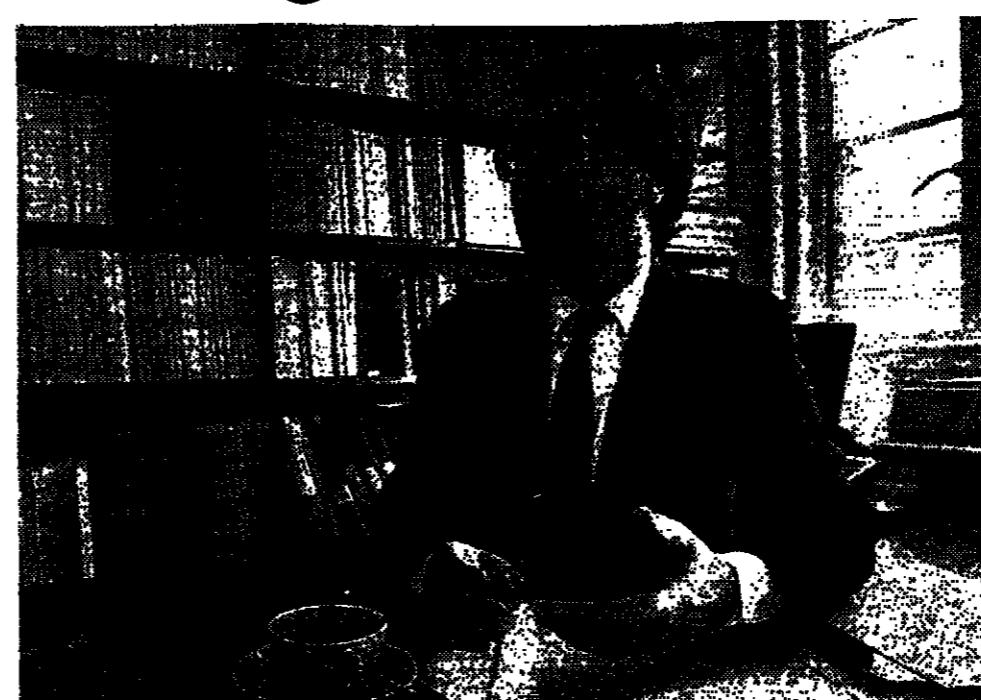
The prosecution said once the money had entered the system it went on a merry-go-round between banks and offshore institutions.

Some £15m in cash and £5m in property alleged by police to belong to the laundering chain has been frozen and is now subject to civil proceedings.

The two Brinks-Mat laundering groups are thought to have cost about £7m.

Mr King's retinue gains influence at Bank

## King's retinue gains influence at Bank



In command: Mervyn King expects researchers to enjoy increased influence at the Bank of England than addressing relevant issues.

Withdrawing an established economic model from a group of economists is a bit like robbing an electrician of his tool kit.

The model was slimmed down from 500 variables to around 350, and the number of people working on the forecasts was cut to around five.

At the same time the rest of the department was split into six groups, each focusing on a different area of the economy.

"In the old days people had a clear link with a particular bit of the economy, for example,

the capital account. That had

to change - people had to start thinking about why they were doing what they were doing," said Professor King.

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the department was split into

six groups, each focusing on a

different area of the economy.

Released from the burden of

the forecast, the theory was

their forecast. Now, with just four or five of them they felt they owned it," said Mr Price.

The other groups, including two entirely new sections, could now use their time to research projects relevant to the bank - the shape of the economic recovery, the pros and cons of gilt auctions, analyses of bond yields and the effect of repossessions on the housing market.

A year on and Professor King is pleased with the results of the reorganisation. The division's ideas are beginning to be subsumed into the collective consciousness of the Bank, he says.

One or two of the younger economists still grumble that their work goes unrecognised, and that ED research remains unlikely to influence policy Bank of England decisions. But others claim Prof King has succeeded in bringing ED closer to the heart of the Bank.

One of the division's younger economists working in the quantitative financial economics group - home to the Bank's so-called "rocket scientists" - has recently returned from a job elsewhere in the City.

"Getting me to come back would have taken about five or six months and a sub-committee few years ago, but this time it took a couple of phone calls," he said. "This place has changed a lot."

Emma Tucker

## Companies count the cost of photocopiers

By Michael Cassell, Business Correspondent

SMOOTH-talking photocopier salesmen are swooping on smaller companies when senior staff are on holiday and persuading their deputies to sign extortionate contracts which can ruin the business.

The Confederation of British Industry warned yesterday that, with the boss lying on a beach, some businesses back

parties are falling victim to "cowboy" salesmen pushing contracts with penal

### Maxwell staves off bankruptcy

By Raymond Hughes, Law Courts Correspondent

MR KEVIN MAXWELL yesterday succeeded in staving off immediate bankruptcy.

After a 75-minute private hearing in the High Court a petition by the liquidators of Bishopton Investment Management seeking an immediate bankruptcy order against him was adjourned until September 1.

The adjournment means that Mr Maxwell will have two court appointments on the same day: he and his brother Ian and Mr Larry Trachtenberg are due to make their second appearance before magistrates on fraud and theft charges on September 1.

After yesterday's hearing Mr Kevin Maxwell read a prepared statement. He said the liquidators' petition had not been heard and the court had listed

September 1 "to hear the grounds for my opposition to their expedition petition."

"To the best of my understanding an expedited petition is only heard when there is a serious possibility that assets will be dissipated pending the hearing. This is utterly misconceived in my case. No assets

victims of the photocopier salesmen and is supported by the CBI's backed yesterday's warning.

Companies are not regarded as consumers under the Consumer Credit Act

and are, therefore, unable to break contracts they have signed. The campaign also wants churches, schools, charities and other corporate bodies to be given the same protection under the law as individuals and partnerships.

It is calling for a mandatory, two-week cooling off period for photocopier contracts and members plan to meet

Baroness Denton, consumer affairs minister, to press for action.

Many companies are being caught out by the offer of a "free" photocopying machine, along with a service agreement which provides for payment at an agreed rate for copies. Only in the small print, however, is it clear that the cost per copy can be very high and can rise by up to 15 per cent each year.

Ms Judith Vincent, the CBI's head of company law, said yesterday: "Vigilance is vital if a company wants to avoid such extortion".

Thousands of passengers could face further disruption on British Airways domestic and European flights as the dispute between cabin crew members of the TGWU union and the airline intensifies.

The crews will today consider another one-day strike over new terms and conditions in the face of threats that those who take action will be suspended and BA's issuing of what it describes as a final offer.

Seven flights were cancelled and passengers delayed following a lightning strike at Manchester and Birmingham earlier this month. The dispute hinged on compensation for new terms and conditions for the airline's 2,900 crew under which about 1,000 face pay cuts of £2,000, on salaries of £14,000 a year.

The new law gives the police the power to test safety-critical staff they believe are behaving erratically or who have been involved in a potentially or actually dangerous incident.

## Drug tests for Tube workers

Thousands of London Underground staff face random tests for drugs and alcohol abuse if discussions between rail unions and railway management can establish a cost-effective procedure for testing.

London Underground has a new responsibility to take all necessary measures to ensure staff holding a range of jobs critical to safety, such as train drivers, are fit for duty and not under the influence of drugs or alcohol under legislation due to come into effect next month.

The new law gives the police the power to test safety-critical staff they believe are behaving erratically or who have been involved in a potentially or actually dangerous incident.

## Business school professor named

One of the UK's first professorships in corporate responsibility has been filled with the appointment of Mr Brian Harvey at Manchester Business School.

It found that in the April-June quarter, companies received payments an average of 26 days after the due date. This was down one day from the previous quarter's figure but was still a cause for concern, said Mr Clive Brand, Trade Indemnity's senior economist. Payment terms are commonly 30 days.

## Unions left unconsulted

British unions and employees have been consulted for less about moves towards decentralisation and greater flexibility in industrial relations than their continental European counterparts, says a new study to be published next month.

While most European governments have been promoting labour-market flexibility, the normal pattern outside Britain has been for such changes to be implemented in close consultation between unions and management, say Prof Richard Hyman and Mr Anthony Farmer of Warwick University, central England.

Several British institutions have laid claim to creating the first academic position in the subject, including London Business School, which received £1m for the study of business ethics last month from Mr Stanley Kalins, the founder of the Oxford electronics dealership. This position has not yet been filled.

## ITN staff agree pay deal

The 700 staff employed by the London-based ITN news organisation have voted to accept a pay rise of 3.5 per cent for the next 18 months following a pay freeze over the past year.

The offer was initially rejected but union leaders said that many staff fear redundancy as a result of the tough stand that the ITN commercial partners are taking in the renegotiation of ITN's contract.

## New state schools urged

The next stage of education reform should be a mechanism to help found new state schools, according to Dr Martin Pirie, president of the Adam Smith Institute, the right-wing think tank.

In a book to be published

## Unions say more inspectors needed to collect £1bn VAT

By David Goodhart, Labour Editor

AN EXTRA £1bn in Value Added Tax revenues could be collected if 2,000 more tax inspectors were recruited, according to two civil service unions.

The unions say that the government's plan to cut 300 VAT inspectors this year and the decision not to deploy an extra 400 inspectors to deal with the European single market is a false economy.

"It seems madness that at a time of massive fiscal deficit and when the single market is

putting millions of pounds of VAT at risk, the government has been cutting the number of inspectors," says Mr Mike King of the National Union of Civil and Public Servants.

The union is lobbying the government along with the Civil and Public Services Association.

The unions say HM Customs and Excise calculated each VAT inspector last year detected an average £270,000 in unpaid taxes. Compared with an average employment costs of £25,000 per inspector this level of "productivity" has increased consistently, the

unions added.

They also say the current level of VAT arrears is £1.6bn and calculate the loss through evasion at £1bn. The Single Market is expected to cause an immediate extra loss of £600m through evasion. At £31bn, VAT represents 22 per cent of government revenue.

The unions calculate that an extra 2,000 staff would cost £48m a year but the direct benefit in extra revenue would be £422m and the "preventative" benefit from preventing fraud or non-payment through ignorance would be an extra £56m - an annual gain of £1bn.

## Safeguard on timeshare deals

PURCHASERS of timeshare property will from October 12 have two weeks to cancel the transaction and claim back any advance payments made, Baroness Denton, consumer affairs minister said yesterday, writes Michael Skapinoff.

The right to withdraw from a timeshare transaction will not apply where the agreement is concluded outside the UK. The European Commission intends

to issue a directive covering timeshare agreements throughout the EC.

The Timeshare Act, which provides for a 14-day cooling-off period, has been criticised by the Timeshare Council for not going far enough. The Council, which represents timeshare owners and sellers, says it wants to see better protection for purchasers' money.

The Council says that only

25 per cent of British purchasers buy their timeshare in the UK. The vast majority will not be protected by the Act.

Failure by the seller to comply with the Act could result in fines of up to £5,000 on summary conviction or an unlimited amount on indictment.

Baroness Denton said she intended to use the EC's right to make further progress on the European directive

as soon as they started working there. They said their symptoms came on at work and their families seemed immune. They blamed the building.

Mr Rogan said: "People would arrive in the morning feeling fine and by late afternoon feel so bad they would have to go home or take a break outside."

The management initially dismissed numerous complaints as resentment at the move or stress from the upheaval. But a 1988 staff survey found that more than 40 per cent of employees regularly went home early because of discomfort at work. The report said St John's House had the characteristics of a "sick building syndrome".

In 1984 the Public Records Office in Richmond, west London, was closed for about four months for an overhaul after sick building syndrome was diagnosed.

Dr Leslie Hawkins, director of the occupational health service at Surrey University's Roberts Institute and an authority on the syndrome, said the label "sick building syndrome" is often misused.

"Sometimes we are called in where 10 or 15 per cent of staff complain of headaches. That's no different to what the population as a whole suffers."

He believes that where a higher than normal proportion of staff report symptoms ranging from irritated eyes, noses, and throats to menstrual disor-

ders, and where those symptoms are triggered by office work, it is likely the building is

difficulties with diagnosis are outstripped by the problems of determining causes. The executive's review concluded that while the sources of the individual symptoms are likely to indicate the sources of

problems affecting the 1980s built offices, not just sick building syndrome.

While it is hard to find a company that will admit to a sick building, there are some celebrated examples. In the US, the Environmental Protection Agency was called in to investigate a mysterious illness affecting 70 staff at its own headquarters.

The executive's report argues that the field of possible causes is still wide and no single factor can account for the condition.

The most popular theory is poor air quality, which researchers explain variously as the result of windows that do not open and faulty air con-

ditioning systems, or some other as yet undiscovered, pollutant.

## Bank

their forecast. Now, with less than four or five of them left, they owned it," said Mr Pines.

The other groups, including two entirely new sections could now use their time in research projects relevant to economic recovery, the price and costs of gilt auctions, and analyses of bond yields and the effect of repossessions on the housing market.

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"Getting me to come here would have taken about five or six months and a sub-contract a few years ago, but at the time it took a couple of phone calls, I was ready. This place is changing a lot."

Emma Tucker

never mind. Dr Pines argues a system whereby "parents sit together, perhaps via local businesses to found independent schools which can be easily expanded for grant aided status".

The Department for Education should consider preparing and publishing guidance on the subject and make it easier to start new schools. Dr Pines, a member of the government's panel of advice to the Ofsted's Circular, agrees. It is already clear that grant-aided independent schools will become the new independent schools.

## Drug tests for Tube workers

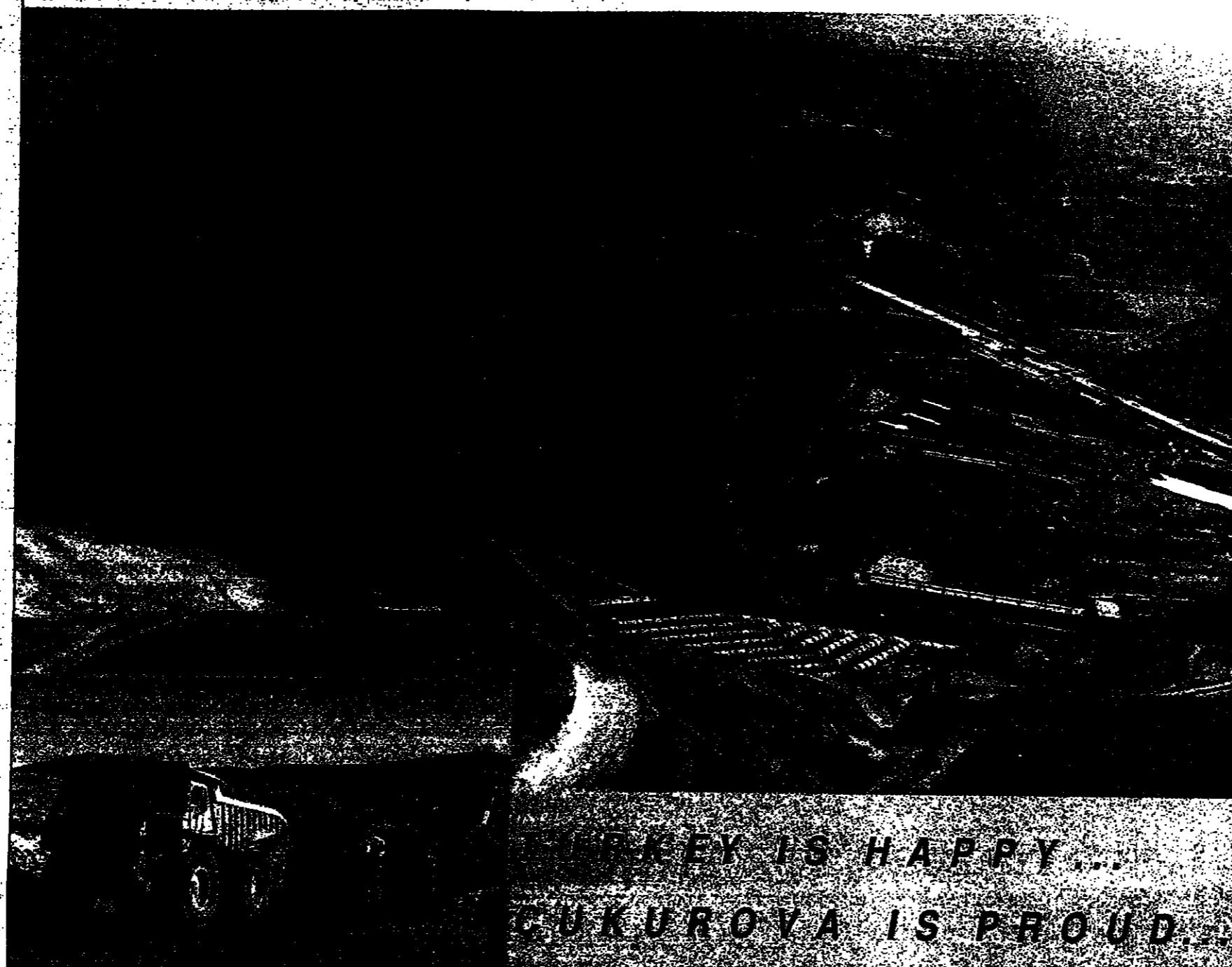
Thousands of London Underground staff face random drug tests and alcohol tests. Between a police and railway man, you can establish a completely programme for testing.

London Underground is now considering to extend random testing to its drivers and to add a range of additional safety checks, such as drug tests for drivers and alcohol tests for drivers of rail vehicles. The aim is to reduce the risk of accidents.

The proposals are designed to give staff the confidence that their employer is doing everything possible to protect the public.

## Business school professor name

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*85 million m<sup>3</sup> of earth and moved*

*85 million m<sup>3</sup> of earth and basalt to fill the dam body. And through the joint efforts of ÇUKUROVA and the contractor, Ata İnşaat Sanayi ve Tic. Ltd. Şti., this huge fleet of construction equipment was maintained and kept fully operational, throughout the entire project.*

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## MANAGEMENT: THE GROWING BUSINESS

### Brokers drive a hard bargain



**JUST THE JOB**

If you possess a peaceful telephone manner, a flair for negotiating, and a modicum of knowledge about the motor trade, you could become a car broker - someone who offers new vehicles for sale at below list price.

The returns from this line of business can be high. Brokers add a "mark-up" to the reduced "on the road" price of the vehicle after negotiating with the dealer. They get around 15 per cent discount on the list price from a dealer and then sell on at a 13 per cent discount. On average, an experienced car broker can earn more than £1,000 per week, and a beginner can expect to earn around £350.

But how do you begin? You should start by renting a small office equipped with a phone, stationery, and a copy of the Yellow Pages, which contains a list of car dealers who hold the appropriate franchise. You will then need to advertise in local newspapers. Before you take that step, you would be wise to study the ads in motoring magazines to learn how the experienced car brokers operate.

When a customer responds to your advertisement, take down the details of the requested car model, then contact the dealers. Begin by telling them you are a car broker, or they will not be willing to negotiate.

Once the quote has been accepted by the car-buyer, the dealer delivers the vehicle directly to the buyer, receives payment and forwards the agreed commission to the broker.

This symbiotic relationship between the car dealer and broker is flourishing now that car tax has been halved. Furthermore, because cars in several European countries can cost 40 per cent less than cars made in the UK, the EC's competition directorate has drafted rules which may force down UK car prices.

Thomas Slemen

**W**hen the Japanese economy sneezes, it is its small businesses that catch cold.

During previous economic downturns, small companies served as shock absorbers to ease big business' customers over economic bumps. In their role as subcontractors, small industrial concerns were often forced by their big clients to cut profit margins for the components they supplied.

But small companies are now more successful in resisting profit squeezes and weathering hard times. Although the number of bankruptcies has doubled among small and medium-sized businesses since the height of the economic boom two years ago, it is no worse than in 1987, when the economy suffered from the yen's sharp appreciation. In addition, the percentage of bankruptcies among industrial companies has fallen, while that for finance companies and small retail outlets has grown.

One main reason for their survival, according to Tsuyoshi Nakai, director for research of the Ministry of International Trade and Industry's Small and Medium Enterprise Agency, is that many small manufacturing companies built up large capital reserves during the economic boom of the late 1980s.

They also avoided investments in overvalued land and securities, and used their earnings instead to acquire capital assets such as machinery. "The good liquidity situation means that most small and medium businesses can survive for another year or two before encountering severe difficulties," said Nakai.

One good sign is that the profitability of small concerns, measured by the ratio of earnings to sales, is not much different from the country's big companies. Companies that have gone bankrupt have tended to be ones which over-invested in production technology in the belief that the economy would keep expanding rapidly.

The small business sector has benefited from a gradual restructuring. About half of the small companies work as subcontractors to bigger concerns, but they are reducing their dependence on a single company. "The keiretsu relationship is gradually disappearing as small companies develop niche products that they can sell to several customers," said Nakai. "We are shifting from a pyramid structure, with one company dominating thousands of suppliers, to a network system that is more egalitarian."

This has enabled small companies to assert themselves and refuse to accept price cuts. Those with advanced products have a better bargaining position than ones that turn out basic components.

Japanese small companies are coping with hard times but whether they can continue to do so remains questionable, reports John Burton

### A longer life-line



Fortune telling: the future of many small companies is in doubt

The Arakawa district in Tokyo, for example, is home to more than 8,000 closely-packed family-owned workshops, with most employing fewer than 20 people. Almost all are subcontractors producing components for the car industry as well as parts for bicycles, furniture and electrical appliances.

The downturn in the motor industry has particularly hurt the district, with a 60 per cent drop in orders from a peak period in the early 1980s. "Although demand is

shrinking, companies are reluctant to reduce prices because of the need to pay back loans and maintain wages," said Mashiro Kitagawa, deputy director of the Arakawa branch of the Tokyo Chamber of Commerce. "Instead, they are reducing their workforce, with some companies now only relying on family members."

The fall in land prices has had a beneficial effect on companies operating in central Tokyo. "The high rents that drove some companies

out of the district are coming down. This is easing the financial pressure on businesses here," Kitagawa adds.

But concerns remain about the long-term future of small businesses. It is difficult for small concerns to get bank loans, and their ability to attract labour will become more difficult as the economy improves. "Many of the family owners are even finding it tough to persuade their children to carry on the business," explains Atsushi Yamachi, the project manager for the Arakawa Chamber of Commerce.

These problems are not limited to Arakawa; they threaten the future of Japanese small businesses. The need for Japanese banks to improve their capital adequacy ratios could curb loans to small businesses.

Even small concerns that have used their own land as collateral may find it difficult to secure new loans if land prices fall drastically.

"The tightening of credit to small businesses will damage their efforts to develop new technologies, attract skilled workers such as engineers, and introduce automation to replace workers," said Nakai.

Moreover, automation may not be a practicable solution for companies too small to use it effectively. Instead, they will need to attract workers in a country suffering a serious labour shortage.

Finding new workers is likely to prove a formidable task. Wages are lower and working hours longer at small companies. They are also associated with 3-D ("dirty, difficult and dangerous") jobs that most young Japanese now shun. The government is encouraging small companies to improve their image by reducing working hours, but most concerns are reluctant to do so because this will increase costs.

Instead, they are pressing the government to increase the number of cheaper foreign labourers allowed into Japan. Small companies are already among the main employers of illegal workers - mainly from the Middle East and the Indian subcontinent.

All this is discouraging the creation of new small companies. The proportion of new businesses has fallen to 4 per cent of the total number of companies, compared with 6 per cent 10 years ago. The ratio is lower for manufacturing concerns - at 3 per cent.

Nakai believes that, if steps are taken, there could be a resurgence of small businesses. Local governments should promote small businesses which would serve as the focal point for regional development, with each area specialising in a few industries. Small businesses could also co-operate in such activities as distribution and marketing, in order to reduce costs and increase their efficiency. Finally, they could seek foreign investment.

### Consultancy and fool's gold

By Sarah Hegarty

**F**or John Ryan, consultancy is a dirty word. Three years ago as the director of a small business making satellite television equipment, he had the chance to expand into the German market. Aware that he needed advice, Ryan (not his real name) contacted his local branch of the Department of Trade and Industry, hoping for the subsidised consultancy help advertised as part of the DTI's Enterprise Initiative.

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and dangerous") jobs that most

young Japanese now shun. The

government is encouraging small

companies to improve their image by

reducing working hours, but most

concerns are reluctant to do so

because this will increase costs.

Instead, they are pressing the

government to increase the number

of cheaper foreign labourers al-

lowed into Japan. Small compa-

nies are already among the main

employers of illegal workers -

mainly from the Middle East and

the Indian subcontinent.

All this is discouraging the cre-

ation of new small companies. The

proportion of new businesses has

fallen to 4 per cent of the total

number of companies, compared with

6 per cent 10 years ago. The ratio is

lower for manufacturing concerns -

at 3 per cent.

Nakai believes that, if steps are

taken, there could be a resurgence of

small businesses. Local govern-

ments should promote small busi-

nesses which would serve as the

focal point for regional develop-

ment, with each area specialising in

a few industries. Small businesses

could also co-operate in such activi-

ties as distribution and marketing,

in order to reduce costs and in-

crease their efficiency. Finally,

they could seek foreign invest-

ment.

Under the Enterprise Initiative,

companies with less than 500

employees can apply to the DTI for

consultancy help. This can range from five to 15 days' work, and half the costs will be paid by the DTI. In some areas of the UK the department meets two-thirds of the cost.

According to the DTI, the role of matching consultant to company is the responsibility of the organisations contracted to run the scheme. These each cover a separate area, from design (the Design Council) to marketing (the Chartered Institute of Marketing) and business planning (the Industrial Support Ltd).

At the Design Council, Ives-Rose manages the Enterprise Initiative design consultancy scheme. She says the council has 576 consultancy practices on its books. "To be considered for the scheme, they have to have been in business for at least two years and be able to show successfully completed work."

Ives-Rose admits that some small firms can be disappointed with the help they get. "We do try to stress that they are unlikely to get a completed project with 15 days' work. She adds that companies have to understand that consultancy advice is expensive.

"There's no point in them getting advice really cheaply and then wanting to carry on on their own and finding out that they can't afford it."

The DTI is confident that any complaints about the scheme are picked up by its independent evaluations, according to a spokesman, studies carried out in June 1989 and February 1991 found that "over 50 per cent of the 420 firms questioned were now more likely to use consultancy help in the future" and "84 per cent reported that the scheme represented value for money".

But at the FSB, Fay Goodman warns small businesses not to be over-impressed with the idea of consultancy. "It can sound so wonderful, and people do think it's the answer to all their problems."

For John Ryan, going it alone is now the only answer. After the collapse of his satellite TV equipment business he is starting up again, but in a different field. "I'm not asking for any help now - you've got to do it yourself."

#### PERSONAL

### REWARD

20,000 US\$

During the middle of February a robbery took place at the house of the Bismarck family, when three unique pieces of jewellery, were stolen: A LARGE SAPPHIRE SURROUNDED BY DIAMONDS AND TWO EMERALDS SURROUNDED BY DIAMONDS.

Anyone who can give information in respect of the above will receive compensation of

20,000 US\$

Discretion required

MARBELLA (Málaga) SPAIN

(95) 286 19 92

#### LEGAL NOTICES

In the High Court of Justice No. 006142 of 1992 Chancery Division

IN THE MATTER OF UNICHEM PLC

AND

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN, that the Order of the High Court of Justice (Chancery Division) dated 27 July, 1992 confirming the cancellation of the Share Premium Account of the above named Company in the sum of £75,530,266.55 was registered by the Registrar of Companies on 12th August 1992.

Dated this 18th day of August 1992  
Rakisons 27 Chancery Lane, London WC2A 1NF  
Solicitors for the above-named Company

#### AUCTIONS

The London Computer Auction Rooms Ltd 392 Finchley Rd, London NW2 2IR Tel: 071 794 1116 Fax 071 794 1889

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SUNDAY 23rd August at: THE BARBICAN (Red Exhibition Hall) City of London over 1500 lots including: new 386 notebook & 486 desktop VGA systems PostScript & other laser printers Late version software Consumer electronics, etc

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#### PUBLIC NOTICES

#### REQUEST FOR PROPOSALS

The Government of the Province of British Columbia, as represented by the British Columbia Steamship Company (1975) Ltd., is inviting proposals for the operation of a vehicle/passenger ferry service between Victoria, British Columbia, Canada, and Seattle, Washington, United States of America.

This service was previously operated by B.C. Stena Line Ltd. and before that by British Columbia Steamship Company (1975) Ltd. The offering includes access to ferry terminals in Victoria and Seattle.

The business opportunity featured in this Request for Proposals is attractive both in terms of the facilities that are available and the market potential that exists within the Pacific Northwest region of North America. Both Seattle and Victoria are major tourism destinations in this region.

In addition to the opportunity associated with the Victoria/Seattle route, there is also considerable potential to expand this service to include other ports in the region. There is potential for the development of other marine tourism activities such as small ship cruising and ocean-going cruise ships.

Proposers interested in receiving a copy of the Request for Proposals package should contact the Project Officer at the following address:

B.C. Steamship Company (1975) Ltd.  
c/o 1117 Wharf Street  
Victoria,

icy and  
gold  
legacy

Touche  
Ross

## W.B.C. Bookbinders Limited W.B.C. Print Limited (In Administrative Receivership)

The Joint Administrative Receivers, R. G. Ellis and A. M. D. Bird, offer for sale the business and assets of the following established bookbinding and book and commercial printing companies:

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- 20,000 sq ft equipped leasehold premises close to Jet 35 of M4.
- 47 full time employees.
- Large customer list.

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- Large customer list.

For further information, please contact John Reid or Paul Evans on 0656 668836 or at the address below.

Blenheim House, Fizalan Court, Newport Road, Cardiff CF2 1TS.  
Tel: 0222 481111. Fax: 0222 482615.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

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### 2ND INVITATION

For the submission of Declarations of Interest for the Purchase of the Assets of "KAROLOS FIX Brewery, Ice and Malt Makers SA", of Athens, Greece.

By this 2nd invitation "ETHNIKI KEPHALOOU S.A. Administration of Assets and Liabilities" of 1, Skouleniou Street, Athens, Greece, in its capacity as Liquidator, invites all interested parties to submit no later than the 3rd September 1992 Non-binding Written Declarations of Interest for the purchase, by public tender, of one or both of the groups of the assets of "KAROLOS FIX Brewery, Ice and Malt Makers SA" a company having its registered office in Athens, Greece (the "Company"), which is presently under the status of special liquidation according to the provisions of article 46a of Law 1892/1990.

The Company was founded in 1927 and was involved in the production and trade in connection with brewery, ice and malt making. With the exception of the factory for refrigeration and ice making, the operation of the Company has ceased since 1983.

### GROUPS OF ASSETS OFFERED FOR SALE

1. Factory for Refrigerators and Ice making. Such factory is the only production unit of the Company still in operation. It is profitable and the number of personnel amounts to 22. The facilities are located in Piraeus, on land of 4,075m<sup>2</sup> and include 3 buildings.
2. Other assets - The rest of the Company's assets, will be offered for sale in whole and include the Company's trade marks, as well as real property consisting of the following: (a) 1 building (ex factory for brewery) on land of 6,509m<sup>2</sup> in Athens (note: the building has been declared under alienation by the Athens Municipality); (b) 1 building (ex factory for malt and refrigerators) on land of 10,000m<sup>2</sup> in Athens (note: a 2,576m<sup>2</sup> portion of the land has been declared by the Athens Municipality being of common use); (c) other lands in Athens (705m<sup>2</sup>), in Piraeus (584m<sup>2</sup>), in Ioannina (294,150m<sup>2</sup>), in Preveza (2,690m<sup>2</sup>) and in Ierapetra, Crete (846m<sup>2</sup>).

For the submission of Declarations of Interest as well as for obtaining an Offering Memorandum and further information please refer to the Liquidator's agent: Mr Nicolas Barbassos, address: 59, Panepistimiou St., ATHENS 105 63, tel.: +30-1-3219060, 3218980, 3231484, fax: +30-1-3217905.

Please also refer, for further information, to the 1st publication of this invitation in the Financial Times' issue of 14th August, 1992.

## BUSINESSES FOR SALE

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F A Simms F.I.C.M. and J M Munn A.C.I.B.  
in the matter of

## COPPERNOB RETAIL LIMITED

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**FAS**

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## BUSINESS WANTED

## BUSINESS WANTED UTILITIES CONTRACTOR

M P Burke plc a National Utility Contracting organisation and a subsidiary of a substantial listed group, wishes to acquire other complementary businesses, including specialists in trenchless technology, with a view to maximising any synergy that would exist between the respective organisations.

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M P Burke plc  
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Wombwell  
Barnsley S7 0HH  
Tel: 026 759521

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US public company wishes to acquire a distributor, installer or systems integrator in the Local Area Network (LAN) business to act as a distributor for an exciting new product in Document Image Processing. Please send brief details to:

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A diversified privately-owned group engaged in the manufacture and the import and distribution of branded consumer products mostly to supermarkets and wholesale and retail outlets, wishes to buy similar businesses anywhere in the U.K., or Continental Europe. Preferably profitable. Preferably branded. Majority or outright purchase. All letters will be answered and will be treated in absolute confidence. Please send brief initial details to:

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We desire to expand by an

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Preferably in the Slough area. Initial reply by fax:

0789 298954

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We are an expanding Group of private companies seeking to broaden our field of operation by acquisition. Most businesses except high tech. and computing will be considered. Write in first instance providing brief details to:

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acquisition of a company specialising in "Precision Turned Components" or a product range using P.T.C.s.

Preferably in the Slough area. Initial reply by fax:

0789 298954

## INVITATION

For the submission of Declarations of Interest for the Purchase of the Assets of H.F.L.J. PAPER MANUFACTURING OF WESTERN GREECE S.A. of Patras, Greece.

ETHNIKI KEPHALOOU S.A. Administration of Assets and Liabilities, of 1 Skouleniou St., Athens, Greece, in its capacity as Liquidator of F.G.L.J. MANUFACTURING OF WESTERN GREECE S.A., a company whose registered office is in Patras, Greece (the Company), which is presently under the status of special liquidation according to the provisions of article 46a of Law 1892/1990, invites interested parties to submit within twenty (20) days from publication of this invitation, Non-Binding Written Declarations of Interest for the purchase of the total assets of the Company.

BRITISH INFORMATION: The Company was founded in 1968 and was engaged in paper manufacturing. The Company's operation ceased in 1991 and no personnel is currently employed.

The Company's assets include:

1. An Industrial Complex in Patras, consisting of buildings covering a total area of 32,614 m<sup>2</sup> and a total volume of 295,751 m<sup>3</sup>, built on land of 49,310 m<sup>2</sup>, six papermaking machines and other mechanical equipment and five plots of land totalling 5,614 m<sup>2</sup>.
2. An Industrial Complex in Argos, consisting of buildings covering a total area of 20,109 m<sup>2</sup> and a total volume of 230,693 m<sup>3</sup>, four papermaking machines and other mechanical equipment and one plot of land 363 m<sup>2</sup>. Other assets such as offices furniture, equipment, trade marks, etc.

SALE PROCEDURE: The sale of the assets of the Company will take place by way of public auction in accordance with the provisions of article 46a of Law 1892/1990 and the terms mentioned in the relevant invitation to be published for this purpose in the Greek and foreign press on the dates provided by the law.

### SUBMISSION OF DECLARATIONS - OFFERING MEMORANDUM FURTHER INFORMATION

For the submission of Declarations of Interest as well as for obtaining an Offering Memorandum in respect of the sale and for further information, please refer to the Liquidator of the Company: ETHNIKI KEPHALOOU S.A. Administration of Assets and Liabilities, of 1 Skouleniou Street, 105 61 Athens, Greece, tel: +30-1-223 1484, fax: +30-1-217 9415 (Mr. Peter P. Drapanatis) or the Liquidator's agent in Patras: Mr. Christou Savvas at 43-45 28th October Street, 262 22 Patras, Greece, Tel: +30-61-323 899, 221 492 and 422 024.

## COMPANY FOR SALE

This company has the exclusive rights to sell a very well known American computer consumable product. Last year in UK alone £100 million worth of other brands of this product were sold. This brand name is synonymous with quality all over the world. The product has just been launched in the UK with extremely encouraging results. Due to the price advantage and the green nature of our product, we are expecting explosive growth in the next twelve months and have realised, that we are under capitalised to fund this growth. We are seeking expressions of interest from financially sound companies, to take a majority stake in our company, to secure

## TECHNOLOGY

### Sematech funding in doubt

The US Department of Defence Advanced Research Projects Agency (Darpa) plans to phase out funding specifically designated for Sematech, the US semiconductor industry research consortium, according to a report prepared by the General Accounting Office, the Congressional watchdog agency.

Although Darpa plans to continue to spend \$85m (£42m) per year for the next four years on chip manufacturing research, the defence agency is turning its priorities towards military rather than industrial needs.

The future of Sematech does not appear to be in doubt, but the change is significant. It signals an end to the Sematech model of industry-government collaboration that has placed the consortium at the centre of an ideological debate over "industrial policy", since its formation in 1987.

For the past five years, Sematech has been in the unique position of receiving government funding for its efforts to boost the international competitiveness of an industry segment. It was established to enable the US semiconductor industry to regain world leadership in chip manufacturing.

In the future, if Darpa has its way, Sematech will receive government money only on a project basis. Like any contractor it will have to mesh its goals with those of the defence agency.

However, Darpa's decision has come as no surprise to Sematech. The consortium is already emphasising the defence value of its efforts and is downplaying its crusade for government intervention to prevent the US losing its technological lead.

Sematech officials remain cautiously confident that it will continue to receive Darpa funding at the desired level of \$100m per year. A Darpa proposal to reduce fiscal 1993 funding to \$80m has been countered in Congress.

Darpa's change of strategy is hardly the final word. Congress may well restore direct funding for the consortium. What is more, a change of president would all but assure Sematech's future. Al Gore, the democratic vice presidential candidate, is a strong advocate of the US high-technology industry.

Louise Kehoe

**L**ooming over British Steel's temple works in a steep valley at Ebbw Vale is a somewhat forbidding structure. It may not win any architectural awards but its contents hold the key to a problem that British manufacturers frequently ignore.

Over the past decade, industrialists have modernised their production processes to survive in increasingly competitive markets, but updating the warehouse next door tends to get overlooked.

"Companies worry about the introduction of automation that does not come within the sphere of their experience," says Jack Haggatt, managing director of Haden Technology, the UK warehouse technology and logistics company. "There's a little bit of technophobia."

At Ebbw Vale, British Steel decided some six years ago to bring its warehouse up to the same technological standard as its production plant by introducing a modern storage and handling system.

The aim, says British Steel, is to achieve a much-improved delivery performance, better stock control, save energy - automated systems can work in the dark - and reduce damage by cutting manual intervention to a minimum.

The solution was commissioned in 1990 - a 32-metre-tall automated highbay warehouse with 14,748 rack locations for temple coils and bulks, packed with automatic guided vehicles (AGVs), stacker cranes and conveyors and controlled by a computerised management system linked to the British Steel temple computer.

With the warehouse fully operational, all the expected savings have been achieved, says British Steel.

Highbay warehouses sit like giant shoe-boxes on their long sides throughout continental Europe, but are rather thinner on the ground in the UK. Haggatt, whose Letchworth-based company designed the Ebbw Vale system, says Germany is investing 10 times as much in automated warehousing as the UK.

There are a number of reasons for this, he says. Planning problems are a genuine concern in the UK. Highbay warehouses may not be rejected outright by planning authorities but often have to be enhanced externally, thus raising the cost.

UK industry also demands a 20.25 per cent return on its capital, which does not seem to be the case in Germany, says Haggatt. "There they look at the whole-life cost of whether, for example, it is cheaper to use wheelbarrows or conveyors."

Then again, a cheaper low-rise warehouse may lose some of the efficiency gains of its highbay counterparts, but is easier to convert to other uses. "That's a perceived problem with highbay warehouses

Andrew Baxter describes how the humble warehouse is opening its doors to automation

## Robots in bulk



in the UK," says Haggatt.

Joachim Miebach, founder of Frankfurt-based Miebach Logistic Systems, offers another reason for the different approach in the UK, where the company has recently undertaken a number of big automated warehousing and logistics projects via its office in Oxford.

"I have a feeling that in the UK there is some reluctance to use machinery to solve a warehousing problem, and a preference to use IT only - barcoding, checking systems and sophisticated inventory control."

"In Switzerland, and especially in Germany, the tendency is to start with the machinery - highbay

warehouses and stacker cranes. These have to be automated, so it is a necessary consequence."

The recession has also had a damaging effect on UK automated warehousing investments, reducing the market to about a quarter of its level at the end of the 1980s. However, UK inquiry levels have recently risen just as continental European business begins to slow.

Redressing the balance in the UK will depend partly on companies such as Haden and Miebach raising their profile. "All our work shows

there are tremendous cost savings from high-tech automated warehousing," says Haggatt. "But it is

hard to break through the barriers." One way to achieve it is to have allies among the customers. Assuming a company has a fairly high level of activity with fast movement of goods, there then needs to be what Haggatt calls a "crazy man" pushing through fundamental change that is "off the process" or separate from the main effort to update production technology.

For the layman, a look inside a highbay warehouse at work might easily bring on an attack of "technophobia". Deciding the right combination of the available technologies, organising equipment purchases from a big range of mainly continental suppliers, and taking turnkey responsibility for the warehouse and its integration with production is a challenging task.

Over the past five years, one of the most important developments in European warehousing has been in attitudes to computer control. Centralised systems controlling all the details have been found to be too costly and time-consuming, leading to a trend towards decentralisation with self-contained computer systems for separate warehouse functions passing up only the necessary data to the main computer.

AGVs, the driverless warhorses of modern warehouses, are also changing, with the traditional wire guidance system being replaced by more sophisticated controls. These could either be a robot-style teaching method, where the AGV repeats a movement automatically after being taken through it manually; or through vision systems which enable the AGV to recognise a pre-programmed route.

But prospects for further applications of robots in warehouses are limited. While well-established, and increasingly reliable, at picking and placing layers of goods, they still have difficulty adapting to an average warehouse.

Consequently, the trend in warehousing towards fast delivery of small quantities of goods at high frequencies can be hard for a robot to handle, although they are making a mark in niche markets such as in pharmaceutical warehouses, where packages are more uniform. Companies like Haden and Miebach spend a lot of time talking to robotics suppliers in the hope of pushing for improvements, but the real problem, says Miebach, is that "we have not come across the warehouse robot that can imitate the movement of the human hand".

Sometimes, though, there are occasions when no mechanical solutions are necessary. "There have been times when we've sold a client to paint a few lines on the floor, buy a PC with a warehouse management program, and the problem will be solved," says Haggatt.

Delegates in Japan were quick to congratulate each other on being "visionaries" by their mere presence at the conference, but there was a somewhat snooty presumption that consumers are not visionary because they may be reluctant to purchase the "new media" products of the future.

It was broadly suggested that

## Technically Speaking Multimedia and the consumer

By Robert Thompson

THE "multimedia" clans gathered recently in the Japanese resort of Hakone intent upon participating in the birth of a huge new market for products that exploit the convergence of electronics and the arts.

In an attempt to make the Hakone conference an important step along the way to the "convergence" of multimedia industries, John Sculley, chairman of Apple Computer, produced a list of six proposals that all participants were supposed to etch into their corporate agendas:

- Hardware makers, such as Apple, will need to create a "platform" for multimedia. Apple itself vowed to increase sharply production of computers with compact disk capacity.

- The hardware and software industries should establish a "New Media Centre" that would provide facilities for experimenting with technologies and space for artists to increase the flow of software for these technologies.

- Diverse companies should exchange more information electronically in a "Virtual Forum". As a first step, Sculley announced that Apple will open up its electronic mail services to other systems to encourage communication.

- The technology industry should create "hypernetworks": communications systems that speed the convergence of text, graphics, video and sound.

- A working group should be established to devise standards for the publication, sale and distribution of multimedia materials and propose updates to intellectual property laws to fit the new technologies.

- The industry should refine multimedia technology for educational applications. In the future, Sculley suggested, the "haves and have-nots" will be defined as those who do or do not have access to multimedia technology.

As these proposals demonstrate, there are many hurdles to be overcome before multimedia can reach its full potential in the marketplace. Inter-industry partnerships may be important, yet in the self-congratulatory atmosphere of Hakone there is a danger that this industry intelligentsia may lose sight of its ultimate goal - the consumer.

## PEOPLE

### Lucas recruits from customer



David Grant, chairman of Lucas Industries, the Midlands-based motor and aerospace components manufacturer, has found a senior executive from its biggest customer, Ford, to fill the finance director spot left vacant when David Hankinson resigned unexpectedly in March.

Born in 1937, Grant joined the US motor giant in 1967, has worked his way up through the treasury side of Ford in both Europe and the US, becoming treasurer of Ford Europe in 1985. Later appointed executive director of Ford based in Detroit, he had been a key player in the acquisition of Jaguar in 1989, and hence was drafted in as deputy chairman and number two to Bill Hayden, by Ford after the purchase.

With his planning and financial background, his job was to map out a fresh luxury plan for the luxury carmaker that fitted in with the style and expanded resources of the new parent.

While some saw him as the heir-apparent to Hayden, who retired in the spring, he clearly did not have the strong engineering and manufacturing background - the areas Ford had identified as priorities for

attention at Jaguar.

After the appointment of Nick Scheels to the top job, Grant stayed on in the UK with a "special assignment" to Jaguar Sport for a few months. By the time his next assignment emerged, executive direc-

tors of international financing at Ford Financial Services Group. Lucas had already made the approach - although Grant still took up the Detroit job before the Lucas offer was finalised.

Sir Anthony Gill, Lucas chairman, believes 46-year-old Grant, with his auto industry and international financial experience, will complement well the skills of Tony Edwards, 47, the former head of the aerospace division, who is now group managing director. Grant's predecessor, Hankinson, also came from a car manufacturer - in his case Rover.

Grant joins at the beginning of September, about six weeks before Lucas, which has been hard hit by the recession, unveils its results for the year to July 1992.

Rab Teferi has stepped down as executive chairman of BSI Standards, the chairman of the British Standards Institution, after three years in the job.

Teferi, 64, whose children gave him a metal detector as a retirement present several jobs ago, retired as chairman of the petrochemicals division of ICI in 1981.

But he then became chairman and managing director of Mather & Platt during a period of stern rationalisation. In the mid 1980s he spent four years as director of the Manchester Business School; and he then chaired a management buy-out of the fasteners division of GR.

The achievement he claims for his time at BSI, during which the approach of the European single market has greatly expanded the load, is a major transformation in the efficiency of what was primarily a voluntary organisation. When he arrived, about a year would elapse between the technical committees signing off on standards and the final product being published, whereas it now takes around six weeks, according to Teferi.

He has recently been appointed chairman of the governors of the new University of Teesside and is also on the Higher Education Funding Council for England, which officially comes into being early next year.

The BSI has not yet appointed a successor.

Derek Lee and Alec Wilson, who are both registrars at the Registry of Friendly Societies, have been appointed the first two commissioners on the FRIENDLY SOCIETIES COMMISSION which is being set up to regulate friendly societies and promote protection of their funds.

St Colin Chandler, chief executive of Vickers and a non-executive director of Siemens Plessey Electronic Systems and TI, has become a member of the NATIONAL DEFENCE INDUSTRIES COUNCIL. He was head of defence export services at the Ministry of Defence before joining Vickers.

Maureen Theobald, principal of the Nightingale and Guy's College of Nursing and Midwifery, has been appointed Chairman-Designate of the English National Board for Nursing, Midwifery and Health Visiting.

David Thomson, originally a trustee nominated by Portsmouth City Council, has been appointed chairman of the PORTSMOUTH NAVAL BASE PROPERTY TRUST, in succession to Robin Bishop. Thomson did his National Service in the Navy and was subsequently a lieutenant commander in RNR.

He has recently been appointed chairman of the governors of the new University of Teesside and is also on the Higher Education Funding Council for England, which officially comes into being early next year.

The BSI has not yet appointed a successor.

## BUSINESS LAW

### Need to rethink Russian reform

By William Lee

ONE year after the failed Moscow coup, western attitudes towards reform in Russia under President Boris Yeltsin are changing.

At first emphasis was placed on "shock" economic reforms advocated by the International Monetary Fund and on the efficiency of Korean, Taiwanese and German economic reform models, as if these models were

reached. Their reported consideration of increased direct financial aid from western governments fails to take into account the emerging view that the success of economic reform in Russia (and elsewhere in eastern Europe) may depend on constitutional and political reform.

Many Russians have concluded that Russia's economic reforms (and those of the other CIS republics) cannot succeed without strong government.

This means strong governments in each of the republics and, more importantly, a strong co-ordinating central government in Moscow.

Former President Mikhail Gorbachev's attempt to put together an almost US-style federalism was correct.

*Perestroika* - intended to strengthen Soviet central authority through elimination of inefficient Communist party political control and the introduction of local autonomy - was and is the only right answer to the realities of the ex-Soviet Union.

Recent efforts to prepare the Soviet auto industry for privatisation support a federal approach. There are tens of car and truck plants spread across a number of republics and organised in a mutually dependent system. A car or truck cannot be assembled in Moscow without parts from other plants. Privatisation is impossible as long as plant managers do not work together.

Furthermore, the auto industry is simply too big to be privatised right away. Yet, there is a great deal of modern equipment, a large and expanding internal market and good prospects for increased exports.

The elite's criticisms were, to a large extent, valid, and since spring this year they have succeeded in slowing down the reforms pressed on President Yeltsin by the IMF.

Conversability of the rouble has been deferred; the industrial elite has returned to positions of ministerial power and to the Russian central bank; energy price liberalisation has been postponed; and new credits have been approved for Russian industry - increasing the budget deficit and aggravating inflationary pressures.

There is even talk in Moscow of a change of government before the end of September.

The Group of Seven leading industrial nations and the IMF are now reconsidering their

approach to Russia. Their would largely be wasted under current conditions.

Moreover, there is a danger that the present Russian government is placing too much confidence in foreign economic counsel. If the results are a failure - as is likely without necessary constitutional and political change - Russia will be disillusioned and bitter.

Already Russian leaders such as Vice-President Alexander Rutskoi have expressed a desire to go it alone. Western governments need to listen to these voices.

Second, as President Yeltsin enters a period of maximum danger - not unlike that which preceded Mr Gorbachev's downfall - the G7 leadership should not be reluctant to support the creation of a strong federal government in Moscow, even at the risk of further deviation from the IMF's usual nostrums.

The west should begin to give advice on possible legal and constitutional reforms before it is too late. Such advice should not be given through the IMF. A new forum needs to be created. The G7 should encourage the Russians themselves to recruit a small multinational group of pragmatic political advisers to work with the Russian presidency, the Russian Supreme Soviet and the leadership of other ex-Soviet republics to bring forward new possibilities for creation of a federal constitutional and legal system in the former Soviet Union.

First, the impulse to react by seeking to increase direct economic aid should be resisted by the G7. The problem in Russia (and elsewhere in eastern Europe) is not money. Investments and foreign assistance

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ers to boost their fortunes, it is hardly surprising that they at present, the exciting power of an attempt to make the Hall of the way to the "conversion". Stanley, chairman of Apple Paper, produced a list of six reasons that all participants expected to end up in their hardware makers, such as "for multimedia Apple had to have a sharp product strategy". The hardware and software firms should establish a "New Apple" for experimenting with new ideas for art and software for business applications. Apple's own plan is to offer a range of new products to other companies.

The technology industry will create a framework for systems that meet the needs of users. A new standard should be developed to standards for personal computers and desktop publishing. New technologies and new products will be introduced to the market.

The technology industry should refine its products for education, health care, the future and environment. The future and environment should be the focus of the new technology.

A mildly interesting show, *Robert Adam and Scotland*, has been mounted at the Scottish Record Office in the dome of the General Register House in Princes Street (until 25 September). This is the most prominent of the city's buildings by "Bob the Roman", as he called himself, and as such is well worth the visit. Nothing like a clear case can be made for an over-designed and pretentious photographic show at the Royal Incorporation of Architects in Scotland (until September 17).



Allan Ramsay's strikingly informal portrait of Mary Adam, mother of architect Robert

## Upwardly mobile duo

Patricia Morison visits exhibitions on the works of Robert Adam and Allan Ramsay

**T**HIS summer, Edinburgh commemorates two Scottish geniuses of the 18th Century: Robert Adam, who set out to be the greatest architect of his age and arguably achieved his goal, and the society portraitist Allan Ramsay. Such a monumental egomaniac as Adam would surely be pained to find that the bicentenary of his death is being modestly marked by three small exhibitions, only one of which – albeit the best – will travel to London.

A mildly interesting show, *Robert Adam and Scotland*, has been mounted at the Scottish Record Office in the dome of the General Register House in Princes Street (until 25 September). This is the most prominent of the city's buildings by "Bob the Roman", as he called himself, and as such is well worth the visit. Nothing like a clear case can be made for an over-designed and pretentious photographic show at the Royal Incorporation of Architects in Scotland (until September 17).

Which leaves *Monumental*

**R**eputation: *Robert Adam and the Emperor's Palace* (details below). This is a jewel of an exhibition. Admirably focused and put together with intelligence and wit, it is crammed with drawings, books, paintings and memorabilia. Ramsay's portrait of his young friend, Robert Adam, is one highlight, together with intaglios depicting Inigo Jones and Palladio which were used by the Adam family. Ian Gordon Brown's accompanying book (bargain of the Festival at £3.50) paints an unforgettable picture of Adam's genius for self-promotion.

Residing in Rome on his Grand Tour, in 1757 Adam decided to produce an expansive archaeological book of the kind much in vogue. Empar-Diocletian's 3rd-Century palace in present-day Croatia, offered an exotic yet cheap location. The show's centrepiece is a vast model loaned from a Roman museum, and a helpful slide-show explains the influence of the palace on Adam's subsequent work.

Edward Gibbon was right: elegance did triumph over

accuracy. Adam was also guilty of presenting the book as all his own work when in reality it was a team-effort. However, examination of the set of proof plates recently bought by the Library has shown that Charles-Louis Clerisseau, Adam's long-suffering assistant, managed to smuggle his name on to a sarcophagus.

Since the 1950s, Ramsay has been reinstated to first rank of British 18th-Century artists.

Nearly a 100 paintings and drawings, many still in private collections, makes *Allan Ramsay, 1713-94*, a dauntingly large show. It will migrate from the Scottish National Portrait Gallery to London this winter.

"Mummy" (Scots for grumpy)

was Adam's nickname for Alain Ramsay, his friend during their time together in Rome. Not that Ramsay had much to grumble about. In six months before departing on this second Grand Tour, he had produced no less than 40 portraits. He became court painter to George III, albeit challenged latterly by Cotes and Zoffany.

The fashionable world

had to pay him off.

But these are quibbles about what is a rewarding exhibition, the more so if you can catch it on home ground, almost in sight of Ramsay's famous "Goose-Pie" house and his property developments up on Castle Hill. Cut-throat though the competition was, here is the proof that rewards were high for the upwardly mobile Scottish genius.

Monumental Reputation: sponsored by Glenmorangie Distillery. At National Library of Scotland to 30 September.

Allan Ramsay: sponsored by Mobil. At Scottish National Portrait Gallery to 27 September, opens at National Portrait Gallery, London, 16 October

## Fourth World at Ronnie Scott's

**T**HE discombobulating sounds of Brazil are in residence at Ronnie Scott's club in the shape of bongo hand and wife team Arito Moreira and Flora Puttnam. It seems a curious choice for the long silly season slot, being far from mainstream and quite unconventional in line-up. As usual, Arito dances behind a flea market stall of hanging percussion, darting from Amazonian shakers to conventional bass drum and cymbal. Flora fronting the ensemble, warbles in a seductively flat, Latin way.

The group is unusual in that it uses no bass but a powerfully strummed and thumping electric guitar (Jose Neto) and the various saxophones, flute and key-

boards of talented multi-instrumentalist Gary Meek. Daughter Diana Moreira helps out on shakers in the background. The sultry sound which results, turns out to be wholly appropriate for steaming August nights.

Moreira and Purim, based in Los Angeles since the late Sixties, are an interesting couple. Both just 30, they came to notice with Miles Davis and later Chick Corea. One of the first Latin "percussionists" to work in a modern jazz context, Moreira along with Nana Vasconcelos has defined a role for up-front, exotic and often complicated rhythm.

On their first night, the younger Meek and Neto worked hardest at songs which

were a mix of new originals and re-workings from Moreira and Purim's time with pianist Chick Corea. As Purim delivered a light Latin vocalise and her partner worked up a froth of rhythm, Meek blasted off from behind the keyboard with swinging soprano or abrasive alto. Neto, meanwhile, tested the tensile strength of strings against cuticles with a series of vigorous Tambourine as others might with a synthesiser.

Garry Booth

At Ronnie Scott's Club, 47 Frith Street, London W1, (071) 439 0747, to August 29

**I**NTLATIONAL ARTS GUIDE

### CHICAGO

**RAVINA FESTIVAL**  
Tonight's concert by the New York New Music Ensemble includes a new work by Jacob Druckman. Hubbard Street Dance Company tomorrow gives the first of four performances, including two Twyla Tharp choreographies. Sun: Ravinia Festival Orchestra in an evening of Broadway hits. Next week's concerts include Mendelssohn's Elijah and a Rossini concert with Frederic von Stade. Sep 2-5: Martha Graham Dance Company. All concerts are broadcast to the lawn for outdoor listening. Lawn admission is always available (312-728 4042)

**COLOGNE**  
Philharmonie 20.00 Alvin Ailey American Dance Theatre. Also tomorrow and Thurs (2801)

**COPENHAGEN**  
TIVOLI CONCERT HALL  
This week's programme includes

**T**ivoli Symphony Orchestra concert on Thurs conducted by Jan Krenz, featuring Brahms' Third Symphony and Nielsen's Fourth. Next Mon: Beaux Arts Trio (3315 1012)

**GENEVA**  
This summer's music programme at the Cour de l'Hôtel de Ville is built around the theme of dialogue between Europe and Latin America. Tonight's concert by the Geneva Guitar Soloists includes works by Villa-Lobos, Gershwin. Thurs: Dolores Costoyas and Eduardo Eguizábar duo from Argentina. Fri: Armin Jordan conducts the Orchestra de la Suisse Romande in an all-Haydn programme. Mon: piano recital by Eliane Rodrigues, with works by Franck, Ravel and Villa-Lobos (312 4353)

**HAMBURG**  
Robert Strehl conducts the Hamburg Mozart Orchestra in works by Handel, Bach and Mozart on Fri and Sat at the Planetarium (516621). Giuseppe Sinopoli conducts the Dresden Staatskapelle in the Musikhalle on Sat, and Gard Albrecht conducts the first of four performances of Schumann's Genoveva on Sun (343044). Hamburg State Opera's production of Wolfgang Rihm's chamber opera Jakob Lenz can be seen tonight, tomorrow and Sun at Studio in der Bischstrasse (351721). Kampnagel International Summer Theatre Festival has a wide

range of events daily till Sep 5 (351721). Hamburg's annual music festival opens on Aug 30 and takes as its theme the music of Mendelssohn and Giacinto Scelsi (247747)

**HELSINKI**  
**HELSINKI FESTIVAL**  
Tonight at 19.30 in Finlandia Hall, Miguel Gomez-Martinez conducts the Orchestra and Chorus of Finnish National Opera in the opening concert of this year's festival, with works by Falla, Klam and Mähler. Tomorrow: concert by Steve Maryland Band plus Schubert piano recital by Grigori Sokolov. Fri: Timo Korhonen, with the Finnish Radio Symphony Orchestra, gives the world premiere of Leo Brouwer's new Guitar Concerto. Sat and Sun: Cleveland Quartet, plus Natalia Gutman recital. The festival runs till Sep 6 (644668)

**LONDON**  
Royal Festival Hall 19.30 English National Ballet's tribute to Michel Fokine: Les Sylphides, Le Spectre de la Rose, The Dying Swan and Sheherazade. Repeated tomorrow and Thurs (071-928 8800)  
Royal Albert Hall 19.30 Mark Wigglesworth conducts the BBCSO in world premiere of David Sawer's Byram Wood, plus works by Rakhmaninov and Shostakovich, with soloist John Tomlinson. Tomorrow: Yuri Bashmet and the Moscow Soloists. Thurs: Temstedt conducts Wagner. Fri: Christian

Zacharias plays Beethoven. Sat: Rostropovich conducts the ECYO. Sun: Berlioz's L'Enfance du Christ (071-823 9998). Tomorrow, Thurs and Fri in Barbican: Academy of St Martin in the Fields (071-638 8891)

**NEW YORK**  
**JAZZ**  
Blue Note Jazz Club and Restaurant This week's guest artist is saxophonist Gato Barbieri, daily till Sun, first set at 21.00. Next Mon: pianist Aydin Esen and septet. Next Tues to Sun: Singer Betty Carter (131 West 3rd St, 475 8592)  
Michael's Pub Singer and pianist Jo Thompson begins an engagement here tonight, with shows at 21.15 and 23.15, daily from Tues to Sat. Mondays belong to Woody Allen and his Dixieland colleagues. Closed on Sun (211 East 55th St, 752272)

**SEVILLE EXPO**  
**DANCE/THEATRE**  
Belgian experimental choreographer Anne Teresa de Keersmaeker brings her Ballet Rosas company to the Central Theatre on Thurs, Fri and Sat for a show based on five extracts of music by Mozart, with orchestral accompaniment conducted by Philippe Herreweghe. The Palenque has daily performances of popular and traditional Spanish dance and music. After tonight's final performance of Vittorio Gassman's stage adaptation of

## ARTS

### Edinburgh International Festival

## Schoenberg's Moses und Aron

flocked to Ramsay as a portraiture abreast of the latest trends in Continental painting, especially French portraiture. He was notably good at graceful images of even plain women, Queen Charlotte being a case in point. As Walpole observed, Ramsay was "all delicacy" compared with Reynolds' boldness and tempestuous colouring.

It is a fair comment, and the effect of so many half-length society ladies in pink, white, and sky-blue, is rather cloying. Against them can be set Ramsay's most famous portraits, the informal images of Rousseau in Armenian costume, David Hume, Adam's second wife, Margaret, and his own black-jowled self-portrait.

The semi-eclipse of his reputation came about partly because many paintings remained inaccessible in palaces and country houses. Partly, too, it was because he gave up painting in 1773 after he fell off a ladder and broke his arm while demonstrating how easy it would be to get out of the house if there was a fire.

The last decade of his life was spent enjoying his substantial earnings and writing essays. Ramsay was no mean intellectual and wrote on architecture, poetry, politics, and foreign policy – a hawk, he urged a war of annihilation against the Americans.

That Ramsay can now be seen in the round is due to the researches of Professor Alastair Smart, also responsible for this memorable exhibition. His book, *Allan Ramsay, Painter, Essayist and Man of the Enlightenment* (Yale University Press, 316pp, £25) is a well-written, fascinating study which brings Ramsay's world vividly to life. The quality of the colour plates does him no favours.

In the exhibition, Professor Smart's long and impassioned advocacy of Ramsay is reflected in labels bossily insistent on the paintings' merits. More could have been said about Ramsay's workshop, influences, technique and, crucially, what he meant by "the natural portrait".

But these are quibbles about what is a rewarding exhibition, the more so if you can catch it on home ground, almost in sight of Ramsay's famous "Goose-Pie" house and his property developments up on Castle Hill. Cut-throat though the competition was, here is the proof that rewards were high for the upwardly mobile Scottish genius.

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Allan Ramsay: sponsored by Mobil. At Scottish National Portrait Gallery to 27 September, opens at National Portrait Gallery, London, 16 October

**E**DDINGBURGH has a new festival director, Brian McMaster, previously boss of Welsh National Opera. On the musical side the programme (though perhaps lighter on fully-staged operas than it may be in future) displays to impressive effect the patterns of his finely imaginative artistic needlework in its properly festive blending of the popular and the recherche. Tchaikovsky is the main focus of the programme – particularly fruitful subject, since in his work-list there are copious amounts of both kinds to make up a rich and satisfying festival mixture.

But the opening concert, at the Usher Hall on Sunday (broadcast live on Radio 3), was a McMaster salvo of a different sort: a concert performance of Schoenberg's *Moses und Aron*, given by the BBC Scottish Symphony Orchestra, the Edinburgh Festival Chorus and a superbly well-chosen selection of principals (including such notable young talents as Rebecca

Evans, Paul Charles Clarke and Alastair Miles) under Richard Armstrong.

In place of the big choral splash-pieces that past years have produced, the choice seemed intended to "make a statement" and, at the same time, to make a case for this craggy, thorny masterpiece as a musical drama so utterly forceful and gripping that it must mingle passages of speech, song, and the Schoenbergian *Sprechgesang* in between. That was triumphantly the case on Sunday: everything in the performance seemed geared to seizing the audience with main (though never excessive) force and thrusting them into the heart of its argument.

The Word is its subject, the eternal, and eternally topical, struggle at the heart of the *comique humaine* between abstract ideas and the "approachable" images into which those ideas must almost always be turned for mass consumption. The word, its audibility, sense and purpose, was certainly at the heart of this performance. I have never

before heard a *Moses und Aron* so intelligible and, therefore, so meaningful.

It was sung in Alien Forte's English translation (as Schoenberg, a believer in artistic communication in the language of the audience, would have wished). The utterance of the large chorus, which must mingle passages of speech, song, and the Schoenbergian *Sprechgesang* in between, indicates long weeks of the most concentrated and purposeful preparation: whether in fine-brush murmurs or full-throated cries the delivery possessed the authority of fiercest conviction.

Likewise, the orchestra, though lacking weight of string tone, really grasped the purpose and direction of their notes and lines. It is one of the paradoxes that makes *Moses und Aron* a living, breathing work of art, not just a vehicle for artistic debate. The score's sound-world should be at once so expressively denuded and so graphically suggestive. Armstrong, who has conducted outstanding

performances of *Salomé* and *Elektra* in the theatre, caught the Golden Calf orgy without ever underlining them. His mature, balanced approach was masterly.

As Aaron the veteran American Heldentenor William Cochran used all his long experience to paint a rounded, many-sided portrait of sweet reason and silver-tongued artistry – high-register phrases were not exactly suave, but the style dictating their shape was excellently assured. Willard White, making his first approach to *Moses*, had already learnt (from Shakespeare's Othello and Wagner's *Wotan*, inter alia) how to alternate thunderously ringing and gravely despairing tones of voice. At the centre of a splendidly significant festival achievement he provided an ideally commanding point of focus.

**Max Loppert**

The concert was sponsored by Scottish & Newcastle plc

## Twilight of the Wagner family?

**I**S THERE a future for the Wagner family at Bayreuth? An improbable question, you might say, considering the two have been synonymous for more than a century. But while the composer himself is always likely to remain the centrepiece of the festival he founded, the role to be played by his descendants is suddenly being called into question.

The German press this summer has given extensive coverage to a series of personal attacks on Wolfgang Wagner – who turns 73 at the end of this month – has been simmering for some years. But this is the first time younger members of the family have launched a concerted public campaign against Wolfgang and his has allowed to work at the Festspielhaus.

Rights and quarrels within the Wagner family are nothing new, and discussion about a successor to Wolfgang – who turns 73 at the end of this month – has been simmering for some years. But this is the first time younger members of the family have launched a concerted public campaign against Wolfgang and his has allowed to work at the Festspielhaus.

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Increasingly likely that when Wolfgang goes, someone from outside the family will take over. When Wolfgang and his elder brother Wieland resurrected the festival from its post-war ruins in 1951, they made a clean break with its Nazi past. Wieland was the artistic genius, but Wolfgang's practical management skills ensured that the festival had the whereabout to thrive.

Since Wieland's premature

death in 1966, Wolfgang has run the festival single-handed, opening it to a broad range of nationalities and styles, laying the groundwork for its long-term survival.

In 1973 he and his mother

Andrew Clark considers the future role, if any, of the Wagner family in running

the Bayreuth Festival, and details

the squabble over the succession to Wolfgang Wagner as director

Winifred established the Richard Wagner Foundation – consisting largely of representatives of public funding bodies – with the aim of preserving the festival's independence and protecting it from family interference. All festival property now belongs to the foundation which is an independent stage director.

His 47-year-old sister Nike alleges Wolfgang has barred her from consulting festival archives for a book she is writing on its post-war history, and says Winifred should widen its remit to include musical experiments, "ideological debate" and the works of 20th-century composers like Schoenberg and his minority vote.

Wolfgang, who has unwavering support

## FINANCIAL TIMES

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Tuesday August 18 1992

## Justice for the Moslems

MR JOHN Major returns to London today, interrupting his holiday for talks with senior cabinet colleagues on the Bosnian crisis. In so doing, he inevitably raises expectations that Britain, as president of the EC, is about to take a more decisive lead in dealing with that crisis. If those expectations were to be disappointed, the prime minister would have been much better advised to stay in Spain.

So far, Britain's main contribution has been to call a new, larger peace conference in London next week, whose main purpose seems to be to dilute the responsibility for failure, allowing the EC to lean on the UN. There is certainly plenty of failure to share responsibility for. The republic of Bosnia-Herzegovina, to which the EC solemnly accorded recognition in April, has all but ceased to exist; its government retains control only of a tiny area of territory around the capital, and a few other isolated pockets. Well over a quarter of its inhabitants have been driven from their homes.

Effectively the republic has been partitioned, with the lion's share of the territory going to the Serbs, who make up only a third of the population but are much more heavily armed, thanks to the support of the rump of the Yugoslav People's Army (JNA) stationed in Bosnia. Aiming to be sole masters of the territory in which they live, they have not scrupled to expel other inhabitants, most of them Moslems, by the most brutal methods, endowing the vocabulary of war with a new and horrible euphemism: "ethnic cleansing".

The international community needs now to face up to the magnitude of its failure, rather than hair-splitting over the logistics of humanitarian relief. It must consider how far the consequences are reversible, and how far they form an inescapable if unpalatable reality on which any future arrangements must be built.

### Unitary state

The most unpalatable but also most inescapable consequence is that the demographic *status quo ante* cannot be restored. Even if all the atrocities had been committed by one side, it would be unrealistic to expect the victims and the perpetrators to live peacefully intermingled in towns and villages

as they did before. For a long time to come most Moslems will feel safe only among members of their own community, whether Muslim, Serb, or Croat. Everyone should have the right to return to his or her home, but many in practice will not do so.

That being so, the Moslems will do themselves no good by continuing to insist on a unitary state. However much they may regret agreeing to the EC's "March 18 principles", under which Bosnia-Herzegovina was to become an independent state with three "constituent units", they must know that is now the only imaginable solution. But what is clearly unacceptable is for the Serbs to retain anything like the proportion of territory they now control, and for the Moslems to be confined to the miserable remnant the government has held on to, or to be exiled permanently from the republic. The offer by the Bosnian Serb leader, Mr Radovan Karadzic, to reduce the territory he holds from the claimed 70 per cent to 64 per cent, is outrageous and insulting.

The common problems facing international chemicals groups have, however, elicited different responses.

In the UK, ICI has announced plans to split off its pharmaceuticals business and is engaged in a programme of cost cutting. Similarly, Union Carbide of the US last December set in motion plans to spin off its industrial gases business and create a free-standing company called Praxair. Monsanto, also of the US, raised \$1.28bn (£670m) last

### Significant quantities

**Executives admit in private that until recently there was complacency, even lassitude, among the company's ranks**

month by selling its Fisher Controls valves division, which it viewed as a non-core business.

Du Pont's strategy has been developed by Mr Edgar Woolard, chairman and chief executive since 1989. It aims to reduce fixed costs by \$3bn or 30 per cent of the total, by 1996, across its principal divisions - chemicals, fibres, polymers and energy (a division which is dominated by Conoco, the oil company). The total workforce of 130,000 is likely to be reduced by almost 12 per cent.

To achieve these goals, Du Pont has already announced plans to cut \$1bn of overheads from the chemicals businesses by 1994, resulting in the loss of 8,300 full-time staff and 3,200 outside contract workers. A separate plan, announced in December 1991, involves cutting further \$2bn of operating costs across the company, with the estimated elimination of another 7,000 jobs.

Measures to achieve the two other principal prongs of Du Pont's restructuring policy - geographical expansion and a concentration on core businesses - are also being pursued.

Internationally, Du Pont is seeking to almost triple its non-energy European revenues to \$15bn by the end of the decade, according to Mr David Williamson, president of European operations.

just what happened in the US, Japan and the UK in the 1980s - and if the increase proves excessive, German bank shareholders may yet regret the consequences.

Another prospect to please the Red Queen is a banking system which no longer provides the bulk of bank lending to its domestic corporate sector. Between 1980 and 1991, however, the share of total UK bank lending accounted for by foreign banks rose from 26 per cent to 35 per cent. If it continues to grow at the same rate, UK banks will in time find themselves providing only a minority of total domestic lending.

### Momentary pause

They may not mind, if they continue to reduce their dependence on interest as a source of profit. Figures in the Bank's study draw attention to another remarkable phenomenon: the speed with which banks have raised their non-interest income in the past decade. Between 1980 and 1991, banks in Britain raised non-interest earnings from 25 per cent of pre-tax income to 43 per cent. In France, the figure rose even more sharply, from 19 per cent in 1980 to 45 per cent in 1990. Last year, banks in the US obtained almost half of their total income - 47 per cent - from non-interest sources, up from 27 per cent in 1980.

Another newly credible impossibility is a world in which investors and depositors must pick and choose just as discriminatingly among individual Swiss and German banks as they now do between those supervised in more traditionally freewheeling financial centres.

To trace that thought back to its origin, turn to the Red Queen's favourite morning reading, the Bank of England Quarterly Bulletin. The latest edition, published today, contains a study highlighting the remarkably humpy profits of banks in the most rapidly deregulated financial markets, and the striking difference between the best and worst performers.

In countries with traditionally more regulated and insulated financial sectors, such as Germany and Switzerland, the study says, banks appear to have performed more consistently. "Experience suggests that moving from a regulated cartel-like environment to one in which lending capacity and competition are enhanced opens up more scope for banks' performance to vary according to the quality of management and individual strategies."

### Heartily endorsed

That view is one which will be heartily endorsed by the shareholders of many a British or American bank. Shareholders in Germany and Switzerland may in time come to hold similar views, since banking deregulation is now under way in both countries. Omnipotently, commercial real-estate loans, high but stable in Germany throughout the 1980s, are now starting to rise as a proportion of the banks' total lending. That is

not just Britain's Imperial Chemical Industries that is attempting to reinvent itself. Recessions and the increasingly competitive environment in the world chemicals industry has also caused Du Pont, the biggest US chemicals group, to embark upon the most radical restructuring plan in its 190-year history.

The plan, which involves slashing costs, concentrating on core divisions, expanding European and Asian revenues and disposing of non-core assets, will determine whether Du Pont can stay among the leaders of the international chemicals industry during the 1990s. As the eighth-largest of the Fortune 500 companies in the US, with an annual turnover of nearly \$40bn, the restructuring is also a measure of how well US industry is adjusting to the international economic slowdown.

The chemicals sector has been hit hard by recession, both in the US and elsewhere. Profit margins have been squeezed by weak demand, while companies are struggling with a burden of overcapacity and excessive costs. In the US, Du Pont has been badly affected by falling demand from industrial customers, especially in the auto and housing industries.

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Du Pont, America's biggest chemicals group, is in the process of a radical restructuring, writes Alan Friedman

## Shaken to the core

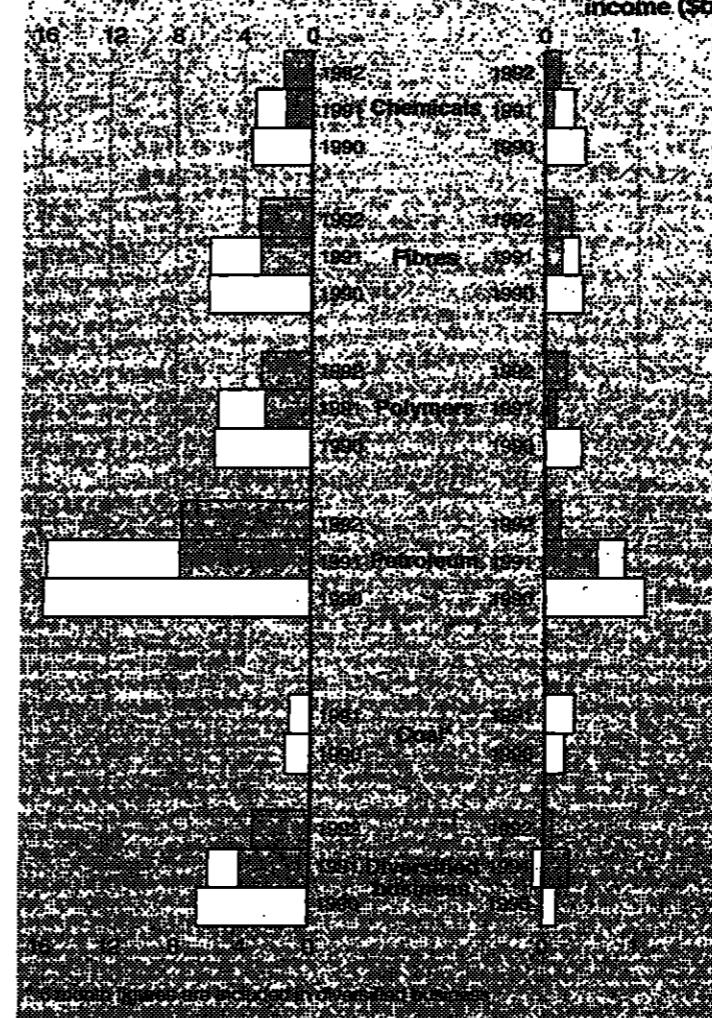


1st 6 months



Edgar Woolard: chairman and chief executive

After-tax operating income (\$bn)



accounted for. In fibres, chemicals and polymers (see accompanying chart) the company's revenues are up only slightly, but profits have benefited from cost cutting. The pharmaceuticals business has also enjoyed a turnaround following the joint venture with Merck. Losses of \$30m a year have been transformed into profits of a similar size.

The Du Pont plan has been helped by the fact that during the 1980s it halved - to about 20 per cent - the proportion of its non-energy turnover of \$22.5bn derived from low-margin bulk chemicals products. The proportion of revenues from such highly competitive and price-driven bulk chemicals is much larger at Dow Chemical and Union Carbide.

The response from Wall Street to Du Pont's restructuring has already been enthusiastic. Du Pont's share price on the Big Board has risen by more than 15 per cent since the start of the year, outpacing the S&P 500 index gain of just 1.3 per cent.

Mr John Garcia, a corporate finance executive at Wertheim Schroder, the New York investment bank, says Mr Woolard "is doing a terrific job". He praises the Du Pont chief for "refocusing the corporate culture, forcing the company to be more market-driven, and tackling the cost structure".

Mr Jeff Cianci, a chemicals analyst at the New York investment firm of Bear Stearns, concurs: "Du Pont historically wanted to be the biggest and the best and would spend the most to get there. They have now transformed themselves into a company that will get there by spending less and spending it more efficiently."

But difficulties lie ahead. The consensus among industry analysts is that the US chemicals business will see only modest growth over the

next two or three years. "The major problem," says Mr Woolard, "is that many of our large customers are struggling."

In addition, Conoco, the big oil and gas company which is a wholly-owned division of Du Pont, is suffering in line with the US energy industry as a whole. In the second quarter, profits fell by 65 per cent compared with the same period in 1991. This is a particular worry given that the division accounted for about 41 per cent of total group revenues of \$8.7bn in 1991.

Mr Woolard forcefully rejects the notion - favoured by many on Wall Street - that Conoco should be spun off. He believes that its strong cash flow is an important advantage. However, in an effort to trim costs the group plans to cut capital spending at Conoco by 20 per cent this year.

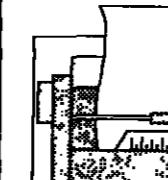
In the current recessionary environment, such a focus on limiting costs and improving margins in core areas is likely to be Du Pont's strategy for the foreseeable future. Mr Woolard and his colleagues will be hoping that having set the course of reform, the direction will be maintained.

As Mr Jeff Cianci of Bear Stearns, concludes: "It takes enormous effort to wake up the dinosaur and change its habits, but once you start the dinosaur moving there is nothing that can stop him."

### PERSONAL VIEW

## Clintonomics: a clear sense of déjà vu

By Stephen Roach



Governor Bill Clinton's economic plan, Putting People First, is a comprehensive proposal for a significant shift in economic policy in the US. The programme is not lacking in details, nor is it timid. But will it work?

Over the next four years, Clinton has proposed a total of \$514bn (£297bn) in changes on the revenue and spending sides of the federal budget, combined. Of that amount, a little more than 40 per cent represents new spending initiatives and slightly less than 60 per cent reflects proposals to boost revenues. Thus, over this four-year period, the revenue enhancers are expected to exceed the cost of new programmes by only \$75bn, or a little less than \$20bn a year. In a world of outsized budget deficits, this hardly qualifies as a miraculous breakthrough. Indeed, relative to the current estimates of the non-partisan Congressional Budget Office, the Clinton plan would result in only a 7/4 per cent direct reduction of the cumulative budget deficit projected over the 1993 to 1998 period.

At the same time, Clinton's proposal claims that it will "cut the deficit in half" over the next four years. This result rests on the critical premise that the plan will boost economic growth sufficiently to provide a large windfall of incremental revenue. Clinton offers two possible growth paths, each with a set of deficit projections. In the "moderate growth" scenario (presumably about 3 per cent real GDP growth), the deficit is estimated to be \$141bn

in 1996 - about 25 per cent below current estimates. Only under the "strong growth" scenario (probably 4 to 5 per cent GDP growth) would deficit reduction conform to Clinton's heroic aspirations of cutting the deficit in half; in this case the deficit is estimated to be \$76bn in 1996 - 60 per cent below the latest Budget Office estimates.

This arithmetic is troubling. Four years from now, only 22 per cent of Clinton's targeted deficit reduction comes from the plan's direct effects (that is, annual cuts of about \$20bn). That means fully 78 per cent of the presumed halving of the federal budget deficit is expected to show up as a fiscal dividend from accelerated economic growth.

**Do the strengths of the plan outweigh its weaknesses? Sadly, the answer is probably no**

To its credit, there is far more to Clinton's plan than evaluating its fiscal potential. Its most noteworthy attribute is to set a bold agenda for a reordering of economic priorities. There are three broad objectives. The first involves significant shifts in the mix of federal spending over the next four years - changes that account for a little more than half the total \$514bn of proposed policy initiatives. The centrepiece of the new spending initiatives is the Rebuild America Fund - \$20bn annually dedicated to infrastructure improvements, a national information network, environmental tech-

nologies and defence conversion. This is the controversial aspect of the programme that most closely resembles an "industrial policy" complete with a new civilian research agency charged with funding support for a list of critical technologies.

Clinton's plan attempts to pay for these initiatives with a detailed schedule of spending reductions - focusing particularly on defence, where outlays have already been slashed. Indeed, defence reductions account for about 40 per cent of all spending cuts proposed over the next four years. The balance of the proposed spending reductions runs the gamut from administrative savings and federal employment cuts to the ending of subsidies to energy producers. In short, the plan is not without its fair share of seemingly dubious proposals for trimming spending.

A second objective pertains to income distribution - changes in the tax code that account for about 33 per cent of the entire \$514bn four-year package. The plan is quite clear as to who foots the bill. It calls for \$22bn in middle-income tax cuts - countered by \$22bn in upper-income tax increases and another \$35bn in corporate tax rises, with the latter largely attained through closing loopholes on foreign business taxes. All in all, over the next four years, the revenue gained from proposed tax increases is likely to outweigh that lost from tax cuts by a factor of about 6½ to one. A third objective is human capital enhancement, highlighted by a variety of educational reform proposals.

This summary hardly does the plan full justice. In addition, the



Clinton proposal also gives considerable emphasis to a variety of measures directed at the pressing problems of healthcare reform, foreign trade frictions, crime, urban decay and a bloated governmental bureaucracy. While few stones are left unturned, the question is: how does the plan stack up against the macro imperatives facing the US economy?

Its strengths lie in the powerful growth initiatives aimed at capital formation. Incentives for business capital spending are provided by the combination of a targeted investment tax credit, a permanent research and development tax credit, and a capital gains tax cut for small company start-ups. The programme also offers strong incentives for two other neglected areas - infrastructure and human capital. In my view, reversing course after a decade of anaemic capital formation is critical - especially in sustaining the productivity increases essential for improving America's standard of living.

Clinton's proposal, however, is not without its weaknesses. The most glaring is the credibility of the so-called deficit-reduction plan. Certainly, the last thing America needs is an even wider budget deficit.

Moreover, the programme fails to provide a more concrete assessment of the great jobs issue of the 1990s. Much is said about creating "millions of high-wage jobs" but little is said about who will do the hiring.

Do the strengths of the plan outweigh its weaknesses? Sadly, the answer is probably no. Despite the programme's appreciation of the imperatives of capital formation and productivity enhancement, the lack of a credible strategy of deficit reduction is most disturbing. The fiscal quagmire of the 1980s was Washington's gravest economic policy blunder of the post-second world war era - sapping the vitality of a savings-short economy through a quantum leap in real interest rates. And yet the rhetoric of deficit reduction under Clintonomics smacks clearly of *déjà vu*. America can ill afford to ignore the painful legacy of the past 12 years, namely, that growth incentives will be forever undermined by a nation struggling against the headwind of high real interest rates. Unfortunately, that is the critical lesson the governor has failed to appreciate.

The author is principal and senior economist at Morgan Stanley & Co, New York

# When a review throws the records into a spin

Andrew Jack assesses the options for the future of Companies House, the repository of UK business information

**M**ichael Heseltine, president of the Board of Trade, will walk into his office one day next spring and find a consultant's report on his desk. If he agrees with its findings, Companies House — part of his department — could be in private hands by the end of 1993.

Some civil servants are already excited about the prospect. But its own staff and even private sector competitors view privatisation with more ambivalence.

Companies House is the division within the Department of Trade and Industry which registers limited-liability companies and receives their annual accounts and returns. It has powers to bring criminal prosecutions and impose large fines to ensure that all in British companies file each year and that they do so accurately and on time.

It processes the information stored in microfiche and makes it available to the public within days. Last year it responded to more than 3m requests for data from users including banks, credit-rating agencies, research organisations and individuals.

Last month Mr Heseltine announced a review of "the operation and role" of Companies House. He said it will advise on "how its work can best be carried out in future".

Officials at the DTI have been reluctant to say more, as they prepare a tendering document expected by the end of next month. But the ministerial statement mentioned four options for consideration: full privatisation, partial privatisation, contracting out of some activities, or continuing as at present.

Its statutory roles might make Companies House appear an unlikely candidate for privatisation. But it has been at the vanguard of attempts by Whitehall to increase efficiency over the past decade.

Companies House was the second executive agency to be established under the Next Steps programme in 1988, which gave it considerable managerial and financial autonomy in return for meeting a number of performance targets. These included increasing the proportion of companies filing accounts on time; reducing the time it takes for the public to gain access to the documents; and cutting costs.

Last year it was also made a trading fund, which effectively means it has taken over ownership of its assets from the government, and is paying for them in the form of interest on loans to the Treasury.



Potential for privatisation: Search rooms in London have no guaranteed future

Senior staff have wasted no time in putting these new powers to good use, and contracting out is already well in hand. The computer system, security, catering and building maintenance are all in private hands. Even a debt collection agency was hired in June to help collect fines from companies late in filing their accounts.

Companies House has also embraced the market. It holds regular meetings with large users. On payment of a premium, it offers express searches and will deliver documents by courier and by fax. It is about to launch services which will allow customers to call up information on direct

Selling the entire agency to a private operator seems unlikely, although there are precedents.

tors or outstanding loans for any company on record.

A detailed invitation for external consultants to bid for the review should be ready by the end of September, with a preliminary report presenting options by early next year. The implementation of its recommendations is expected to be under way by next August.

Mr David Durham, the chief executive, says the review is necessary to remove the uncertainty hovering over the Cardiff headquarters for the past few years.

Given possible future changes in control and ownership of the organisation, he says he cannot offer employees or customers much long-term reassurance. "I can't put my hand on my heart and say that if we are fully privatised we will stay in Cardiff," he says. "I've got no control."

## OBSERVER

### Tragedy of the opera

When it comes to international soap operas is it hard to beat the goings on at the world's leading opera houses. Whilst everyone is waiting for the final act in Covent Garden's Jeremy Isaacs drama, opera-lovers should not miss an interesting *divertissement* in Paris.

The hero, or villain, depending on one's taste, is Pierre Bergé, alias *Pierre la Panthere*, president of L'Opéra de Paris. He's having a horrible summer. First, a set collapsed killing a member of the chorus and injuring 30 others. Then Philippe Belaval, his director general, and three of his supporting cast, walked out after firing a highly critical broadside at Bergé's management style.

Now the premiere of Arthur Honneger's Jeanne au Bûcher, has had to be postponed because 20 of the chorus have still not recovered from the Seville tragedy. As if he did not have enough problems, Bergé, who doubles up as president of the Yves Saint-Laurent fashion house, is also under attack for spending too much money trying to launch the career of his young friend, Robert Merlot, as a fashion designer.

However, Bergé's future may still be brighter than that of Jeremy Isaacs. For a start he is the best of friends with Jack Lang, the flamboyant French arts minister. They have even bought a wooden datcha together outside Paris.

### Self-destruction

Treasury officials were quaking in their pinstripes last night after Teresa Gorman, Tory MP for Billericay and one of the most

extravagant self-publicists in the Commons, finally added her voice to the chorus of advice to the government on how best to solve Britain's economic problems.

Mrs Gorman's solution? Fire a Treasury civil servant each time a business goes bankrupt. "The sackings should start at the top," she advises. "At permanent secretary level."

If she started with Terry Burns at 5 o'clock, the guard at the front door would get his marching orders by about 6 and the place would be deserted well before the Tory party conference, on the basis of 1,000 bankruptcies a week.

No doubt the idea will go down well with her supporters in Essex but it hardly suggests that she is ministerial material.

### Fresh voice

Australia has scored another first over Britain. It has put a woman on the board of its central bank, Janet Holmes à Court, widow of the late tycoon Robert, has been made a member of the Reserve Bank of Australia board along with Lew Solomon, chairman of Coles Myer.

Whilst it is always good to see a woman moving up the ladder, Janet Holmes à Court was not the most obvious female candidate to fill the vacancy. She is reckoned to have done a good job running her late husband's business empire after he died in 1990, but most of her life has been spent worrying about her family rather than big business. Similarly, Lew Solomon's elevation will raise a few eyebrows. It is a bit like putting a financial entrepreneur/retailer, such as Sir James Goldsmith, on the board.

But then perhaps the Bank of England might benefit from the appointment of a few



"I am the ghost of property values past"

non-establishment figures to its Court. How about Lord Hanson to replace Sir Adrian Cadbury?

Twenty-two years on the Bank's board is long enough for anybody.

### Hand-pik'd

When it comes to international institutions, the European Community is probably more important to the South Africans than either the Commonwealth or the United Nations. This helps explain why Neil van Heerden, head of South Africa's diplomatic service, will soon be taking up his post as the country's next ambassador to the community.

A craggy law and political science graduate, the 53-year-old Van Heerden is one of South Africa's best known career diplomats. He joined the foreign affairs ministry in 1968, and served in Tokyo, Taiwan, Tehran, Washington and Bonn. But he really came to international attention during the Namibian independence negotiations and more recently has been at the heart of South Africa's

constitutional talks. Differences with long-serving foreign minister, Piki Botha, are rumoured to be one of the reasons behind his move to Brussels. However, this need not affect his future; there will be a "place for him in the new South Africa," says the ANC, which is probably more than can be said for his erstwhile boss.

### Flushed out

One piece of market research which deserves to have the plug pulled on it is the first world loo review from Scott, toilet roll makers to the Queen and her mother. Having talked to 100 users in the UK and on the continent, it proclaims that the UK comes fourth in terms of the world's worst toilets after France, Thailand and Greece.

However, when asked which country had the best toilet facilities, the same sample put the US first, and the UK and Switzerland second equal. Surprisingly, this item of information does not feature in the publicity-seeking press handout.

### Painting tale

A small gunslinger bursts into a saloon in Dead Man's Gulch and draws his gun. "I wanna know who painted the tail of my horse yell!" Silence. He draws his other gun, shoots above the head of the crowding crowd, and repeats the question even more menacingly.

Suddenly, the gunslinger is conscious that he is not alone. "Ah did, little man, and what's it to you?" booms a giant of a man who has crept behind the small gunslinger. Nervously, the latter holsters both his pistols and turns to depart. "Ah just wanna tell you, the first coat's dry!"

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Making good news of a dividend cut

From Professor Adam Brandenburger and Dr Ben Polak

Sir, Your report ("Stock Exchange to relax rules on flotation", August 10) raises a number of worrying points for the private investor.

The situation resembles the mid-1980s when the Exchange altered its placing rules to cater for small companies chafing at the costs of making a new issue market — if they are allowed to do so. As a category, they are a source of initial demand, a provider of liquidity and a continuing source of two-way business.

Research shows that new issues play an important role in attracting private investors to the market. Any move which cuts off this form of entry for the private investor, however well-intentioned, is unfair to the short term, cannot but damage both attempts to ensure wide share ownership and the functioning of the market as a whole.

The Stock Exchange response appears to be a short-term and pragmatic solution to a temporary problem. We hope that this is what it remains. On behalf of private investors, we urge the Exchange to reaffirm its offer for sale as the preferred method of marketing new issues.

Emma Johnson, head of marketing and communications, ProShare, Library Chambers, 13 & 14 Basinghall Street, London EC2V 5BQ

### Guard small investors' access to new issues

From Ms Emma Johnson

Sir, Your report ("Stock Exchange to relax rules on flotation", August 10) raises a number of worrying points for the private investor.

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The Stock Exchange response appears to be a short-term and pragmatic solution to a temporary problem. We hope that this is what it remains. On behalf of private investors, we urge the Exchange to reaffirm its offer for sale as the preferred method of marketing new issues.

Recent surveys by Mori for ProShare showed that, in June, 43 per cent of private investors felt it was not a good time to invest in equities; that figure

### Training and obligation do not mix

From Mr Peter Ashby

Sir, Your Leader on unemployment (August 14) is right in urging the government to "think long-term". But you are wrong in suggesting that entitlement to benefit should be conditional on unemployed adults participating in training schemes open to them.

Our experience has led us to conclude that involvement in skills training should not be obligatory. If the employment service forces people to train, the result is that those who do want to train find their training ruined by those who do not want to be there. Making skills training obligatory will make it low-quality.

Whilst training and obligation do not mix, obligation is right and proper in relation to temporary work. Here our experience suggests that the unemployed would respect an obligatory temporary work programme, since they know how appealing it can be to have no constructive activities outside their homes. They should be offered some choice about the work they do, but work they should.

The government should retain Employment Training as a voluntary programme, and make Employment Action an obligatory temporary work programme for those out of work for more than 12 months.

Peter Ashby,

Full Employment Action, 19 Prince George Rd, London N16 8DL

Twin tickets

From Mr Solomon Miller

Sir, Jurek Martin ("Fumbling Bush", August 1/2) says US law prohibits a presidential candidate from choosing a running mate in the same state as himself. This is not so. The 12th Amendment prohibits electors of a state from voting for a ticket if both candidates are from the electors' state. But electors from other states could vote.

Solomon Miller, 407 Echols Ave, Huntsville, Alabama, USA

### On a proud Scots note

From Mr Alwyn James

Sir, The final burning of banknotes at The Royal Bank of Scotland was a cheerful acknowledgement of a colourful tradition.

Don't begrudge us that true passion of the Scots banker — looking backward with pride and looking forward with imagination.

Alwyn James, chief press officer, The Royal Bank of Scotland, Marketing Group, St Andrews Square, Edinburgh EH2 2YE.

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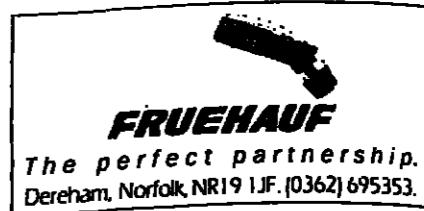
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# FINANCIAL TIMES

Tuesday August 18 1992



Slovene and Croat leaders back Bosnian president's proposal

## Bosnia 'should be UN protectorate'

By Judy Dempsey in London

**BOSNIA-HERZEGOVINA** should be placed under some form of United Nations protectorate, according to Bosnian President Alija Izetbegovic.

His proposal comes in spite of fears that this could consolidate territorial gains made by Serbs and Croats in the former Yugoslav republic, EC diplomats said yesterday.

Mr Izetbegovic supported the idea of a protectorate - the first time he has done so - during talks in Brussels on Friday with Lord Carrington, chairman of the EC sponsored peace conference on Yugoslavia.

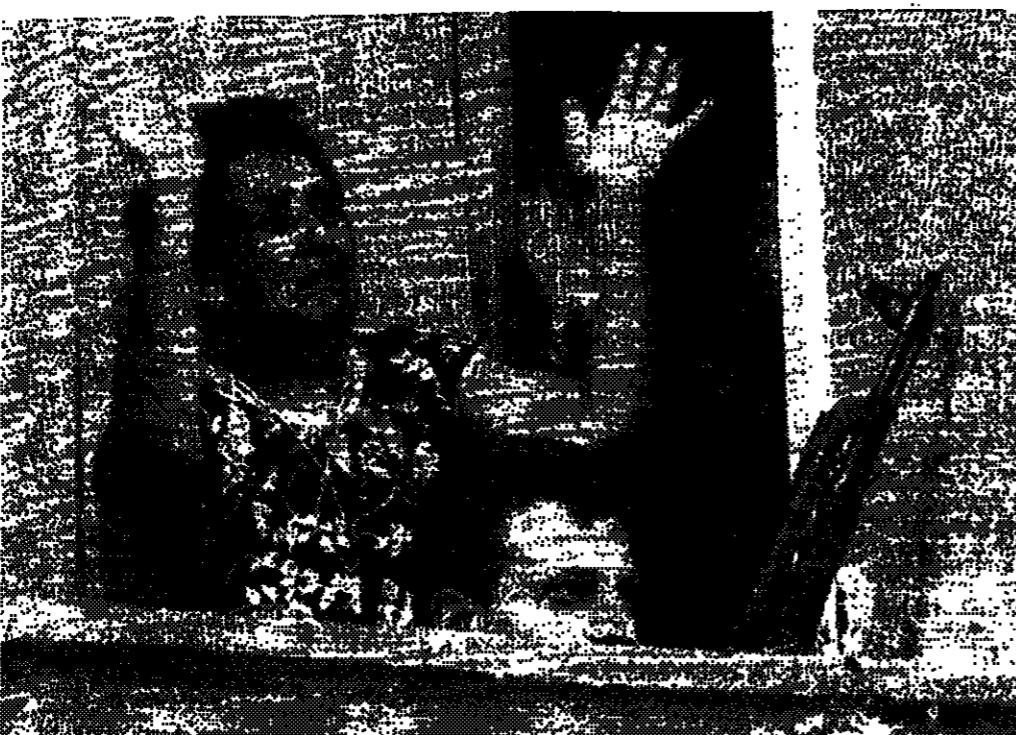
Although the Bosnian government controls only a small part of the republic following land grabs by Serbia and Croatia, Mr Izetbegovic is determined to see a viable Bosnian republic emerge from the conflict within its present borders.

During the talks, President Milan Kucan of Slovenia and President Franjo Tudjman of Croatia also supported plans for placing Bosnia under a protectorate.

An EC diplomat said Mr Kucan supported such an arrangement because it would halt the exodus of refugees to Slovenia, while Mr Tudjman advocated it as a means of offsetting the negative publicity Croatia has gained in supporting the legal status of "land grab" in Bosnia-Herzegovina.

Although Slovene, Croat and Bosnian leaders were vague about the definition of a protectorate, the official said it was clear that "Izetbegovic wants one which will go some way towards reconstituting the Bosnian government, and restoring control over all of Bosnia".

Plans for placing Bosnia-Herzegovina under a UN protec-



Welcome relief: An old woman cries as the first UN convoy enters the besieged city of Gorazde. Eventually to return to the region. "These conditions will only be realised when all three sides [in Bosnia] are ready to negotiate a political settlement. Maybe we are slowly reaching that stage," a western diplomat said.

An EC official said the Bosnian leader was "more confident, more buoyant" during last week's EC talks in spite of an announcement by Mr Karadzic that he had taken control of 70 per cent of the territory in Bosnia, "more than it was hit by mortar fire."

Two people were reported to have been killed and it was feared others might be trapped inside.

At least four people died in earlier mortar attacks on the besieged Bosnian capital.

## Danish anti-Maastricht feeling grows

By David Marsh  
European Editor

**DANISH** voters, who narrowly rejected the Maastricht treaty two months ago, appear to have grown more resolute in their opposition to European union.

An opinion poll published yesterday indicated that 57 per cent of Danes would now vote against the Maastricht treaty with only 43 per cent in favour. In a June referendum, the electorate rejected Maastricht by 51 to 49 per cent.

The survey in the financial newspaper Borsen also showed strong opposition to a common European currency, with 54 per cent of Danes opposed and only 31 per cent in favour.

The poll underlines the difficulties faced by the EC in its attempt to find a compromise with Denmark this autumn to

bring the country back to the mainstream of the Maastricht process.

Even if the French electorate votes in favour of Maastricht in next month's referendum, the treaty will still need backing from Denmark before it can take effect as planned next year.

The latest French polls indicate

a narrow majority in favour of the treaty in next month's referendum. But since it will only be a vote of confidence in President François Mitterrand, the electorate may well be mollified by domestic politics.

The Danish government intends to bring out a white paper after the French referendum on September 20 to outline ways of gaining electoral acceptance for the treaty, as demanded by Copenhagen's ratification procedures.

However, Denmark's dilemma

is that full-scale renegotiation of the treaty is unacceptable to its EC partners.

The most likely option being examined in Copenhagen is to insert additional pledges against centralisation of EC power. But this would probably not be sufficient to mollify anti-Maastricht Danes.

Denmark's deliberations are of crucial interest to the UK government, which holds the Community presidency.

Even if the French vote in favour next month, Britain will not reintroduce the Maastricht ratification bill to the House of Commons until Denmark has made plausible proposals on how to submit the treaty to the Danish electorate. British officials say the bill may be reintroduced in October or November, but could be delayed until the beginning of next year.

Yesterday's survey indicated that 47 per cent of Danes would approve a new treaty if commitments to closer European political and military co-operation were omitted, with only 33 per cent opposed.

However, since such a drastic rewriting of the treaty would in effect remove its core, this option is clearly not on offer as a way of pacifying anti-Maastricht feeling.

Mr Uffe Ellemann-Jensen, the Danish foreign minister, has refused to comment on his country's plans for solving the imbroglio until after the French vote.

## Spies' private enterprise

Continued from Page 1

gave money, office space and evidence to a western investor who turned out to be a fraudster with a criminal record.

The Hungarians are not always the victims, however. At the lobby of the Forum, Budapest's premier business hotel, carthegging western property developers met their match.

"There were people sitting there selling things they did not own to people who could not afford to buy them," said Mr Neil Gilton, who works with Mr Mel Simon, the US developer.

The case for the security services checking out investors' credentials is that western banks charge too much to do so. The minister denied, however, that the secret service was undercutting the banks to gain business.

Economic intelligence gathering is a logical activity for Hungary's reformed security service. The National Security Office was formed from the wreckage of IAU II, the department of the old communist secret police which dealt with economic counter-espionage.

Many former secret policemen are now on the staff of private security companies, which have grown along with the western joint ventures they protect.

**RUBLICANS** were warned that Houston can be inhospitable, not necessarily politically, but climatically.

Thus it seemed a good omen that the convention dawned with local standards, balmy weather, dry heat in the mid-80s, and cool nights - perfect for the party going which often seems the main point of any of these quadrennial bashes, regardless of charge.

But it is also hurricane season and, as has been endlessly reported, in previous years 10 hurricanes have struck the city between August 17 and 20, the days spanning the convention. The weather service has discovered an ominous tropical depression somewhere out in the Gulf of Mexico.

If it hits, the Republicans can find non-political chaos on their hands. For a start Houston is a city made for motorists, actually made only for motorists, since other forms of public transport are rudimentary.

But it is the constitutional right of every Texan, and most of the south, to drink and drive.

which means the parties have not been affected. Not that every party is necessarily overflowing with the demon drink.

Yesterday, for example, the Reverend Pat Robertson, who sought the Republican nomination in 1988, hosted Pat Boone, the 1950s singer turned television evangelist, Dan Quayle and Oliver North at a "God and Country Rally". Garry Wills, the astute observer of American politics, commented: "The crazies are in charge."

More conventional good ole country fun is being sponsored by the National Rifle Association ("3,000,000 strong and We vote") say the three billboards that surround the convention site.

The association supports a kind of Wild West ideal rather than, it seems, the violence and urban blight to be found in economically depressed modern Houston.

Also there was Charlton Heston, hero of many an epic, who is now the gun lobby's pitch man, and Randy Travis, the president's favourite country singer, who can be guaranteed to sing what Republicans hope to make the mantra of this convention. "For ever and Ever, Amen".

After all, it is Mr Bush himself who keeps calling 1992 "this screwy political year".

## World Weather

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Brussels S 27 81

Budapest S 27 81

Buenos Aires S 31 88

Amsterdam S 19 66

Cape Town S 27 88

Athens S 31 86

Carcas S 38 102

Bahrain S 27 81

Barbados S 27 81

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# FINANCIAL TIMES COMPANIES & MARKETS

TUESDAY AUGUST 18 1992

OVERSEAS MOVING  
BY MICHAEL GERSON

081-4461300

**Wang's shares continue to fall**

By Nikki Tait in New York and Alan Cane in London

**SHARES** in Wang Laboratories, the ailing US office computer company, fell another \$1 to \$3 yesterday as speculation grew over the company's future.

Rumours that the company could be poised to file for protection under Chapter 11 of the US Bankruptcy Code have been running for days, following Wang's early payment of its workforce last week and the company's decision to delay announcing its fourth quarter results.

The company's board was understood to be meeting yesterday, but officials were unavailable for comment.

Wang has been seeking new finance for some months. Last year it agreed a deal with International Business Machines, the world's largest computer manufacturer, to distribute IBM's equipment in addition to its own in exchange for funding. However, IBM yesterday declined to comment on reports that it had decided against investing a further \$75m on top of \$25m put in last year.

Shares in Wang, which has posted after-tax losses totalling more than \$1.1bn over the past two years, rallied briefly to \$7.50 in February but have since declined steadily. Losses in the first nine months of the current year totalled \$2.9m.

Wang cut its payroll by almost a quarter a year ago and this May it axed more than 1,000 of the remaining 13,532 jobs - a move expected to result in a \$30m fourth-quarter charge.

Wang's debt totalled almost \$540m at the end of March - more than 10 times the company's 1991 net worth.

If the Boston-based manufacturer opts for Chapter 11, it will be the most dramatic victim of the malaise in the global computer industry.

Less than a decade ago, Wang was a force to be reckoned with, tipped to succeed Digital Equipment as the world's second-largest computer maker.

Its expertise in office systems, especially word processing, and the quality of its products were universally acknowledged.

In spite of its record as an innovator it failed to move quickly enough to exploit either personal computers or industry standard (open) systems. It was further handicapped by management weaknesses and the death two years ago of founder Dr An Wang.

**Robert Peston reports on the spread to Britain of the growing US trade in the debt of companies in financial difficulties**

## Banking on a market for loans

COMPANY	TYPE	VALUE
Brent Walker	General financing agreement	25
Canary Wharf	Secured facility	35
Goodman Int.	Senior loan	32
Londres Queensway	Term loan	20
Maxwell Comms.	Unsecured term loan	35
Mountleigh	Drawn facilities	68
Parkfield	Unsecured claims	5
Polly Peck	Unsecured claims	3
WPP	Term loan & revolver	67

Pence in the pound

Corporate loan value

**Klesch & Co**

underlying value of the loan is more than that implied by the provision. So this institution may bid more for the loan than the value attributed to it in the bank's accounts.

Goldman Sachs, the US investment bank, is one of a handful of brokers - others are Bear Stearns, Oppenheimer, Jefferies and BDS Securities - which dominate the US market.

A parallel market is developing in the UK and Goldman has one executive in London working on



Gary Klesch: selling debt

such deals. But there have been obstacles to a similar corporate loan market in the UK.

Bankers say that widespread doubts about the reliability of UK company accounts hinder trade since potential buyers of UK loans cannot easily evaluate the risk attached to the loan.

The big UK clearing banks are also nervous about appearing to give a higher priority to the management of their balance sheets than to maintaining long-standing relationships with clients.

"The thought of doing such a deal has crossed my mind," said Mr Roger Byatt, a senior executive of National Westminster Bank. "But it would be contrary to what we are seeking to do here [build relationships]."

However, Mr Richard Carden, of Barclays, said: "It would not surprise me if a market developed." The Bank of England said it had no strong objection to trading in the loans.

An attempt to create a UK market is being made by a specialist broker, set up last year, called Klesch & Co. It is owned by Mr Gary Klesch, the financier embroiled in a long lawsuit

with the sellers of a £1.5bn loan package from the UK government to the UK's state-owned airline, British Airways.

Mr Klesch, who is chairman of Klesch & Co, said: "We are trying to build a market for corporate loans in the UK."

He said: "There is a real demand for these loans. There is a real market for them."

Mr Klesch, 45, is a former managing director of the UK arm of Salomon Brothers, the investment bank.

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Mr Klesch

## INTERNATIONAL COMPANIES AND FINANCE

## Impala Platinum cuts dividend on fall in income

**IMPALA** Platinum does not expect to improve on its 1991-92 annual results in the current financial year and has deferred its UG2 ore body expansion programme for a year, Reuter reports from Johannesburg.

"We are husbanding our resources," said Mr Michael McMahon, the managing director of the world's second biggest platinum producer, after reporting a 16.5 per cent fall in attributable income to R260.3m (\$94.3m) in the year ended June 30, 1992, from R311.8m.

A 38 per cent cut in the dividend for the full year to 170 cents reflected the lower profit in the past year and expected depressed conditions in the immediate future, he said.

Mr McMahon said a remarkable turnaround in second-half performance, contrary to the company's forecast at the half-way stage, was the result of reduced operating stocks and its programme to control costs and resolve the technical problems at its refinery.

The company deferred its expansion at the UG2 ore body because of weakness in world prices for platinum group metals and a fall in demand. It also had notice from two of its leading customers that they needed

less platinum and rhodium in the immediate future.

The company expects world consumption of platinum and rhodium to slightly exceed production in 1992 for the second successive year. But the market would remain vulnerable to overhanging stocks of platinum and rhodium in the short term, and there was good reason for caution on the direction of the prices of platinum group metals until at least mid-1993, Mr McMahon said.

He said supply and demand fundamentals would increasingly support stronger metal prices in the longer term. The total world supply of platinum, excluding stock, was 4.43m ounces in 1992, compared with 4.11m in 1991. Total expected demand was 4.52m ounces in 1992, up from a previous 4.21m.

Mr McMahon said autocatalyst demand was expected to remain fairly impervious to continuing recession in the US. The recently mandated "in-use" testing of autocatalysts had resulted in a number of major recalls.

This could well result in increased minimum loadings for platinum and rhodium to insure against further recalls by carmakers, he said.

## Argos earnings ease on cost of chain start-up

By Maggie Urry in London

**INTERIM** profits of Argos, the UK catalogue retailer, fell 11.3 per cent to £29.5m (£18.2m) pre-tax, but the group said profits would have risen but for the costs of an experimental chain of furniture stores.

Mr David Donne, chairman, said sales since the second half, starting in mid-June, had shown "a slight improvement and are marginally positive on a comparable basis". He said this may mean the low point in consumer spending had been reached.

Mr Mike Smith, chief executive, said it was too early to

forecast Christmas trading, when the group makes most of its profits. The interim dividend is increased by 4.8 per cent to 2.2p and Argos shares rose 15p to 219p.

Argos, which was demerged from BAT Industries in 1990, said the Chesham chain of four furniture shops lost £2.25m in the first half in pre-opening costs and trading losses. Without that both trading and pre-tax profits would have risen. Research suggested low awareness of the stores among furniture buyers and an advertising change was planned.

Lex, Page 14

## Spanish groups ponder the KIO's change of policy

Peter Bruce looks at how the Kuwaiti investment institution has shocked Madrid's financial world

**B**ankers in Madrid were puzzled two weeks ago when they were asked by Prima Inmobiliaria, a young property development company 33 per cent owned by the Kuwait Investment Office (KIO), to attend a meeting of creditors.

Representatives of some 60 banks assembled to hear Prima's chairman ask them to agree on a two-month moratorium on repayment of capital. This must be heartbreaking for a company caught in a property recession with most of its prime assets still under development.

At least it is still alive. A few weeks earlier, the KIO had refused to continue funding losses at Ercros, Spain's biggest chemicals company, 39 per cent owned by the Grupo Torras, the KIO holding company in Spain. Most of Ercros is now in receivership.

Torras's other two large affiliates, the Ebro foods group and the Torraspaper paper operation, are likely to be affected by the KIO's efforts to trim debt and creditor banks are waiting to be called to new meetings.

The most probable reason was that the once powerful and discreet KIO, under new management since May, wants it that way. KIO's new president, Mr Ali Rashaid Al-Bader, controls assets worth close to \$40bn around the world but nothing with quite the public profile as the industrial and property empire his predecessors have built up and managed in Spain since 1984.

Prima has consolidated debt of close to \$700m which the KIO has evidently decided not to continue funding until it disposes of a number of assets. This must be heartbreaking for a company caught in a property recession with most of its prime assets still under development.

more than 20,000 Spanish jobs at risk.

Torras is one of the biggest privately owned industrial groups in Spain. It was built up by a flamboyant partnership of Mr Javier de la Rosa, a Catalan financier, and Mr Fouad Jaffar, the KIO's former general manager. As the Spanish economy has faltered, though, so has the group. Mr De la Rosa left on May 26.

The last two months have seen a worsening of the prospects of Torras's assets and share prices. Partly, this is because new KIO representatives in Spain, professing their "shock" and "surprise" to Spanish newspapers in unattributed briefings, have been openly critical of Torras's businesses and have begun a legal investigation of the actions of the old management.

However, the surprise and the investigation may be more theatrical than real. The Torras companies were in trouble but documents show that this was well known, certainly to the Kuwait Investment Authority (the KIA, which theoretically controls the KIO), by late last year.

The previous management at the KIO and Torras fought for,

and won, agreement in January from the KIA for a \$1bn transfer of funds to keep the Spanish group alive. Almost \$700m had been channelled into Torras from the KIO between February 4 and June 2, when the new KIO team took over the Torras board. The transfers were interrupted at the best, it is understood, of the finance ministry.

"Five Kuwaiti representatives are on the board of Grupo Torras. The complete board has not met for over a year and is not directing strategy. The Spanish management of Grupo Torras... are currently disillusioned since they have not been given guidance on the policies of Kuwait."

That report flatly states that Torras needed a cash injection of \$1bn and says that "overall, Grupo Torras is unlikely in the short term to be able to give the KIO a return on its investment". It also warns that "a forced sale in the current European recessionary climate could result in a significant loss of the investment made by the KIO to date". The new KIO management nevertheless, appears to have decided to make disposals at both Ercros and Prima.

The Peat Marwick report contradicts the impression

it will only be responsible for debt in proportion to its equity stakes, the KIO has reworked the 1991 Torras accounts, substituting market for book values to show a 1991 portfolio loss of about \$300m and not a small profit as originally reported. This casts Torras in an even worse light, suggesting it may one day be abandoned.

The fact that most of the debt of Torras and its affiliates is secured against shares in the affiliates has also sharpened interest in the group's immediate future. The La Caixa

savings bank and Sumitomo Bank have loans to Torras worth \$37m secured against Ercros stock and now that the security is in receivership the loans may have to be repaid quickly. Also Torras guaranteed loans worth nearly \$100m to Ercros from Banco Santander, Bankinter and Banco Bilbao Vizcaya, which could increase financial pressure on the Spanish holding company.

Peat Marwick last year accurately predicted 1991 losses of \$180m at Ercros and warned that it was "a major management problem". So bad, in fact, that it valued Ercros at zero in arriving at a valuation of \$2.9bn for the Torras assets.

At the same time as insisting

## Repsol registers static profits

By Peter Bruce in Madrid

**REPSOL**, the Spanish state-controlled energy conglomerate yesterday reported practically static profits for the first half of 1992, an effort it considered "extremely positive" considering the dire straits of some of its larger rivals.

Net profits for the first six months, Repsol said, were

Pta40.6bn (\$4.3bn). The company said it had been able to hold profits steady in spite of falls of 50 per cent in margins at its oil refining and petrochemicals operations.

This had been helped by a sharp increase in operating profits in Repsol's gas distribution businesses, from Pta7.3bn in the first six months of last year to Pta9.3bn; a 102 per cent increase in operating profits in

exploration and production to Pta10.2bn; and slow cost growth helped by the loss of some 1,000 jobs in the first half.

This should encourage Repsol to continue with a cautious policy of opening itself up to wider share ownership. More than 30 per cent of the group is owned outside of the state and Repsol recently completed a very successful convertible bond offering.

## Philips slashes CD-I list prices in US

By Ronald van de Krol in Amsterdam

**PHILIPS**, the Dutch electronics company, yesterday slashed the US list price of its latest consumer electronics product, compact disc-interactive (CD-I), to \$699 from \$999, less than a year after launching the

first CD-I player in the US.

The company said the move was part of plans to double the number of US retail outlets carrying CD-I players to 2,000 by Christmas and to start a national advertising campaign.

Philips declined to say whether it would reduce prices in the UK, where the product

was launched in the spring, or in continental Europe, where the players will become available in September.

The company, whose results in the 1992 first half were hit by price-cutting in its consumer electronics unit, said US sales of CD-I were developing "according to expectations".

## Kinnevik and Korsnas to merge

By Robert Taylor in Stockholm

**KINNEVIK**, the Swedish telecommunications and media group, intends to merge with Korsnas, the fourth largest pulp and paper company in Sweden to create a new diversified industrial enterprise.

Kinnevik owns 51.6 per cent of Korsnas's voting shares and 4.5 per cent of its equity. An extraordinary shareholders' meeting will be held on September 7 to approve the merger.

Mr Jan Stenbeck, Kinnevik's chief executive, said the high market interest rates and heavy tax burdens facing Korsnas had led to the decision to merge.

## French groups turn in lacklustre sales

By Alice Rawsthorn in Paris

THE sluggish state of the French economy was yesterday highlighted by the announcement of lacklustre interim sales figures from a number of big industrial groups including Poliet in construction and Roussel-Uclaf in chemicals.

Poliet mustered a negligible increase in turnover to FFr7.3bn in the first half. This means that it just managed to keep sales ahead of inflation, which is now running at an annual rate of 2.9 per cent in France.

Chargeurs, one of France's largest textile groups, saw sales rise more slowly than inflation in 2.65 per cent to FFr5.42bn in the interim period. Textile turnover rose 8.6 per cent to FFr4.15bn.

## Treuhandanstalt

has sold

## Minol Mineralölhandel AG

and the refining activities of

## Leuna-Werke AG

and

## Hydrierwerke Zeitz GmbH

to a consortium of

## Société Nationale Elf Aquitaine

and

## Thyssen Handelsunion AG

We acted as the financial adviser to Treuhandanstalt in this transaction.

## Goldman Sachs International Limited



July 1992

### Wells Fargo & Company

#### US\$200,000,000 Floating Rate Subordinated Capital Notes due 1994

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 18 August, 1992 to 18 November, 1992 the Notes will carry an Interest Rate of 3.5625% per annum. Interest payable on the relevant interest payment date 18 November, 1992 will amount to US\$91,04 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

### YORKSHIRE BUILDING SOCIETY

#### £165,000,000 Floating Rate Notes Due 1994

(Comparing £100,000,000 Floating Rate Notes due 1994 on 10th February 1992, £165,000,000 Floating Rate Notes due 1994 on 14th June 1991 consolidated and forming a single series thereof).

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from and including 14th June 1992 to 18th November 1992 the Notes will carry a rate of interest of 10.35 per cent per annum. The relevant interest payment date will be 16th November 1992. The Notes will be paid in £25,000 Notes plus £3,38.40 representing interest accrued since the last coupon date, £1,200 being the amount of each £25,000 Note.

Rambors Bank Limited Agent Bank

### OPORTO GROWTH FUND LIMITED

NOTICE IS HEREBY GIVEN, that an Extraordinary General Meeting of the Company will be held at Chase House, Grenville Street, St. Helier, Jersey, CI on the 11th September 1992 at 10.00 a.m. for the purpose of adopting the Following Special Resolution as an addition to the Memorandum of Association as required under the Companies (Jersey) Law 1991.

The Company is a Public Company.

BY ORDER OF THE BOARD OF THE OPORTO GROWTH FUND LTD.

CHASE BANK & TRUST COMPANY (C.I.) LIMITED

SECRETARY



### Shawmut Corporation

#### U.S.\$50,000,000 Floating Rate Subordinated Notes Due 1997

Notice is hereby given that the rate of interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date, November 18, 1992 against Coupon No. 31 in respect of US\$10,000 nominal of the Notes will be US\$127.78.

August 18, 1992 London By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

### J.P. Morgan & Co. Incorporated

#### US\$200,000,000 Subordinated floating rate notes due August 2002

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 18 August, 1992 to 18 November, 1992 the notes will carry an Interest Rate of 5% per annum. Interest payable on the relevant interest payment date 18 November, 1992 will amount to US\$63.89 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

### DENMARK

The FT proposes to publish this survey on

October 1, 1992.

54% of Chief Executives in

Europe's largest companies

are invited to take part.

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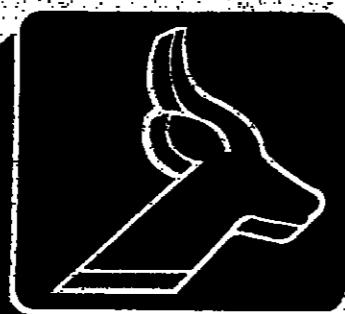
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# Impala Platinum Holdings Limited

(Incorporated in the Republic of South Africa)

(Registration number 57/01979/06)

## Chairman's statement

The financial year ended 30 June 1992 was a difficult one for the Impala Group. The market prices of our platinum group metals and the principal base metals were significantly lower than in the previous year, resulting in declining revenues. If not for the decline of the major world currencies, as well as the disruption caused by high levels of metal deliveries by the Commonwealth of Independent States. In addition, during the first half of the year, the Group experienced serious industrial unrest and production problems on the mines and technical difficulties in the platinum metals refinery.

In these circumstances, it is a testimony to the underlying strength of the Group and the active response of management that the decline in attributable income held to 16.5%. Furthermore, despite the major capital expenditure programme, net borrowings at year end have been contained to R69 million. Although this was a deterioration compared to the previous year, it actually represents a small improvement on the mid-year position, and is in line with previous year's balances.

Nevertheless, in the face of the persistent weakness in the market prices of the major metals, taking cognisance of notices of reduced platinum and rhodium requirements for the immediate future by two of our major customers, and conscious of the need for further prudent planning while the outlook for western economies remains so bleak, the Board has decided to defer the expansion programme at its Impala operations for one full year. Consequently, the capital expenditure for Impala in the 1993 financial year will not exceed R250 million (compared to R410 million in 1992) and the targeted production level of 1.29 million ounces will not be reached before 1997.

The reduced total dividend of 170 cents recognises both the lower profit of the past year and the depressed conditions expected in the immediate future. In the absence of higher metal prices, it will be difficult to improve on the 1992 results. Fortunately, the Group is well placed to weather the present circumstances and to profit when the major world economies start to recover.

Mr S P Ellis, the immediate past chairman of Impala and Mr P Plasket, the founding father of Impala's metallurgy, left the Board during the year. Their valued contribution to the development and guidance of the group over the years is greatly appreciated. I am pleased to welcome Mr S V Kearney, the Consulting Engineer, Operations and Mr T C Notscher, Consulting Engineer, Refineries, to the Board.

B P Gilbertson  
Chairman

10 August 1992

## Excerpts from the managing director's review

### 1. Results for the 1992 financial year

Revenue from the sales of platinum and by-products produced by Impala Platinum Limited ("Impala"), at R226 million, was marginally down on last year's performance, but considerably short of the original projections for the year. This shortfall on expectations can be attributed almost equally to price weakness and to production underachievements. A concerted effort to reduce the levels of refined stock necessary to manage the worldwide distribution of our products partly offset the shortfalls, contributing significantly to the gross revenue figures, but directly impacting on the cost of sales, which increased by 21% to R1.67 billion.

As a result, income from the sale and supply of metals fell by 33%, or R291.4 million, to R61.0 million. In line with the accounting policy for capital expenditure introduced last year, R116.5 million was expensed to maintain current capacity (R97.2 million last year), resulting in an operating profit from platinum mining activities of R474.5 million (40% down).

Other income, including net interest received, amounted to R36.5 million (R58.1 million in 1991). Gross profit before tax of R51.0 million was therefore 39% lower than the 1991 figure of R43.3 million.

The lower income reduced the provision for lease, royalties and taxation to R98.8 million, approximately one quarter of the amount provided last year. In accordance with the accounting policy on future capital expenditure, a provision of R179.4 million has been made in respect of the tax effect of expenditure on future capacity (R18.1 million in 1991). After allowing for outside shareholders' interests and almost unchanged income from our investment in the platinum interests of the Lonrho Group (R29.3 million), the Group's attributable profit fell by 16.5% to R260.3 million (from R311.8 million).

A total of R294.0 million was spent on future expansion at Impala, of which R117.9 million was appropriated directly from the income statement, leaving a distributable profit of R129.2 million.

In the light of these circumstances, the Directors have decided to reduce the total dividend for the 1992 year to 170 cents per share, compared to 276 cents in 1991 and 250 cents in 1990. Accordingly, a final dividend of 115 cents per share has been declared, payable to members on 1 October 1992.

### 2. The second half recovery

At the interim stage, the final results were expected to be significantly worse than those presented above. The extent to which management was capable of meeting the challenge of improving the first half results can be seen in the comparison between first and second half income shown in the table below.

Comparative Results	1992			Financial Year
	First Half	Second Half	% Change	
Turnover (Rm)	1 080.3	1 183.5	+ 9.6	2 263.8
Cost of sales	820.2	852.6	+ 4.0	1 672.8
On-mine operations	643.8	606.0	- 5.9	1 249.8
Refining operations	118.9	116.6	- 1.9	235.5
Selling & other costs	44.0	40.1	- 8.9	84.1
Change in stock	13.5	89.9	+ 565.9	103.4
Profit on metal sales	260.1	330.9	+ 27.2	591.0
Platinum sold (000 ozs)	443	496	+ 12.0	939
Platinum produced (000 ozs)	362	483	+ 26.4	865
Production cost/oz produced (R)	1 997	1 486	- 23.1	1 717

The improvement in the second half came about as a result of the successful reduction in operating stocks and from a co-ordinated programme to control costs and to resolve the technical problems that affected the refinery.

### 3. Review of operations

With the suspension of operations of Crocodile River Mine (CRM) and Messina, Impala's operational emphasis rests on the performance of Impala's Mines, Mineral Processes and Refineries. In particular, the problems reported in the interim statement at the half year in the areas of industrial unrest and operational performance demand special attention.

#### The labour unrest

In June last year, wage negotiations were conducted and successfully concluded with those unions at Impala permitted to function in terms of Bophuthatswana labour legislation. In the meantime, approximately 11 000 of our daily paid workers (25% of the total) rejected the recognised union structures and joined the National Union of Mineworkers (NUM), a South African union which was neither registered nor recognised in Bophuthatswana.

When the agreed wage increases were implemented on 1 July 1991, Impala's Rustenburg operations were hit by a series of strikes apparently designed to demonstrate that the increases were not acceptable to the daily paid workers and that the current union and negotiating structure was unrepresentative. As events unfolded over the ensuing weeks, radical and unruly elements in the striking workforce, some with wider political motives and some with more criminal motives, introduced elements of violence, murder, intimidation and arson into the area.

Discipline and control were firmly re-established by December. A form of negotiating and representative structure emerged that, although it fell somewhat short of the aspirations of employees and the NUM, represented the most that could be achieved within the

existing labour legislation. A weariness with the terror and violence associated with the more political objectives of the unrest gradually made the issues between workers and management more work related and a return to an almost normal working environment was evident over the second half of the year.

Approaches by the NUM towards legalising its position in Bophuthatswana hold out hope for progress, particularly involving the union's political platform. In the meantime, the production processes at the mines and the concentrator and smelter are almost back to normal. Most importantly, operational management has developed its capability to contain and manage industrial unrest so that the impact of such disputes on our people and our company can be minimised.

Pending final resolution of the issues surrounding NUM's recognition in Bophuthatswana, a series of independently monitored elections has resulted in a credible and acceptable Council of Worker Representatives emerging on our mines. This body successfully and peacefully negotiated the June 1992 wage settlement at an average increase of 12.5%. While this is high by the standards of the gold mining industry, our wage structure is in line with the platinum mining industry. The settlement included extension of the concept of living-out allowances to all workers so as to encourage home ownership as well as the introduction of maternity leave for the approximately 500 women employed in the daily paid ranks.

#### Mining and mineral processing

During the year, Impala milled 2.4 million tons less than it had expected. Of this additional about half was due to the industrial unrest while the rest was due to technical difficulties. The remaining technical problems were either production or plant related. At No 24 shaft on Witwatersrand North, as well as lower than expected extraction rates at No 11 shaft on Bophuthatswana. A comprehensive review of the mine planning process is now complete and a much higher level of confidence can be ascribed to the total mine production forecasts. This has resulted in a successful programme, put into place in January 1992, to ensure second half mining production targets were met.

Better mine planning as well as the more detailed understanding of the ore-reserve picture has also made possible a substantial reduction in the rate of expenditure at the No 14 shaft complex which is designed as an ore-reserve replacement project. This reduction was achieved without altering the planned build up in tonnage from that area. Expenditure in 1992 on this project was R53.6 million and for 1993 is expected to be R25.0 million.

Similarly, it has also been found possible to delay shaft sinking operations at the No 15 shaft. This delay will allow us to evaluate potentially more capital efficient and rapid methods of accessing the Deeps by means of chairlift, conveyor and material declines.

The reduction of capital expenditures at No 14 and No 15 shafts will have a significant impact on our cash flow expectations over the next three years.

During the year two major projects were successfully completed at Mineral Processes. These were the No 6 furnace in February and the UG2 concentrator in April. Both were completed within budget and are performing to plan.

Further developments can be expected within the mining operations. At present only 30% of the working areas are fully "mechanised" to the extent they are equipped with two scraper winches. The balance is either partially mechanised or hand-lashed. In pursuit of more concentrated mining, higher face advance and lower dilution, your Board has committed the funds and resources to increase the percentage of fully mechanised stumps to 85% over the next 3 years. This is believed to be the maximum achievable in the known ground conditions.

The process improvements were installed to reduce in-process platinum stocks and to enhance rhodium recoveries. To reduce the operational load on the refinery while maintaining the capacity to cope with anticipated contamination of the new circuits, difficult residues and a proportion of the ongoing production are being toll refined in Europe. The higher rhodium recoveries from this material have added significantly to the company's performance over the last 18 months.

The improvement in mine production from April was too late to report to refined output this year but should provide a positive start to the 1993 financial year.

#### 4. Sales and revenues

Impala sells almost all its production on long-term contracts. As announced in the interim results, some 70 000 ounces of platinum was either purchased or leased from the market to meet these long-term obligations. A further 50 000 ounces had to be sourced in January. A reduction in planned metal off-take early in this calendar year by two major customers, together with improved production, made further purchases unnecessary. Despite the reduction, which appears to be due to shifts in market share to other consumers, Impala has had little difficulty placing metal. By the end of June, improved output from the refinery allowed all remaining leases to be closed out.

Despite destocking, sales volumes for all the important products, with the exception of rhodium, were lower in the 1992 financial year. Moreover, prices of all the important metals declined during the year, although this was partly offset by the slightly weaker exchange rate.

#### 5. Supply and demand

Two events have had a strong impact on world pgm markets. The first occurred approximately 18 months ago when large volumes of platinum were moved into Switzerland and Japan by the former USSR. This action and the gradual release of "collateral metal" in Switzerland dramatically softened the price of platinum.

Secondly, consumers of rhodium concluded mid-way through this year that a combination of technological advances in the area of rhodium thifting in autocatalysts and greater and more reliable supplies of rhodium from southern Africa meant that earlier fears of a potential rhodium shortage were groundless. As a result, there appears to have been a considerable destocking of rhodium hoards into the Japanese market in an attempt to reduce inventory costs. This resulted in weak rhodium prices.

The effects of the extended recession in the USA were offset to some extent by strong demand based on the increased autocatalyst loadings necessary to meet ever more stringent environmental standards. Japanese jewellery demand also proved to be extremely resilient. Primary supply and demand fundamentals (the relationship between metal produced and consumed, excluding stock movements) came slightly into deficit for the 1991 calendar year.

For the 1992 calendar year, we expect that the market will show a similar small shortfall. In the short term, the market will remain vulnerable to the overhanging stocks of platinum and rhodium. However, all indications are that the bulk of these stocks will move into strong hands over the next year, principally as the result of the higher working stocks required by the autocatalyst industry as part of the 1 January 1993 European Community deadline for compulsory fitment of autocatalysts.

Autocatalyst demand is expected to remain fairly impervious to the continuing American recession since the recently mandated "in-use" testing of autocatalysts has already resulted in a number of major recalls. This may very well result in an increase of minimum loadings for both platinum and rhodium so as to "insure" against further such recalls for the automobile companies.

Looking further ahead to the 1993 calendar year, we must be aware that the world economic recession may be protracted beyond our expectations and may yet spread to Japan. In this scenario, platinum and rhodium demand may grow more slowly than generally assumed.

In summary, while in the longer term we see the fundamentals for platinum and rhodium becoming increasingly supportive of stronger metal prices, we believe that good reason exists to take a relatively cautious attitude on the direction of pgm prices, at least for the next financial year.

#### 6. Growth and funding

Two years ago, the Impala Group announced its intention to expand its production from approximately 1.1 million ounces per annum to 1.35 million by 1995. Since that decision, platinum and rhodium prices have remained well below anticipated levels and in many cases time to recover in these areas. It has been decided to defer the UG2 plant expansion programme for one full year. This will primarily affect the UG2 plant expansion at Impala and much of the related underground mine development that would have been required to bring the additional UG2 stopes to production. The Board's decision will relieve Impala of the need to resort to equity or debt financing for its basic expansion programme.

#### 7. Lonrho's platinum interests

I am aware of speculation that a greater equity stake for the Group in Western Platinum and Eastern Platinum is in the offing. Such speculation is unwarranted and the status quo of our 27% shareholding, with its pre-emptive rights, remains.

#### 8. Human relations

A definitive programme to achieve 80% literacy among our employees by the year 2000 is underway. With this objective in mind, a project to provide 23 new classrooms, employ an additional 13 full-time and 15 part-time teachers, as well as to expand our current capacity of 700 students to 2300 students per annum, is in progress.

The company is participating in the development of a new township in the Witbank/Boksburg area where the intention is to support the building and purchasing by our employees of some 1500 houses in the next two years. Coupled with investigative and support work in the area of local "site and service" developments, the intention is to enable the majority of our employees to live with their families by the year 2000.

## 9. Safety

During the year, all four mines once again achieved a million fatality-free shifts. Witbank/Boksburg North established a new industry record for underground fatality-free shifts of 4 153 730, while Mineral Processes became a triple millionaire, not having had a fatal accident since October 1987 until one occurred in March 1992. Nevertheless, the regrettable fact remains that 14 people died as a result of accidents at our mines and plants, an increase of 1 over last year.

A much larger upward trend in reportable accidents also emerged in the year, with the rate per 1000 workers per annum rising from 262 to 508. While some of this trend can be attributed to poor morale, tiredness and lack of concentration during the unrest periods, particular problem areas have been identified and corrective actions initiated.

Refineries retained their NOFA five star grading for the eighth consecutive year, completing the year without a fatal accident for the fifth successive year.

## 10. Prospects

While the short-term prospects for metal prices are subdued, in the medium to long-term, fundamentals continue to move in platinum's favour. The test for the company will be to manage the intervening period in a time of political uncertainty and inflationary pressures. Much has been learnt in the past year and the current management is well tested in its abilities to control the operations while real progress has been made in improving technical and financial performance.

Assuming orderly constitutional development and relatively trouble-free industrial relations, 1993 is nevertheless expected to be a difficult year for the Group as we wait for the expected price recoveries. Without a significant improvement in prices, the Directors do not anticipate better results for the coming year.

J M McMahon  
Managing Director

10 August 1992

## Audited results for the year ended 30 June 1992

### Consolidated Income Statement (Rm)

	1992	1991
Turnover	2 263.8	2 269.2
Cost of sales	1 672.8	1 386.8
On-mine operations	1 249.8	1 180.6
Refining operations	235	

## NEW ISSUE

All of these securities having been sold, this announcement appears as a matter of record only.

August 18, 1992

15,000,000 Shares

## Oryx Energy Company



Common Stock

These securities were offered internationally and in the United States.

International Offering  
2,250,000 Shares

Credit Suisse First Boston Limited

Goldman Sachs International Limited

Lehman Brothers International

ABN AMRO Bank N.V.

Craggott & Partners  
Capital Investment (UK) Ltd.Deutsche Bank  
Aktiengesellschaft

IBJ International plc

County NatWest Securities Limited

Credit Lyonnais Securities

DNB Fonds AS

Paribas Capital Markets Group

N M Rothschild &amp; Sons Limited

United States Offering  
12,750,000 Shares

The First Boston Corporation

Goldman, Sachs &amp; Co.

Lehman Brothers

Bear, Stearns & Co. Inc.  
A.G. Edwards & Sons, Inc.Dillon, Read & Co. Inc.  
C.J. Lawrence Inc.Donaldson, Lufkin & Jenrette  
Securities Corporation  
Howard, Weil, Labouisse, Friedrichs  
Incorporated

J.P. Morgan Securities Inc.

Oppenheimer &amp; Co., Inc.

PaineWebber Incorporated

Smith Barney, Harris Upham & Co.  
Incorporated

UBS Securities Inc.

Dean Witter Reynolds Inc.

McDonald & Company  
Securities, Inc.

Petrie Parkman &amp; Co., Inc.

RAS Securities Corp.

Southcoast Capital Corporation

V

ALCATEL  
ALSTHOM

**Alcatel Alsthom  
reports 6%  
higher 1992  
first half sales**

Alcatel Alsthom, the Paris based telecommunications, power and transport equipment group reported consolidated net sales for the first six months of 1992 of FF 79.5 billion, up 6% for the same period in 1991. Approximately two thirds of this progression reflects external growth.

(in millions of French Francs)	1992	1991
Communication systems	54,100 (1)	50,600
Energy and transportation (2)	13,882	12,805
Electrical engineering	7,776	7,543
Batteries	1,054	1,656
Services	3,240	3,105
Inter-group sales	(1,185)	(939)
<b>TOTAL</b>	<b>79,477</b>	<b>74,770</b>

(1) Of which, Network systems 38.0%, Radio space and defense 10.5%, Cables 71.5%, Others 10.0%

(2) Sales of GEC Alsthom taken or 50%

Orders for the first half of 1992 amounted to FF 81.4 billion, compared to FF 81.1 billion for the same period in 1991. Orders were FF 1.9 billion higher than sales during the same period and brought the order backlog up to FF 140.7 billion as of June 30, 1992 compared to FF 137.6 billion at December 31, 1991.

US\$250,000,000  
Floating Rate Subordinated Capital Notes due August 1996**CITICORP**

Notice is hereby given that the interest payable on the relevant interest payment date, August 24, 1992, for the period May 14, 1992 to August 14, 1992 against Coupon No. 32, in respect of US\$50,000 nominal of the Notes will be US\$670.84.

August 18, 1992 London

By Citibank, N.A. (Issuer Services), Agent Bank

**CITIBANK**US\$100,000,000  
Secured Floating Rate Notes due 2004**MINCAS**

Interest: 3.935% p.a. Interest Period: August 1, 1992 to February 16, 1993. Interest Payable per US\$50,000 Note US\$10,063.50

August 18, 1992 Citicorp  
By Citibank, N.A. (Issuer Services), Agent Bank

Prices for electricity determined for the purposes of the electricity pooling and distribution system in England and Wales		
Provisional Price for Electricity for Feeding into the Electricity Pooling System on 21.07.92		
Pool average price per unit of electricity	Pool average price per unit of electricity	Pool average price per unit of electricity
0.00	20.35	21.69
0.01	20.25	21.69
0.02	20.25	21.69
0.03	20.25	21.69
0.04	20.25	21.69
0.05	20.35	21.70
0.06	20.25	21.70
0.07	20.25	21.70
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1.26	20.25	21.70
1.27	20.25	21.70</

Chrysler  
confident  
of loan  
extensionBy Patrick Harverson  
in New York

**CHRYSLER**, the US manufacturer, remained confident yesterday that its bank loan extension deal will be completed despite last-minute delays.

To resolve the credit line, Chrysler Financial and the consortium of all 132 banks in the lending consortium, two banks, one US and one German, are reported to have demanded better terms on the renewal before approving it.

A spokesman for Chrysler confirmed that although it accounted for only 8 per cent of the approval of the loan's renewal, was not forthcoming the deal would have to be scrapped.

The deal would require Chrysler to renegotiate the terms of its loans with every one of the 132 banks in the consortium.

The spokesman, however, said the company expected a sharp cut.

The loan extension is crucial to the Chrysler subsidiary which provides the finance for many of the carmaker's customers and dealers.

Chrysler Financial has a junk credit rating, so companies have alternative sources of funding.

However, he said, the outcome of the loan will be completed successfully.

Mr Peter Metta of Morgan Stanley pointed out that Chrysler's ability to negotiate an extension on the facility before its expiration date of April 1993 represented a vote of confidence in the company's future by banks in addition to a major achievement for Chrysler to get major banks to agree to an extension of its existing facility.

**Banks agree aid for Nippon Housing Loan**

By Eman Terazono in Tokyo

Japan's Housing Bank, the country's largest banking group, has agreed to provide funds to help the government's rescue of the housing market.

The bank, which has been in the spotlight because of its role in the rescue of the country's biggest bank, the Mitsubishi Trust, has agreed to provide funds to help the government's rescue of the housing market.

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## Playmates slips to HK\$176m at six months

By Simon Holberton  
in Hong Kong

**PLAYMATES**, the Hong Kong manufacturer of Teenage Mutant Ninja Turtles toys, yesterday reported a profit to HK\$176.5m (US\$22.7m) from HK\$409m in the six months to June 30.

In what Playmates officials described as a "transition" year for the company, interim sales fell nearly \$2 per cent to HK\$645.5m from HK\$633.3m last time.

Directors declared a 7 cent interim dividend, up 16 per cent on last year's 6 cents, but well below the total of 18 cents actually paid. Playmates made a special payout a year ago which amounted to 12 cents a share.

In spite of the poor results the company took pains to point out that margins had remained robust - at more than 27 per cent - and new products in the pipeline, together with planned expansion in Europe and possibly the US, would be sources of growth.

Earlier this month Playmates announced it was

acquiring 37.5 per cent of Ideal Toys, France's leading toy-maker, for HK\$235m.

Mr Ian Forsyth, the newly appointed chief financial officer, said the company was considering further acquisitions in Europe and in the US. He pointed out that at June 30 the company had no long-term debt and had HK\$160m in cash and marketable securities.

"Clearly what is happening is the maturing of the Turtle's lines," Mr Forsyth said. "We have scaled back production to cut inventories and stocks at the retail level - but we are very confident that sales can be maintained at or above current levels."

He said new lines of Turtles' products and other toys related to television programmes would be introduced. "We see some growth in the second half but the second half is really a transition period," he said.

Analysts said although Playmates was well-managed it was essentially a one product company. Mr Steven Lee, of Jardine Fleming, said: "They continue to search for another hit toy like the Turtles, but it's tough to repeat that success."

## Near-record results for Brazilian mining group

By Bill Hinckley  
in São Paulo

will operate according to a set of goals negotiated between government officials and company management.

Paranapanema, the world's largest iron exporter and Brazil's largest private mining company, posted profits of \$224.7m for the first seven months of this year, nearly equaling the 1991 figure of \$221.8m.

The company said more favourable international tin prices were largely responsible for the rebound.

Aracruz Celulose, a leading paper and pulp export, registered a slim profit of \$3m for the first six months of this year, bouncing back from a loss of \$9.1m last year.

Most of the recovery was during the second quarter.

Analysts say Morgan has

noted the company's most significant move during the period was the signing of a management agreement in June with the government that will allow CVRD to operate as a private company.

It has been freed of administrative regulations governing state-owned companies, and

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## INTERNATIONAL CAPITAL MARKETS

## Bank makes Japan's VRN debut

By Tracy Corrigan

FUJI Bank yesterday launched a \$350m issue of subordinated perpetual variable-rate notes - the first Japanese bank to raise capital using a controversial variable-rate structure. The notes count as upper tier 2 capital under Basle capital adequacy guidelines.

The move is expected to mark the start of a wave of subordinated perpetual debt issues by Japanese banks to raise capital using a controversial variable-rate structure. The notes count as upper tier 2 capital under Basle capital adequacy guidelines.

The deal was arranged by Merrill Lynch, the only bank currently active in the VRN market.

Variable-rate notes are priced to pay an initial margin over the London interbank offered rate and are re-marketed at auction every three months. If there are insufficient buyers, the margin widens to a fall-back rate.

The VRN market collapsed in 1990, due to declining confidence in bank credit quality.

Investors - including a number of UK companies whose treasuries had bought paper as money-market investments - were left holding paper at fall-

back rates, although Merrill Lynch says the paper is liquid and actively traded.

Dealers were sceptical about demand for the Fuji paper, which pays an initial margin of 0.85 point over Libor, with a fall-back rate during the first five years of 1 point.

One trader suggested the deal would be viewed as a step-up floating-rate note, rather than a variable-rate note.

Merrill declined to disclose the nature of placement

(except that it was with genuine end-investors, excluding banks), but reported firm demand and predicted further such deals.

Fuji Bank also launched a \$150m issue of perpetual subordinated floating rate notes arranged by Fuji International.

Placement of the paper, which also represents upper tier 2 capital, is believed to be with related companies, a pattern which has been followed by many Japanese bank capital issues.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner	
US DOLLARS							
Fuji Bank Int'l.(e)(t)	365	(c)	100	(c)	30bp	Merrill Lynch	
Afri. Dev. Fund (d)	200	(c)	100	1995	1/0.025	Nomura Int'l.	
Fuji Bank Finance(d)(t)	150	(d)	100	(d)	30/15bp	Fuji Int'l. Finance	
Lehman Bros.(e)(t)	100	98.85	1995	25/12.5bp	Lehman Bros. Int'l.		
CANADIAN DOLLARS							
Svensk Export(f)(t)	150	(f)	99.95	2002	50bp	Kidder Peabody	
**Private placement. (f)Convertible. #Fixed-rate equity warrants. #Floating rate note. (g)Variable rate note. (h)Non-callable. (i) Coupon pays 131bp over 6-month Libor and pays semi-annual interest. (j) Coupon pays 131bp over 6-month Libor and has fall-back rate of 1% over 5 years. (k) Coupon pays 131bp over 6-month Libor and is payable quarterly. (l) Undated subordinated issue. Coupon pays 80bp over 3-month Libor in years 1 to 5, 130bp over 3-month Libor thereafter. (m) Coupon pays 131bp over 6-month Libor and is payable quarterly. (n) Non-callable. (o) Coupon pays 75bp over 3-month Libor. Non-callable. (p) Coupon pays 30bp below 3-month Bankers Acceptances. Minimum interest rate 6%, maximum 9.2%. Non-callable.							

back rates which no longer seemed attractive.

Until yesterday's deal, only two VRNs had been done so far this year. Most outstanding deals are still at their fall-

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## Treasuries fall sharply at long end

By Patrick Harverson in New York and Sara Webb in London

LONG-dated US Treasury securities fell sharply yesterday on fears that President Bush may announce tax cuts in his acceptance speech later this week at the Republican convention.

In late trading the benchmark 30-year government bond was down 11/32 to 98.26, yielding 7.356 per cent, although that was above its lows for the day. The two-year note was little changed, however, up just 1/32 to yield 4.064 per cent.

After an impressive month-long rally, the Treasury market has suddenly been gripped by worries that President Bush is willing to sacrifice his long-term goal of balancing the budget in favour of a short-term economic stimulus in the shape of a tax cut.

UK government bonds continued to rise yesterday, following Friday's strong rally on the back of favourable inflation figures.

Yesterday's rise was held in

check by sterling weakness but the Liffe gilt futures contract rose from 97.17 to trade at 97.23 by late afternoon while in the cash market, medium-dated

## GOVERNMENT BONDS

issues made the strongest gains.

The 9 per cent gilt due 2002 rose from 103 1/2 to 103 3/4 to yield 9.22 per cent while shorter-dated issues were little changed on the day.

■ DEALERS reported firm buying interest in French government bonds with investors apparently anticipating a favourable result in an opinion poll on the government due to be published this week.

The yield on the 8 per cent bond due 2002 fell from 8.97 per cent to 8.92 per cent, while the Maturi futures contract climbed from 105.92 to 106.08.

The release of favourable inflation data had little impact on the market.

Elsewhere in Europe, German government bonds ended the day only slightly higher

after Friday's strong gains, but dealers said the market was awaiting the key money supply data due out later this week.

■ JAPANESE government bonds rallied yesterday afternoon after a weak start, with the futures contract reaching its highest level since Septem-

ber 1989. Profit-taking pushed the bond market lower at the start of trading, with the yield on the benchmark No 129 moving from its opening of 4.83 per cent to 4.83 per cent. Dealers noted modest buying interest in short-covering later in the trading session, pushing the yield on the No 129 to 4.77 per cent.

The division is a small part of Pfizer, which had aggregate sales of \$1.95bn last year.

The company said that decision to float a majority interest in the minerals business "furthers Pfizer's ongoing strategy of focusing on its strengths as research-based, diversified health-care company with global operations."

## Pfizer to float stake in minerals business

By Nikki Tait in New York

PFIZER, one of the largest US drug companies, yesterday announced plans to float a majority interest in its specialty mineral business on the stock market.

The US drug company said it would retain a stake of around 30-40 per cent in the minerals operation - to be called Minerals Technologies.

No precise timing was given for the spin-off, but a filing with the Securities and Exchange Commission, the US securities industry watchdog, is likely within a week. The transaction could then be completed by the end of 1992.

Pfizer accompanied news of the partial disposal with an announcement that the board had authorised a buy-back of up to 10m shares over the next two years.

Together, the two pieces of news sent the shares 31/2 higher, at \$81.4%

Ahead of the SEC filing, Pfizer declined to discuss details of the new Minerals Technologies company.

However, according to last year's annual report, the specialty minerals operations had sales of \$359.3m last year, up from \$343.9m in 1990. The drug company sold its pigments business - which used to be part of this division in 1990.

Precipitated calcium carbonate satellite plants - which operate in the paper-making industry - account for about half the division's sales at present. There is also a separate subsidiary, called Quigley, which supplies monolithic refractories and specialty products to the iron, steel and glass industries.

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## Managers find faith in index-matching strategies

Norma Cohen on passive management techniques

BRITAIN'S leading fund managers, who pride themselves on their stock-picking skills, have long scorned passive management techniques. But the passive strategy used in index matching is increasingly being seen as an option for pension fund managers who have lost faith in the roller-coaster performance records of many of Britain's top money managers.

An indexed portfolio consists of all the shares in an index whose performance the fund manager wishes to track and in proportion to each company's capitalisation. It requires no analysis of each share's underlying performance or prospects.

The Wellcome Trust, the medical research charity, announced recently it would use index matching to manage half the equities portion of a portfolio it intended to buy with proceeds from a recent sale of Wellcome shares.

Mr Roger Gibbs, chairman of Wellcome Trust, said that tracking the FT All Share Index of 650 UK stocks seemed a logical approach for a charity whose liabilities were in Britain. While active fund managers can and do outperform the index, they rarely do so consistently. And in the interim, fees for index tracking are well below those charged by active managers.

Passive management was boosted several weeks ago when Marks and Spencer, the UK retailer, announced its £bn pension fund was adopting its classic-style fund managers in favour of an index-tracking house.

Barclays de Zoete Wedd Investment Management, the UK's largest external index-tracking fund manager, won the Marks and Spencer pension scheme last year. The pension fund was dropping its classic-style fund managers in favour of an index-tracking house.

In the year ended 1991, WM Company noted that 90 per cent of the indexed funds which it monitors had outperformed the index. This suggests that index-tracking fund managers have some way to go to improve their technique if they are to exactly match the key FT All share index. In seeking to explain the tracking error, WM said it believes that a number of partly-paid issues and the distribution of various rights offerings distorted calculations of returns.

By contrast, over half the actively managed funds had under-performed the index. Also, the weighted average

return of active fund managers measured by the WM index in 1991 was 20.0 per cent, compared with 21.1 per cent for index fund managers.

Not all those who have shifted to passive management have done so because active managers offered disappointing results. One large UK pension fund with roughly £5bn under management said it chose index matching because the size of the scheme was impairing the ability to move in and out of shares quickly. "The number of stocks in which we choose to be active is 60 to 100. But the size of our equity portfolio had become so large we couldn't manage that effectively," he said. Sticking to manageable stakes would have required investment in far more companies than the in-house fund manager felt could be monitored effectively.

Mr Robert Colville, director of Financial Activities at M&S, said the company had decided to switch its pension scheme to a largely index-matched system, management after conducting an analysis of asset and liability classes.

Mr Colville said the investment approach used by active managers appeared incompatible for a mature fund such as Marks and Spencer which had a large pensioner population looming. Indexation allows the pension scheme to tie its returns more closely to those of the stock market providing an element of inflation-proofing for investment returns.

About 20 per cent of the fund remains in the hands of Phillips & Drew Fund Managers who handle the fixed interest portion.

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## MARKET STATISTICS

BENCHMARK GOVERNMENT BONDS						
	Red Coupon	Red Price	Change	Yield	Week Ago	Month Ago
AUSTRALIA	10.000	101.02	110.288	+0.068	8.41	8.34
BELGIUM	8.750	98.982	98.450	-0.55	9.95	9.95
CANADA	8.500	04/02	108.130	+0.650	7.31	7.38
DENMARK	9.000	98.950	98.950	-0.20	9.43	9.33
FRANCE	8.500	03/97	96.940	+0.107	9.32	9.34
GERMANY	8.000	07/02	100.4200	+0.060	7.94	8.03
ITALY	12.000	05/97	103.620	+0.820	13.47	13.37
JAPAN	4.800	06/98	100.1032	+0.256	4.78	5.10
NETHERLANDS	8.250	06/02	99.592	+0.045	8.31	8.41
SPAIN	10.000	06/02	80.170	+0.170	12.04	12.17
UK GILTS	10.000	11/95	101-30	+7.732	9.42	9.55
US TREASURY	7.000	10/95	101-22	-14.022	7.35	7.42
ECU (French Gov)	8.500	03/02	94.9600	+0.200	9.30	9.41

London closing. \*New York closing. Yields: Local market standard. (a) Annual yield (including withholding tax at 12.5 per cent payable by non-residents). Prices: US in £32nds, others in decimal.

Technical Data/ATLAS Price Sources

## RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds...	8		

faith in  
strategies  
ment techniques

## Administrators appointed at Burns-Anderson

By Scherazade Daneshku

**BURNS-ANDERSON**, the recruitment and financial services group formerly chaired by Sir John Harvey-Jones, has gone into administrative receivership.

Touche Ross announced yesterday that insolvency partners Mr Nick Lyle and Mr David Morgan had been appointed joint administrative receivers of the holding company late on Friday evening.

Mr Lyle was also appointed joint administrative receiver, with Mr Ken Chalk of Touche Ross, of Burns-Anderson Recruitment, which said it expected the scheme to move in the number of stocks in which the trust's assets were held.

The aim is to active as many shares as quickly as possible.

Not all those who have done so because active management offered disappointing results. One large UK pension manager with roughly \$600 million under management said it expected switching because the scheme was unable to move in the number of stocks in which the trust's assets were held.

Mr Lyle said: "Stocks are required investment in a diversified fund manager than a single fund manager can offer."

Mr Robert Corrall, director of Burns-Anderson Recruitment, said the company had decided to move its pension scheme to a single indexed market after consulting an analysis of the equity classes.

Mr Chalk said the large approach used by some pension funds was inappropriate.

Mr Lyle said: "The scheme would be better off in a single diversified fund with a single manager which is more likely to be able to respond to the changing market conditions."

Mr Dorian Marks, former chairman of Burns-Anderson Recruitment, was assisted in the purchase by other former directors.

Defending the swiftness of the disposal, Mr Chalk said that it had been "a good realisation for the creditors in the circumstances".

Mr Chris Edge of Family Assurance Society, which has a 4.9 per cent stake in the group, said yesterday that the developments over the weekend were "not an enormous surprise". The company has been struggling for a considerable period.

Pre-tax losses were £2.74m for the year to December 31, 1991 compared with a deficit of £1.97m in the previous 15 month period.

The receivers said that three of the group's subsidiaries, including Burns-Anderson Independent Network, the third largest network of financial advisers in the country,



Sir John Harvey-Jones: left board in March 1991

## Arthur Lee slices into borrowings with £7.5m disposals

By Angus Foster

**ARTHUR LEE**, the Sheffield-based manufacturer of steel and plastic products, is selling its loss-making bright bar division and a related steel stock holding company for £7.5m, which will enable it to repay nearly all group borrowings.

The company is selling Lee Bright Bars, which makes bright engineering steels, and Bell & Harwood, specialist stockholder, to United Engineering Steels, the joint venture between British Steel and GRN.

United Engineering has its own, much larger, bright bar division and will also supply raw steel to Lee Bright Bars. The transaction is subject to the Office of Fair Trading indicating there will be no Monopolies and Mergers Commission referral.

The two companies accounted for just under 25 per cent of Arthur Lee's sales last year. In the six months to March 31 they incurred combined losses of £702,000, which reduced group profits to £504,000.

Mr Grahame Holland, financial director, said following the sale Arthur Lee will concentrate on alloy and stainless steel manufacturing, plastics and wire and plastic ropes.

He said the company had invested nearly £3m in the bright bar division in recent years. Margins, however, were disappointing and the company would now focus on higher value added activities.

The purchase price included £1.5m of borrowings which would be transferred to United Engineering. Arthur Lee's net borrowings would fall from £8m to less than £1m.

In that month, Sir John, former chairman of ICI, and a renowned troubleshooter, joined Burns-Anderson as non-executive chairman.

He resigned as chairman in June 1990, leaving the board in March 1991.

## Broker seeks winding up of Alliance Resources

By Peggy Hollinger

**GIROZENTRALE** Gilbert Elliott, the London stockbroker, has filed a petition to wind up a natural resource company which it brought to the market just last year.

The broker claims that Alliance Resources, a Louisiana oil and gas producer floated in March 1991 at 40p, owes it £38,346 for services rendered.

In July of this year, the broker served a 21-day demand for payment upon the company, which it says "remains unanswered and unpaid".

Thus, Gilbert Elliott alleges in the petition, "the company is insolvent and unable to pay its debts. In the circumstances, it is just and equitable that the company should be wound up."

Mr Stuart McCulloch of Lovell White Durrant, solicitors to Alliance, said he was unaware of any such petition.

Gilbert Elliott refused to comment on the case, while Mr John O'Brien, Alliance chairman, was unavailable yesterday.

Alliance was originally a Canadian company called United North American

Resources. In December 1990, shareholders approved a reorganisation plan to allow the firm to come to Britain under the name Alliance. A petition was lodged to dissolve UNAR after its assets were transferred to Alliance.

Aliance was capitalised at £6.8m in its London flotation. The shares, which hit a low of 7p in April, closed steady last night at 10p.

In May of this year, Mr O'Brien, managing director of Manx Petroleum, became the company's new chairman. Manx is now in negotiations to take on Alliance's assets, in return for paying off the US-based company's creditors.

Some three months ago, the Manx board voted to advance £200,000 to Alliance to meet its commitments. It is unclear whether this has yet been paid.

Mr Algy Cluff, non-executive chairman of Manx Petroleum, said the petition for winding up Alliance could threaten the proposed deal.

It is uncertain whether the petition has been served. The case is due to be heard in the Royal Courts of Justice in London on October 28.

Earnings per share came to 4.5p (nil).

## Friendly HOTELS PLC 1991 RESULTS

### RESULTS IN BRIEF

1991

£'000

28,734

3,893

16.3p

5.5p

- Dividends increased by 10%.
- The Group now operates 22 hotels with a further two under development as well as 17 serviced offices.
- Gearing remains at a low level so that investment to develop and enlarge our businesses can continue.
- Improved trading has been experienced in recent weeks and the Group is strategically placed to take immediate advantage of any economic upturn.

'It pays to stay Friendly'

For a copy of the latest Report and Accounts please apply to the Secretary, Friendly Hotels PLC, Premier House, 10 Greycoat Place, London SW1P 1SB.

## COMPANY NEWS: UK

## Jupiter Tyndall cedes ground in PHIT battle

**JUPITER TYNDALL**, the fund management group, yesterday conceded temporary defeat in its battle with the board of Pacific Horizon Investment Trust - but the war may not be over, writes Philip Coggan.

The Pacific Horizon directors want to replace Jupiter Tyndall, which has been managing the trust, with Baillie Gifford.

Alternatively, Jupiter Tyndall had proposed a reconstruction of the trust in which shareholders

could have received an offer worth 90 per cent of the trust's net asset value.

Two extraordinary meetings are to be held today, at which shareholders will vote on the rival proposals. But Jupiter Tyndall said yesterday it understood "that a number of significant shareholders wish to support the alternative proposals of the board of PHIT, and it has therefore decided, in order to avoid

continuing to press for the resolutions to be passed at the Second Extraordinary General Meeting." In fact, Jupiter Tyndall will not even propose the resolutions.

Victory for the Pacific Horizon board in today's votes therefore seems certain. Mr Garnet Harrison, Pacific Horizon's chairman, said yesterday that he was "pleased" to hear the news.

However, Mr Harrison's victory may not be final. In July, Jupiter Tyndall

announced an approach from another investment trust which might be interested in making a bid for Pacific Horizon. Although that approach was then withdrawn, there have been reports of other trusts waiting in the wings to make an offer.

Mr Harrison said yesterday "we take the view that any potential offeror had plenty of time to make a bid. If there were an offeror, surely they would have made themselves known by now."

## No end in sight to the Pacific war

Philip Coggan gives the background to the long-running dispute over the future of PHIT

**T**O THE outsider, it seems incredible that grown men can fight bitter battles over the future of something as staid as an investment trust.

But tiny Pacific Horizon, with a market capitalisation of just over £2m, is only the latest trust to provoke a bad-tempered bout.

In one corner is Jupiter Tyndall, which has been managing the trust; in the other is the Pacific Horizon board.

The origins of the dispute date back to the merger between Jupiter Tarbutt Martin and Tyndall Holdings in 1991. Tyndall was a banking and fund management group which had made a disastrous investment in Clayton Robard, an Australian fund manager, just before the crash. Pacific Horizon was an investment trust in the Tyndall stable, having been created by the revamp of an Australian investment trust in 1989.

Some would suggest that the underlying cause of the battle is the unhappiness of those Pacific Horizon directors who were linked with the Tyndall regime and have now left the group. Indeed, another trust in the Tyndall stable, European Project, has sacked Jupiter in favour of Murray Johnston.

But Mr Garnet Harrison, Pacific's chairman, dismisses allegations of "sour grapes", pointing out that he left Tyndall a year before the takeover by Jupiter.

For the Jupiter side, the key questions relate to the role of the manager. Is it right that a trust's managers should be allowed to buy shares in the trust - and then use that to block a bid approved by the trust's board? And

**Garnet Harrison: dismisses allegations of 'sour grapes'**

should the managers be negotiating with potential bidders, without the board's approval?

Mr John Duffield, chairman of Jupiter Tyndall, rejects suggestions of a conflict of interest. He says that his group has simply been trying to get the best deal for shareholders - and importantly, warrantholders. In addition, he says that Jupiter's most recent proposals would have resulted in the loss of the group's management contract over the bulk of the trust's assets. That, he argues, does not indicate self-interest.

But why is Jupiter Tyndall, with more than £1bn of funds under management and which recently recruited Mr Leonard Licht, a top Mercury fund manager, bothered about an £8m trust?

At the heart of the dispute are the two key issues which

tend to prompt bitter conflict in the sober world of investment trusts. The first is the discount. Shares in most trusts trade at a discount to their net asset value. That causes frustration for those shareholders who bought at launch - and makes them willing to welcome proposals which narrow the discount, or eliminate it altogether. It also provides an opening for predators, who see the chance to buy assets on the cheap.

But this can be bad news for the managers of the trust, since a bid will mean the loss of their fee income. In theory, the board of a trust and the managers are completely separate - and the former should have the right to sack the latter at any time.

Today seemed likely to see the showdown. Two extraordinary meetings are being held - the first to vote on the replacement of Jupiter Tyndall, the second on Jupiter's plan to restructure the trust and allow investors to sell their holdings at 90 per cent of net asset value.

But Jupiter announced yesterday that "following discussions with a number of significant shareholders", it was dropping its proposals. Since the Martin Currie bid won the support of more than 74 per cent of Pacific's shareholders, perhaps that is not surprising.

Mr Duffield seems unlikely to give up, however. Other potential bidders have been reported to be in the wings and Mr Duffield maintains that the replacement of his group by Baillie Gifford will do nothing to eliminate the discount (currently about 14 per cent). The future of Pacific may still be warlike.

## 34% of Manders holders reject Kalon's £86m offer

By Peter Pearce

**KALON'S** hostile £85.7m offer for Manders (Holdings) took another potentially crippling knock yesterday as Finsbury Asset Management declared that it would not accept the bid, which closes on Friday.

In all, shareholders of 33.8 per cent of the paint, inks and property company have now declared that they will not accept. Yesterday Manders shares dropped 13p to 18p.

Finsbury's move follows the decision of British Steel Pension Fund, which holds 22 per cent of the target, to publicise on Friday its non-acceptance of the final offer. This lifted the terms from 8-for-3 to 17-for-6 with the partial cash alternative of 14 plus 300p for six, valuing Manders' shares at 23p or 24p with the cash.

Finsbury holds just under 8 per cent of Manders. Mr Malcolm King, Finsbury investment manager, said that the British Steel announcement is on them to sell rather than on Hartwell to offer.

The Takeover Panel said it was continually reviewing its code. The creeper provision was being debated, but there was no overwhelming body of cases. It was not clear if the issue was worrying enough for the rule to be tightened up.

## NEWS DIGEST

### Samuel Heath cut to £308,000

**SAMUEL HEATH & SONS**, the hardware, pottery and photograph frame manufacturer, saw pre-tax profits for the year to March 31 drop from £377,000 to £308,000. Turnover fell from £7.3m to £7.1m.

The outcome was, however, better than the company had expected at the half way stage.

Home sales were still down, though exports were ahead. But the company warned that most of its overseas markets were now suffering the same problems as those in the UK.

The company had hoped that it was set for recovery after the election, but was instead hav-

ing to alter its expectations and cut budgets.

There has been an efficiency programme at its main factory in Birmingham, with considerably less raw material and work in progress now carried.

Earnings per share came out at 7.3p (6.5p) and the final dividend is maintained at 4p to give a same again total of 5.5p.

**US Smaller Cos income boosted**

At the end of June 1992, net asset value of US Smaller Companies Investment Trust was 93.9p.

For its initial 11 months trading the final dividend is 0.1p which makes a total of 0.3p.

Net revenue for the period came to £114,000 for earnings per share of 0.54p. The level of

income was greater than would be expected to be distributable in the future, because of the high amount earned on cash held prior to investment in US equities.

**Lilleshall sale will cut gearing**

Lilleshall, a distributor of fasteners and engineers' tools, has exchanged contracts for the sale of the remaining part of its industrial investment property at Tipton for £1.2m.

Following the sale, together with the other part of the Tipton site for £800,000 in June, Lilleshall's current gearing is anticipated to be under 25 per cent.

**Alliance Trust asset value in decline**

Net asset value at Alliance Trust fell 6 per cent to £14.48 over the six months ended July 31, 1992, slightly less than the drop in the FT-A All-Share index.

In the UK, where 51 per cent of the portfolio was held, the share prices of the trust's holdings kept up well compared with the indices, but in the US currency had been a negative influence. The exposure to the Japanese market was minimal.

A further earn-out, up to £1.88m cash, will be payable to the vendors dependent on profits for the two years to July 31, 1994.

The three businesses - Admira Coats, MP Lampert and Lampert & Smith - are based in east London and supply independent retailers and multiple chains.

They achieved profits before tax of £630,000 for the 1991 year on turnover of £6.5m. Net assets at that date amounted to £62,000.

**F&C Enterprise net asset value up**

Over the six months ended June 30 1992 net asset value of Foreign & Colonial Enterprise Trust improved from 44.8p to 45.3p. At mid-1991





## LONDON SHARE SERVICE

## AMERICANS

Notes	Prc	C	1992	Yd	1992	Yd	1992	Yd	1992	Yd	1992	Yd	1992	Yd	1992	Yd
Abbott Lab.	Per C	100	Inv Cap	100	Inv Cap	100	Inv Cap	100	Inv Cap	100	Inv Cap	100	Inv Cap	100	Inv Cap	100
Wabash & V.	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Americana	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Ames Express	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Amoco	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Amromex	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
BankAmerica	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Bell Atlantic	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
BellSouth	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Boeing	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
BP Co.	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Calgary Land	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Chase Manhattan	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Chrysler	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Colgate-Palmolive	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Comcast	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
ConEd	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Data General	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Danone	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Dart	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Eastman Kodak	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Emerson	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Ford Motor	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
General Elect.	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Gillette	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Hastech	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Hewlett-Packard	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
IBM	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Imperial-Diamond	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Imperial-Hamond	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Imperial-McGraw	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Interstate	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Jeanneau	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Kennedy	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Lambert	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Land Rover	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Levi-Strauss	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Merck	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Mitsubishi	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Nestle	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Philips	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Poole	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Procter & Gamble	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Rhône-Poulenc	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Schering-Plough	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Seagram	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Unilever	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Whirlpool	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Witco	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Yardley	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Zinc Oxide	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100





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OFFSHORE AND OVERSEAS																					
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ISLE OF MAN (SII RECOGNISED)																					
GUERNSEY (REGULATED*)																					
IRELAND (SII RECOGNISED)																					
Pearl Assurance (Ireland) Ltd	Std Price	Offer Price	+ or -	Yield Gross	Std Price	Offer Price	+ or -	Yield Gross	Std Price	Offer Price	+ or -	Yield Gross	Std Price	Offer Price	+ or -	Yield Gross	Std Price	Offer Price	+ or -	Yield Gross	
Lock Wood, Peterborough PE2 4LY	0733 470470				President Mutual Life Assc. Assn. - Contd.					Scottish Amicable				Windsor Life Assc Co Ltd-Contd.				Fidelity Marine Funds - Contd.			
Properties Dist. (Ireland)	139.0	143.2	-1.6		Friends Funds	130.3	131.2	-1.0		Sou Alliance Group	0403 222233			Royal Life Ins. Ltd - Contd.				Global Fund - Contd.			
Energy Group	139.0	143.2	-1.6		Managed Fnd	130.3	131.2	-1.0		St. Mark's Court Norton	0403 222233			APAC APAC O/P Co.	1,441	-0.029		Life Assc	1,026	-0.029	
General Motors	575.7	600.0	-3.2		Energy Fund	131.3	132.2	-1.0		Life Funds	146.2	147.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	132.3	133.2	-1.0		Deposit	145.4	146.5	-0.7	Aust Inv Inv Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	133.3	134.2	-1.0		Investor Assets	146.2	147.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	134.3	135.2	-1.0		Energy Fund	147.2	148.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	135.3	136.2	-1.0		Energy Fund	148.2	149.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	136.3	137.2	-1.0		Energy Fund	149.2	150.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	137.3	138.2	-1.0		Energy Fund	150.2	151.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	138.3	139.2	-1.0		Energy Fund	151.2	152.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	139.3	140.2	-1.0		Energy Fund	152.2	153.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	140.3	141.2	-1.0		Energy Fund	153.2	154.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	141.3	142.2	-1.0		Energy Fund	154.2	155.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	142.3	143.2	-1.0		Energy Fund	155.2	156.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	143.3	144.2	-1.0		Energy Fund	156.2	157.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	144.3	145.2	-1.0		Energy Fund	157.2	158.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	145.3	146.2	-1.0		Energy Fund	158.2	159.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	146.3	147.2	-1.0		Energy Fund	159.2	160.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	147.3	148.2	-1.0		Energy Fund	160.2	161.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	148.3	149.2	-1.0		Energy Fund	161.2	162.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	149.3	150.2	-1.0		Energy Fund	162.2	163.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	150.3	151.2	-1.0		Energy Fund	163.2	164.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	151.3	152.2	-1.0		Energy Fund	164.2	165.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	152.3	153.2	-1.0		Energy Fund	165.2	166.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	153.3	154.2	-1.0		Energy Fund	166.2	167.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	154.3	155.2	-1.0		Energy Fund	167.2	168.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	155.3	156.2	-1.0		Energy Fund	168.2	169.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	156.3	157.2	-1.0		Energy Fund	169.2	170.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	157.3	158.2	-1.0		Energy Fund	170.2	171.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	158.3	159.2	-1.0		Energy Fund	171.2	172.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	159.3	160.2	-1.0		Energy Fund	172.2	173.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	160.3	161.2	-1.0		Energy Fund	173.2	174.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	161.3	162.2	-1.0		Energy Fund	174.2	175.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	162.3	163.2	-1.0		Energy Fund	175.2	176.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	163.3	164.2	-1.0		Energy Fund	176.2	177.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Country Risk	16.5	17.0	-0.5		Energy Fund	164.3	165.2	-1.0		Energy Fund	177.2	178.2	-0.7	Asia Fund	1,026	-0.029		Life Ins.	1,026	-0.029	
Manufacturers Cl Group	10.5	11.0	-0.5		Energy Fund	165.3	166.2	-1.0		Energy Fund	178.2	179.2</									

## **FT MANAGED FUNDS SERVICE**

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طهراً عن الذم

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## CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

#### Dollar loses D-Mark gain

THE DOLLAR surrendered an early gain against the D-Mark yesterday as the foreign exchange markets ignored a series of factors that might have been expected to boost the currency, writes James Blitz.

In early European trading, the dollar peaked at DM1.4761 as dealers continued to digest the promising economic news out of Germany. July's figure for wholesale price inflation, down 1.3 per cent on the month, would signal a turning point in the German economy, reducing the need for a Lombard rate rise.

When US trading opened, the good news was forgotten. The dollar dipped well in excess of a penny to a low of DM1.4610, and ended in Europe at DM1.4630, down 55 basis points from Friday. Yesterday's close in New York was DM1.4635.

There is still a creeping uncertainty in the market as to where the dollar is going. In its latest currency report, UBS

Phillips & Drew said the risks to holding dollars will fall over the next month, supporting the US currency at the upper end of the DM1.4500 to DM1.5050 trading range. Others believe that if this week's figure for July M3 money supply in Germany emerges worse than expected, at 9 per cent or above, the market will test the dollar's historic lows again.

A Bundesbank council member compounded the gloom at the weekend, saying the Lombard rate will only be cut when M3 is back in the 3.5 to 5.5 per cent target range, and inflation is below 3 per cent.

The Italian lira firmed a little as the effect of Moody's downgrading of Italy's foreign debt wore off. The lira closed at L759.0 to the D-Mark after a previous L759.9. The Swiss franc was firmer against the D-Mark at SF1.099, compared with SF1.091. A dealer said that uncertainty over European union continued to strengthen the "Swissie's" reputation as a secure haven.

Whatever view is taken, the dollar is undeniably weak. Mr Jim O'Neill, head of research at Swiss Bank Corporation in London, said: "There was talk of new military action against Iraq at the weekend, there was talk of a new fiscal stimulus in the US, and the Republican convention is under way in Houston. All this should have led to a stron-

ger dollar today. It did not." By contrast, the markets ought to have seen a much weaker pound on the back of even gloomier UK statistics. The Confederation of British Industry announced a sharp year-on-year fall in retail sales in July and the Bank of England said more than 1m households may be trapped in homes that are less than the value of their mortgage loans. But sterling ended 1/4 pfennig above Friday's close at DM2.8175. It was nearly a cent stronger against the dollar at 9.2920.

Estimated volume total: Cabs 3130 Pcs 252 Previous day's open int: Cabs 13730 Pcs 30268 Estimated volume total: Cabs 3130 Pcs 252 Previous day's open int: Cabs 13730 Pcs 30268

### FINANCIAL FUTURES AND OPTIONS

#### LIFFE LONG GILT FUTURES OPTIONS

LIFFE LONG GILT FUTURES OPTIONS					
£100,000 £400k units of 100%					
Strike	Call-settlements	Puts-settlements	Strike	Call-settlements	Puts-settlements
94	1.45	0.31	94	0.33	0.30
95	2.48	0.42	95	0.44	0.35
96	3.51	0.45	96	0.46	0.36
97	4.54	0.45	97	0.47	0.38
98	5.51	0.45	98	0.45	0.38
99	6.51	0.45	99	0.45	0.38
100	0.41	0.57	100	0.45	0.38
101	0.41	0.41	101	0.45	0.38
102	0.41	0.41	102	0.45	0.38
103	0.41	0.41	103	0.45	0.38
104	0.41	0.41	104	0.45	0.38
105	0.41	0.41	105	0.45	0.38
106	0.41	0.41	106	0.45	0.38
107	0.41	0.41	107	0.45	0.38
108	0.41	0.41	108	0.45	0.38
109	0.41	0.41	109	0.45	0.38
110	0.41	0.41	110	0.45	0.38
111	0.41	0.41	111	0.45	0.38
112	0.41	0.41	112	0.45	0.38
113	0.41	0.41	113	0.45	0.38
114	0.41	0.41	114	0.45	0.38
115	0.41	0.41	115	0.45	0.38
116	0.41	0.41	116	0.45	0.38
117	0.41	0.41	117	0.45	0.38
118	0.41	0.41	118	0.45	0.38
119	0.41	0.41	119	0.45	0.38
120	0.41	0.41	120	0.45	0.38
121	0.41	0.41	121	0.45	0.38
122	0.41	0.41	122	0.45	0.38
123	0.41	0.41	123	0.45	0.38
124	0.41	0.41	124	0.45	0.38
125	0.41	0.41	125	0.45	0.38
126	0.41	0.41	126	0.45	0.38
127	0.41	0.41	127	0.45	0.38
128	0.41	0.41	128	0.45	0.38
129	0.41	0.41	129	0.45	0.38
130	0.41	0.41	130	0.45	0.38
131	0.41	0.41	131	0.45	0.38
132	0.41	0.41	132	0.45	0.38
133	0.41	0.41	133	0.45	0.38
134	0.41	0.41	134	0.45	0.38
135	0.41	0.41	135	0.45	0.38
136	0.41	0.41	136	0.45	0.38
137	0.41	0.41	137	0.45	0.38
138	0.41	0.41	138	0.45	0.38
139	0.41	0.41	139	0.45	0.38
140	0.41	0.41	140	0.45	0.38
141	0.41	0.41	141	0.45	0.38
142	0.41	0.41	142	0.45	0.38
143	0.41	0.41	143	0.45	0.38
144	0.41	0.41	144	0.45	0.38
145	0.41	0.41	145	0.45	0.38
146	0.41	0.41	146	0.45	0.38
147	0.41	0.41	147	0.45	0.38
148	0.41	0.41	148	0.45	0.38
149	0.41	0.41	149	0.45	0.38
150	0.41	0.41	150	0.45	0.38
151	0.41	0.41	151	0.45	0.38
152	0.41	0.41	152	0.45	0.38
153	0.41	0.41	153	0.45	0.38
154	0.41	0.41	154	0.45	0.38
155	0.41	0.41	155	0.45	0.38
156	0.41	0.41	156	0.45	0.38
157	0.41	0.41	157	0.45	0.38
158	0.41	0.41	158	0.45	0.38
159	0.41	0.41	159	0.45	0.38
160	0.41	0.41	160	0.45	0.38
161	0.41	0.41	161	0.45	0.38
162	0.41	0.41	162	0.45	0.38
163	0.41	0.41	163	0.45	0.38
164	0.41	0.41	164	0.45	0.38
165	0.41	0.41	165	0.45	0.38
166	0.41	0.41	166	0.45	0.38
167	0.41	0.41	167	0.45	0.38
168	0.41	0.41	168	0.45	0.38
169	0.41	0.41	169	0.45	0.38
170	0.41	0.41	170	0.45	0.38
171	0.41	0.41	171	0.45	0.38
172	0.41	0.41	172	0.45	0.38
173	0.41	0.41	173	0.45	0.38
174	0.41	0.41	174	0.45	0.38
175	0.41	0.41	175	0.45	0.38
176	0.41	0.41	176	0.45	0.38
177	0.41	0.41	177	0.45	0.38
178	0.41	0.41	178	0.45	0.38
179	0.41	0.41	179	0.45	0.38
180	0.41	0.41	180	0.45	0.38
181	0.41	0.41	181	0.45	0.38
182	0.41	0.41	182	0.45	0.38
183	0.41	0.41	183	0.45	0.38
184	0.41	0.41	184	0.45	0.38
185	0.41	0.41	185	0.45	0.38
186	0.41	0.41	186	0.45	0.38
187	0.41	0.41	187	0.45	0.38
188	0.41	0.41	188	0.45	0.38
189	0.41	0.41	189	0.45	0.38
190	0.41	0.41	190	0.45	0.38
191	0.41	0.41	191	0.45	0.38
192	0.41	0.41	192	0.45	0.38
193	0.41	0.41	193	0.45	0.38
194	0.41	0.41	194	0.45	0.38
195	0.41	0.41	195	0.45	0.38
196	0.41	0.41	196	0.45	0.38
197	0.41	0.41	197	0.45	0.38
198	0.41	0.41	198	0.45	0.38
199	0.41	0.41	199	0.45	0.38
200	0.41	0.41	200	0.45	0.38



4:00 pm prices August 17

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

SAMSUNG		Serial Copy Management System (SCMS)		8 Times High Oversampling with 2 DAC	
Serial Copy Management System (SCMS)	8 Times High Oversampling with 2 DAC	Samsung Full Remoteon DAT:	DT-850	Samsung Full Remoteon DAT:	DT-850
Serial Copy Management System (SCMS)	8 Times High Oversampling with 2 DAC	Samsung Full Remoteon DAT:	DT-850	Samsung Full Remoteon DAT:	DT-850
Serial Copy Management System (SCMS)	8 Times High Oversampling with 2 DAC	Samsung Full Remoteon DAT:	DT-850	Samsung Full Remoteon DAT:	DT-850
Serial Copy Management System (SCMS)	8 Times High Oversampling with 2 DAC	Samsung Full Remoteon DAT:	DT-850	Samsung Full Remoteon DAT:	DT-850

## Samsung Full Remote DAT: DT-850



Serial Copy Management System (SCMS)  
8 Times High Oversampling with 2 DAC  
 **SAMSUNG**  
Electronics  
Technology that works for life.

JOURNAL OF THE

## NASDAQ NATIONAL MARKET

4.00 pm prices August 17

## NYSE COMPOSITE PRICES

Stock	Pt	Sha	Div	%	High	Low	Close	Chg	Stock	Pt	Sha	Div	%	High	Low	Close	Chg	Stock	Pt	Sha	Div	%	High	Low	Close	Chg
<b>Continued from previous page</b>																										
AAC Corp	0.02	2	0	6	6%	6%	6%	+1	Academy	0.01	45	37	32	32	32	32	-1	Academy	0.29	10	21	21	21	21	21	+1
Acme Corp	0.14	13	37	21	21	21	21	-1	Acme Corp	0.02	45	37	32	32	32	32	-1	Acme Corp	0.15	17	22	22	22	22	22	+1
Acme Ind	0.02	2	0	2	2	2	2	-1	Acme Ind	0.02	2	0	2	2	2	2	-1	Acme Ind	0.12	2	0	2	2	2	2	-1
Alba Ind	267	20	25	25	25	25	25	+2	Alba Ind	0.02	45	37	32	32	32	32	-1	Alba Ind	0.26	17	22	22	22	22	22	+1
Alfa Ind	0.01	3	31	31	31	31	31	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32	32	32	32	-1	Alfa Ind	0.02	2	0	2	2	2	2	-1	Alfa Ind	0.12	2	0	2	2	2	2	-1
Alfa Ind	0.01	45	37	32																						

## AMERICA

# Convention hopes dented in flat trade

## Wall Street

HOPES that the Republican convention in Houston would boost the stock market were dashed yesterday when a lack of investor interest left share prices little changed, writes *Patrick Henderson* in New York.

At the close the Dow Jones Industrial Average was down 4.05 to 3,324.88, having spent the entire day moving within a narrow range. The more broadly based Standard & Poor's 500 was up 0.83 at 420.44 and the Nasdaq composite 0.71 easier at 573.47. Turnover on the New York SE was typically light for a midsummer session at just 154m shares.

Before trading opened, analysts had suggested that prices would start firmer on the belief that President Bush's popularity could gain a big boost from the week-long convention. There was also talk that the possible renewal of conflict in the Gulf might also help the president's poll standings.

These hopes never translated into buying, and with many institutional investors staying out of the market during the height of the summer do-drums, share prices drifted uneasily in light trading. Analysts, however, noted that the ex-dividend trading of several large stocks meant that the Dow was a few points lower than it might have been on an ordinary day, and that another sharp fall in bond prices kept optimism in check.

The one bright spot was the airlines sector, which attracted strong demand after Mr Kevin Murphy of Morgan Stanley, a leading industry analyst, was reported to be recommending that now is the best time to buy airline shares in view of the generally negative coverage of the industry.

Among those receiving a boost were UAL, up 2% at \$109.4, Delta, 3% firmer at \$51.7, and USAir, 5% ahead at \$13.4. AMR, parent of Amer-

ican Airlines, lost an early gain.

On the American Stock Exchange, amid heavy selling, Wang Laboratories plunged 4% further to \$7 in turnover of 3.2m shares on speculation that the troubled company will not get an expected cash injection from IBM that could have been worth as much as \$75m. IBM was up 3% at \$88.74.

Eljer Industries jumped 3% to \$10 after a court ruled in its favour on an appeal of a judgment about insurance coverage for a polybutylene plumbing system.

American Health fell 3% to \$26 after the company restated its second-quarter results from a profit of 54 cents a share to a loss of \$2.07 in the wake of a \$54m writedown.

## Canada

TORONTO showed a bias to higher levels in continued moderate trading. The TSE 300 index finished 11.3 firmer at 3,379.8, while rises outpaced declines by 26 to 23 after a volume of 22.2m shares.

Nine of the 14 sub-indices gained ground, with the most significant rises in golds, up 1.52 per cent, and mining, 1.15 per cent ahead.

TransAlta Utilities, up 0.8% at C\$14.4, reported slightly higher six-month earnings.

Coral Systems said it has filed to offer about 2.1m common shares for sale in the US and has applied for a listing on the National Market System of the Nasdaq. The stock was unchanged at C\$19.19.

## SOUTH AFRICA

JOHANNESBURG staged a technical rally, the overall index rising 35, or 1.1 per cent to 3,174 following last week's 6.8 per cent drop. A firmer bullion price, a weaker financial rand and institutional bar-gain-hunting helped golds rise 28, or 3 per cent, to 964; industrials put on 30 to 4,003.

# Singapore bears brunt of bearish week

## MARKETS IN PERSPECTIVE

## By Antonia Sharpe

**S**ingapore suffered the most in a generally bearish week for world equities, dropping 8.3 per cent in local currency terms against a decline of 1.5 per cent in the FT-Actuaries World Index.

The fall in Singapore was triggered by concern about rights issues, following cash calls from two banks, OCBC and OUB, as well as a realisation that the economy is slowing down, says Mr Michael Franklin, a director at Kim Eng Securities.

Other stocks came under pressure as institutions took their profits in a thin market. Mr Franklin says the market looks vulnerable from a technical point of view, since there is little support for the Straits Times Industrial index below 1,300. The index closed at 1,334.42 yesterday.

The week's second-worst performer was Johannesburg, which weakened 8 per cent following a dividend cut warning last Tuesday from De Beers, one of the most dominant com-

ponents in the overall index.

One analyst says the market has also been depressed by a 1.2 per cent year-on-year fall in Gross Domestic Product in the June quarter, the ninth consecutive quarter of negative performance and the sharpest decline since the first quarter of 1986.

He adds that no improvement in the economy, poor results from the retail sector and little prospect that the ANC and the government will return to the negotiating table soon have caused local institutions to shy away from equities. "There is a realisation that profits at industrial companies are declining and that there is no dividend growth," he explains.

The reality, or the expectation of disappointing results from bellwether companies were also to blame for the 4.3 per cent fall in Brussels in the wake of poor first-half figures from Petrofina, while New Zealand lost 5.8 per cent on fears that Fletcher Challenge will announce large losses at its annual meeting this week.

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY AUGUST 17 1992						FRIDAY AUGUST 14 1992						DOLLAR INDEX			
	US Dollars	Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg	Gross Yield	US Dollars	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg	Year ago (approx)	
Australia (68).....	132.97	+1.02	102.36	106.69	101.14	122.31	+0.8	4.46	131.66	101.85	105.07	100.82	121.55	-153.68	131.66	-140.72
Austria.....	141.42	+4.43	113.33	117.03	111.99	141.21	+1.1	2.61	141.21	109.24	112.69	107.81	186.70	-132.97	154.69	
Belgium (42).....	141.63	-6.99	82.32	95.33	95.33	141.27	-18.15	-16.80	141.27	107.74	107.74	107.74	152.27	-138.04	112.50	
Denmark (14).....	4.01	-7.34	24.72	24.72	24.72	14.84	-14.57	-14.57	24.72	104.42	104.42	104.42	104.52	-104.50	-15.20	
Finland (42).....	4.20	-11.51	34.27	14.84	14.84	14.57	-12.50	-12.50	34.27	104.77	104.77	104.77	104.05	-104.05	-15.20	
France (17).....	-1.17	-2.48	-1.16	-0.05	+1.60	-1.60	-14.57	-14.57	-1.17	104.72	104.72	104.72	104.50	-104.50	-15.20	
Germany (35).....	3.85	-10.26	10.07	-4.71	-3.90	-3.90	-1.57	-1.57	3.85	104.72	104.72	104.72	104.50	-104.50	-15.20	
Ireland.....	+0.03	-0.74	-13.95	-10.22	-9.36	-9.36	-7.16	-7.16	+0.03	104.72	104.72	104.72	104.50	-104.50	-15.20	
Italy.....	-5.91	-10.07	-27.87	-20.75	-20.37	-20.37	-18.44	-18.44	-5.91	104.72	104.72	104.72	104.50	-104.50	-15.20	
Netherlands.....	-0.13	-2.07	-0.79	+2.89	+3.69	+3.69	+2.07	+2.07	-0.13	104.72	104.72	104.72	104.50	-104.50	-15.20	
Norway.....	-2.44	-9.46	-35.21	-15.84	-15.18	-15.18	-13.12	-13.12	-2.44	104.72	104.72	104.72	104.50	-104.50	-15.20	
Spain.....	-3.65	-8.84	-21.96	-16.17	-15.94	-15.94	-13.90	-13.90	-3.65	104.72	104.72	104.72	104.50	-104.50	-15.20	
Sweden.....	-2.99	-5.37	-18.48	-2.66	-1.46	-1.46	+0.94	+0.94	-2.99	104.72	104.72	104.72	104.50	-104.50	-15.20	
Switzerland.....	-1.50	-1.47	+2.69	+7.40	+7.31	+7.31	+1.90	+1.90	-1.50	104.72	104.72	104.72	104.50	-104.50	-15.20	
UK.....	+0.26	-3.63	-10.44	-5.75	-5.75	-5.75	-3.46	-3.46	+0.26	104.72	104.72	104.72	104.50	-104.50	-15.20	
EUROPE.....	-1.44	-4.95	-10.01	-6.12	-4.61	-4.61	-3.34	-3.34	-1.44	104.72	104.72	104.72	104.50	-104.50	-15.20	
Australia.....	-2.46	-5.20	-3.72	-7.94	-14.79	-14.79	-12.72	-12.72	-2.46	104.72	104.72	104.72	104.50	-104.50	-15.20	
Hong Kong.....	-1.04	-6.33	+41.23	+35.81	+31.42	+31.42	+36.66	+36.66	-1.04	104.72	104.72	104.72	104.50	-104.50	-15.20	
Japan.....	-4.32	-9.93	-36.10	-33.71	-35.95	-35.95	-34.38	-34.38	-4.32	104.72	104.72	104.72	104.50	-104.50	-15.20	
Malaysia.....	-3.53	-5.45	-2.02	-0.42	+5.80	+5.80	+8.38	+8.38	-3.53	104.72	104.72	104.72	104.50	-104.50	-15.20	
New Zealand.....	-5.68	-10.48	-2.63	-9.51	-11.93	-11.93	-9.79	-9.79	-5.68	104.72	104.72	104.72	104.50	-104.50	-15.20	
Singapore.....	-8.28	-13.01	-10.95	-16.82	-18.14	-18.14	-16.15	-16.15	-8.28	104.72	104.72	104.72	104.50	-104.50	-15.20	
Canada.....	-1.17	-3.00	-6.71	-5.03	-10.12	-10.12	-7.94	-7.94	-1.17	104.72	104.72	104.72	104.50	-104.50	-15.20	
USA.....	+0.24	+1.24	+8.04	+0.74	-1.66	-1.66	+0.74	+0.74	+0.24	104.72	104.72	104.72	104.50	-104.50	-15.20	
Mexico.....	-1.84	-6.71	+27.14	+0.35	-3.05	-3.05	-0.64	-0.64	-1.84	104.72	104.72	104.72	104.50	-104.50	-15.20	
South Africa.....	-7.99	-11.23	-11.45	-9.98	-26.08	-26.08	-24.28	-24.28	-7.99	104.72	104.72	104.72	104.50	-104.50	-15.20	
WORLD INDEX.....	-1.51	-3.75	-10.92	-11.25	-13.21	-13.21	-11.10	-11.10	-1.51	104.72	104.72	104.72	104.50	-104.50	-15.20	